



**Board Meeting Agenda  
June 27, 2022 at 6:30 p.m.**

|                  |  |
|------------------|--|
| <b>In Person</b> | Pioneer Memorial Clinic - Conference Room<br>130 Thompson Street, Heppner, OR 97836  |
| <b>Zoom</b>      | <a href="https://us06web.zoom.us/j/82514753557?pwd=RIJzSGIyTExlS9waEFDQW1ScFB0Zz09">https://us06web.zoom.us/j/82514753557?pwd=RIJzSGIyTExlS9waEFDQW1ScFB0Zz09</a><br>Meeting ID: 825 1475 3557<br>Passcode: 270216 |

**1. Call to Order**

**2. Public Comments**

Maximum of 3 minutes per person/topic. Multiple items on the same topic need to be combined through one speaker. A maximum of 30 minutes may be allotted for public comment.

**3. Approval of Meeting Minutes**

- A. May 5, 2022 – Special Session
- B. May 23, 2022 – Regular Session

**4. Promise of Excellence Review – John Murray**

**5. CEO Report & Executive Team Dashboard – Emily Roberts**

**6. Financial Report – Nicole Mahoney**

**7. New Business**

- A. Resolution #141-0622 – Adoption of Budget for FY 2022-23
- B. Resolution #140-0622 – Authorization to Invest Funds
- C. PA Wage Scale Proposal
- D. Dr. Metzler Contract Addendum
- E. Physician Assistant Contract
- F. Laboratory Consulting Contract
- G. Privileges for Radiologists with Radiology Specialists of the Northwest (RSN)
- H. Annex Remodel Quote
- I. Election of Board Officers
- J. FY 2021-22 Districtwide Accomplishments

**8. Old Business**

- A. MCHD Patient Non-Discrimination Plan

**9. Executive Session**

- A. ORS 192.660(2)(c) to consider matters pertaining to the function of the medical staff of a public hospital.
- B. ORS 192.660(2)(f) to consider information or records that are exempt from public inspection.
- C. ORS 192.660(2)(i) to review and evaluate the employment-related performance of a public employee who does not request an open hearing.

**10. Adjourn**



# MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

**Board of Directors  
Special Session Meeting Minutes**

| Meeting Information       |                          | Committee Members     |  |                                |
|---------------------------|--------------------------|-----------------------|--|--------------------------------|
| <b>Meeting Date/Time:</b> | May 5, 2022<br>@ 12 p.m. | <b>Board Members:</b> | <b>Present by Zoom:</b> John Murray, Carri Grieb, Aaron Palmquist, Diane Kilkenny, Marie Shimer  |                                |
| <b>Location</b>           | Zoom Only                | <b>Guests:</b>        | <b>Staff Members by Zoom:</b> Emily Roberts, Nicole Mahoney<br><b>Press by Zoom:</b> April Sykes |                                |
| <b>Video Dial In:</b>     | Zoom                     | <b>Leader:</b>        | John Murray, Board Chairman  | <b>Recorder:</b> Emily Roberts |

**Vision:**  
Be the first choice for quality, compassionate care and lead the way in promoting wellness and improving health in Morrow County

**Mission:**  
Working together to provide excellence in healthcare

**Values:**  
Integrity, Compassion, Quality, Respect, Teamwork, Financial Responsibility

| Agenda Item                 | Notes/Minutes   |
|-----------------------------|---|
| <b>1. Call to Order</b>     | <ul style="list-style-type: none"> <li>Chairman John Murray called the meeting to order at 12 p.m.</li> </ul>   |
| <b>2. Executive Session</b> | <ul style="list-style-type: none"> <li>The board entered executive session under ORS 192.660(2)(f) to consider information or records that are exempt from public inspection at 12:01 p.m.</li> </ul>   |
| <b>3. Open Session</b>      | <ul style="list-style-type: none"> <li>The board re-entered open session at 12:28 p.m.</li> </ul> <p>MOTION: Aaron Palmquist moved to suspend resolution 134-0820 for the purposes of new business development necessary to preserve trade secrets. Motion does not set a precedent or otherwise modify resolution 134-0820. Carri Grieb seconded the motion. The motion passed unanimously by all board members present.</p> |
| <b>4. Adjourn</b>           | <p>With no further business to come before the board, regular session adjourned at 12:30 p.m.</p> <p>Minutes taken and submitted by Emily Roberts. Approved _____.</p>  |



# MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

|   |
|---|
| <b>Board of Directors<br/>Meeting Minutes</b> |
|---|

| Meeting Information       |   | Committee Members     |  |                  |               |
|---------------------------|---|-----------------------|--|------------------|---------------|
| <b>Meeting Date/Time:</b> | May 24, 2022<br>@ 6:30 p.m.   | <b>Board Members:</b> | <b>Present:</b> John Murray, Carri Grieb, Aaron Palmquist, Diane Kilkenny<br><b>Absent:</b> Marie Shimer   |                  |               |
| <b>Location</b>           | Morrow County Grain Growers Conference Rm<br>350 Main Street<br>Lexington, OR 97839 | <b>Guests:</b>        | <b>Staff Members:</b> Emily Roberts, Nicole Mahoney, Patti Allstott, Jamie Houck (Zoom), Troy Soenen (Zoom), Sam Van Laer, Richard Hernandez, Patricia Maben, Tina Davidson (Zoom)<br><b>Guests:</b> Victoria Waltz (Zoom), Lisa Pratt (Zoom), Evelyn Carroll, Verna Mudie<br><b>Press:</b> April Sykes (Zoom) |                  |               |
| <b>Video Dial In:</b>     | Zoom  | <b>Leader:</b>        | John Murray, Board Chairman  | <b>Recorder:</b> | Jodi Ferguson |

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| Agenda Item                            | Notes/Minutes  |
|--|--|
| <b>1. Call to Order</b>                | <ul style="list-style-type: none"> <li>Chairman John Murray called the meeting to order at 6:32 p.m.</li> </ul>  |
| <b>2. Public Comments</b>              | <ul style="list-style-type: none"> <li>Victoria Waltz read a list of questions. Due to the number of questions and the presence of additional community members wishing to make public comment, the board requested that those questions be sent via email so the District may respond fully to each question.</li> <li>Patricia Maben made public comment regarding difficulties over the past two years. She also commented that she loves working for MCHD and wants to continue with the District. The board thanked Patricia for her years of service with the District.</li> <li>Evelyn Carrol expressed concern about provider turnover and access to information about District operations.</li> </ul> |
| <b>3. Budget Hearing</b>               | <ul style="list-style-type: none"> <li>At 7:00 p.m. the budget hearing was open for public comments. No public comments were made. The budget hearing was closed. Until the final budget is approved, changes may still be made to the budget. A final budget with any necessary changes will be brought to the June board meeting for approval by the board.</li> </ul>   |
| <b>4. Approval of Minutes</b>          | <b>MOTION: Carrie Grieb moved to approve the minutes for the April 25, 2022 with requested amendments. Aaron Palmquist seconded the motion. The motion passed unanimously by all board members present.</b>  |
| <b>5. Promise of Excellence Review</b> | <ul style="list-style-type: none"> <li>John Murray reviewed some of the topics of the District's Promise of Excellence.</li> </ul>   |

|  |   |
|--|---|
| <p><b>6. CEO Report &amp; Executive Team Dashboard</b></p> | <ul style="list-style-type: none"> <li>The CEO report and executive team dashboard were presented by Emily Roberts (see board packet).</li> <li>Emily reported that due to a change in family circumstances, Dr. Sirucek will be unable to relocate to Heppner, Oregon and will be unable to continue seeing clinic patients after August of 2022. Dr. Sirucek will continue working in the ER as available and he and the District are mutually interested in having Dr. Sirucek resume clinic duties in the future when his circumstances change.</li> </ul>  |
| <p><b>7. New Business</b></p>                              |   |
| <p>A. Lease Agreement</p>                                  | <ul style="list-style-type: none"> <li>A one-year lease renewal from South Morrow Enterprises was presented.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the lease renewal with South Morrow Enterprises, LLC with attached explanation of property management services provided under the contract. Diane Kilkenny seconded the motion. The motion passed unanimously by all board members present.</b></p>  |
| <p>B. Relias Renewal</p>                                   | <ul style="list-style-type: none"> <li>Emily presented a renewal agreement with Relias (learning management system) for a 5-year contract at \$11,261.21 per year.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the 5-year agreement with Relias as presented. Carri Grieb seconded the motion. The motion passed unanimously by all board members present.</b></p>  |
| <p>C. OTIS Elevator Contract Extension</p>                 | <ul style="list-style-type: none"> <li>Emily presented an OTIS Elevator 5-year contract extension at current rates.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the OTIS Elevator contract extension as presented. Carri Grieb seconded the motion. The motion passed unanimously by all board members present.</b></p>   |
| <p>D. Medical Staff Appointments</p>                       | <ul style="list-style-type: none"> <li>Emily presented a packet containing new appointments and additional privileges granted by the medical staff committee.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve new medical staff appointments for Rodney Schaffer, MD, Amanda Roy, PA-C, Jillian Webb, FNP, and Edward Piepmeier, MD. Diane Kilkenny seconded. The motion passed unanimously by all board members present.</b></p> <p><b>MOTION: Aaron Palmquist moved to approve additional privileges for Christine Seals, MD and Eileen McElligott, FNP. Diane Kilkenny seconded. The motion passed unanimously by all board members present.</b></p> |
| <p>E. SDAO Best Practices</p>                              | <ul style="list-style-type: none"> <li>Sam presented information about SDAO Best Practices trainings for board members to attend, which will result in significant insurance discounts for the District. Sam will send additional information to board members.</li> </ul>  |
| <p>F. Diversity, Equity, Inclusion Program</p>             | <ul style="list-style-type: none"> <li>Sam presented information about the District's Diversity, Equity, and Inclusion initiative. There was discussion about the name and structure of the program. The board requested additional discussion at the June board meeting.</li> </ul>  |
| <p>G. Additions to Agenda</p>                              |   |
| <p>a. 3M Software Agreement</p>                            | <ul style="list-style-type: none"> <li>Emily presented a 5-year agreement with 3M Software.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the 5-year agreement with 3M as presented. Carri Grieb seconded. The motion passed unanimously by all board members present.</b></p>  |
| <p>b. Jogan Health Nurse Staffing Agreement</p>            | <ul style="list-style-type: none"> <li>Emily presented a nurse staffing contract with Jogan Health.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the agreement with Jogan Health as presented. Diane Kilkenny seconded. The motion passed unanimously by all board members present.</b></p>  |

|                             |   |
|-----------------------------|---|
| c. Vehicle Purchase         | <ul style="list-style-type: none"> <li>Nicole presented quotes for 3 vehicles available to purchase for the Home Health and Hospice program.</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the purchase of a vehicle up to \$35,200. Carri Grieb seconded. The motion passed unanimously by all board members present.</b></p>                                  |
| d. NP Compensation Scale    | <ul style="list-style-type: none"> <li>Emily presented the NP Compensation Scale</li> </ul> <p><b>MOTION: Aaron Palmquist moved to approve the NP Compensation Scale as presented. Diane Kilkenny seconded. The motion passed unanimously by all board members present.</b></p>   |
| e. Irrigon EMS Positions    | <ul style="list-style-type: none"> <li>Aaron confirmed that the District is currently recruiting for 6 EMTs for Irrigon.</li> </ul>   |
| <b>8. Old Business</b>      | <ul style="list-style-type: none"> <li>None.</li> </ul>   |
| <b>9. Executive Session</b> | <ul style="list-style-type: none"> <li>John Murray announced an Executive Session under ORS 192.660(2)(f) to consider information or records that are exempt from public inspection. With no further business to come before the board, the regular session adjourned at 8:09 p.m. Executive session was called to order at 8:12 p.m. and adjourned at 8:43 p.m.</li> </ul> |
| <b>10. Adjourn</b>          | <p>With no further business to come before the board, regular session adjourned at 8:09 p.m.</p> <p>Minutes taken and submitted by Jodi Ferguson. Approved _____.</p>   |

DRAFT

June 27, 2022

**To:** Morrow County Health District Board of Directors

**From:** Emily Roberts, CEO

**Re:** EMS Update

**Background:**

- MCHD has 7 ambulances serving Morrow County:
  - 2 dispatching from Boardman
  - 2 dispatching from Irrigon
  - 2 dispatching from Heppner
  - 1 dispatching from Lone

**New Staffing Model:**

- In early 2022, Donna Sherman was promoted to the role of EMS Director. She has 12 years of experience as an EMT with MCHD.
- In the new model, there are two 12-hour shifts per day.
- Each shift is staffed with an EMT-I or Paramedic and an EMT.
- All shifts are staffed to be able to provide advanced life support (ALS) services.
- The District maintains a pool of occasional part-time employees of all certification levels to assist with coverage as needed.

**Boardman Ambulance:**

- Boardman Ambulance is fully transitioned to the new staffing model.
- Richard Hernandez was recently hired as the lead for Boardman Ambulance!
  - The lead position does not provide clinical oversight. Responsibilities include: scheduling; ambulance maintenance; maintaining supply stocks in ambulances; providing regular updates to the EMS Director; and ensuring survey readiness at all times.
  - The top qualities sought in the lead included: self-motivated, strong communication with EMS Director, ability to work well with peers, demonstrated ability to initiate service improvements, and knowledge of / engagement with District's new EMS model.
- Two paramedics recently dropped from full-time to occasional part-time status with the District, however, both positions are now filled by recently hired paramedics.

**Irrigon Ambulance:**

- In FY 2022-23, Irrigon Ambulance will be adding 6 full-time employees.

**Heppner & Lone Ambulance:**

- In FY 2023-24, Heppner Ambulance will be adding 6 full-time employees. Heppner Ambulance covers all calls to Lone. Lone's staffing model will remain as is.

June 2022



**MORROW COUNTY  
HEALTH DISTRICT**  
Excellence in Healthcare

| FINANCIAL         |    |
|-------------------|----|
| Days Cash on Hand | 64 |
| Days in AR        | 49 |

Goal ≥ 90

Goal ≤ 60

| HUMAN RESOURCES  |       |
|--|-------|
| Turnover Rate<br>(Rolling 3 Months - February to April 2022) | 13%*  |
| Vacancy Rate   | 15.9% |
| Number of Open Positions                                     | 17    |

The average hospital turnover rate for 2020 was 19.5% (Statista).

The annual total separations rate for health care and social assistance for 2021 was 39.4% (Bureau of Labor Statistics).

\*Turnover rate includes six temporary positions, which ended as planned.

| RURAL HEALTH CLINICS                    |     |     |     |
|---|-----|-----|-----|
| MEASURE                                 | PMC | IMC | ICC |
| Third Next Available<br>(Current Month) | 19  | 25  | 4   |
| Total Visits<br>(Previous Month)        | 140 | 294 | 85  |

"Third Next Available" is an industry standard measurement of primary care access. It is defined as the average length of time in days between the day a patient makes a request for an appointment with a provider and the third available appointment for a new patient physical, routine exam, or return visit exam. Values shown are clinic averages.

## CAHPS (PATIENT SATISFACTION SCORES)

Using any number from 0 to 10, where 0 is the worst provider possible and 10 is the best provider possible, what number would you use to rate this provider?

|                         | Qtr 2 2022    | Qtr 1 2022    | Qtr 4 2021     |
|-------------------------|---------------|---------------|----------------|
| Pioneer Memorial Clinic | 100%<br>N = 2 | 64%<br>N = 22 | 80%<br>N = 25  |
| Irrigon Medical Clinic  | 71%<br>N = 7  | 67%<br>N = 18 | 73%<br>N = 15  |
| Ione Community Clinic   | 67%<br>N = 3  | 100%<br>N = 5 | 100%<br>N = 12 |
| NRC Average             | 83%           |               |                |

Would you recommend this provider's office to your family and friends?

|                         | Qtr 2 2022    | Qtr 1 2022    | Qtr 4 2021     |
|-------------------------|---------------|---------------|----------------|
| Pioneer Memorial Clinic | 100%<br>N = 2 | 96%<br>N = 22 | 88%<br>N = 24  |
| Irrigon Medical Clinic  | 100%<br>N = 6 | 83%<br>N = 18 | 87%<br>N = 15  |
| Ione Community Clinic   | 100%<br>N = 3 | 100%<br>N = 6 | 100%<br>N = 13 |
| NRC Average             | 91%           |               |                |

Using any number from 0 to 10, where 0 is the worst facility possible and 10 is the best facility possible, what number would you use to rate this emergency department?

|                                | Qtr 2 2022 | Qtr 1 2022 | Qtr 4 2021 |
|--------------------------------|------------|------------|------------|
| <b>ER Adult</b>                | <b>80%</b> | <b>88%</b> | <b>81%</b> |
|                                | N = 5      | N = 16     | N = 37     |
| <b>NRC Average</b>             | 66%        |            |            |
| <b>Bed Size 6 - 24 Average</b> | 77%        |            |            |

Would you recommend this emergency department to your friends and family?

|                                | Qtr 2 2022 | Qtr 1 2022 | Qtr 4 2021 |
|--------------------------------|------------|------------|------------|
| <b>ER Adult</b>                | <b>80%</b> | <b>80%</b> | <b>78%</b> |
|                                | N = 5      | N = 15     | N = 37     |
| <b>NRC Average</b>             | 67%        |            |            |
| <b>Bed Size 6 - 24 Average</b> | 78%        |            |            |

Using any number from 0 to 10, where 0 is the worst facility possible and 10 is the best facility possible, what number would you use to rate this emergency department?

|                     | Qtr 1 2022 | Qtr 4 2021     | Qtr 3 2021     |
|---------------------|------------|----------------|----------------|
| <b>ER Pediatric</b> | <b>50%</b> | <b>No Data</b> | <b>No Data</b> |
|                     | N = 2      | N = 0          | N = 0          |
| <b>NRC Average</b>  | 67%        |                |                |

Would you recommend this emergency department to your friends and family?

|                     | Qtr 1 2022 | Qtr 4 2021     | Qtr 3 2021     |
|---------------------|------------|----------------|----------------|
| <b>ER Pediatric</b> | <b>50%</b> | <b>No Data</b> | <b>No Data</b> |
|                     | N = 2      | N = 0          | N = 0          |
| <b>NRC Average</b>  | 71%        |                |                |

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

|                                | Qtr 2 2022  | Qtr 1 2022  | Qtr 4 2021 |
|--------------------------------|-------------|-------------|------------|
| <b>Hospital</b>                | <b>100%</b> | <b>100%</b> | <b>40%</b> |
|                                | N = 2       | N = 3       | N = 5      |
| <b>NRC Average</b>             | 72%         |             |            |
| <b>Bed Size 6 - 24 Average</b> | 81%         |             |            |

Would you recommend this hospital to your friends and family?

|                                | Qtr 2 2022  | Qtr 1 2022 | Qtr 4 2021 |
|--------------------------------|-------------|------------|------------|
| <b>Hospital</b>                | <b>100%</b> | <b>75%</b> | <b>60%</b> |
|                                | N = 2       | N = 4      | N = 5      |
| <b>NRC Average</b>             | 73%         |            |            |
| <b>Bed Size 6 - 24 Average</b> | 80%         |            |            |

|   |
|---|
| <b>Score is equal to or greater than the NRC Average</b>                |
| <b>Score is less than the NRC Average, but may not be significantly</b> |
| <b>Score is significantly less than the NRC Average</b>                 |



May 2022

| Description                    | Current<br>Year |
|--------------------------------|-----------------|
| <b>Assets</b>                  |                 |
| <b>Current Assets</b>          |                 |
| Cash & Investments             | 7,804,889       |
| A/R Hospital, Swing, Clinic    | 1,575,442       |
| A/R Home Health & Hospice      | 160,932         |
| Gross Patient Receivables      | 1,736,374       |
| Less: Clearing Accounts        | -50             |
| Less: Allow for Contractual    | 124,053         |
| Less: Allow for Uncollectible  | 270,503         |
|                                | -----           |
| Net Patient Accounts Receivabl | 1,341,868       |
| Employee Advances              | 2,646           |
| Employee Purchases Receivable  | 349             |
| Receivable 340B SunRx          | 35,727          |
| Taxes Receivable - Prior Year  | 21,502          |
| Taxes Receivable - Current Yr  | -168,741        |
| Other Receivable               | 45,653          |
| Grants Receivable              | 0               |
| MC/MD Receivable               | 28,214          |
| Assisted Living Receivable     | 4,790           |
|                                | -----           |
| Other Receivable Total         | 0               |
| Inventory and Prepaid          | 485,172         |
|                                | -----           |
| Total Current Assets           | 9,602,069       |
| <b>Long Term Assets</b>        |                 |
| Land                           | 135,701         |
| Land Improvements              | 301,596         |
| Building & Improvements        | 5,861,788       |
| Equipment                      | 7,844,469       |
| Amortizable Loan Costs         | 0               |
| Construction in Progress       | 477,282         |
| Less: Accum Depreciation       | 9,818,651       |
|                                | -----           |
| Total Long Term Assets         | 4,802,185       |
|                                | -----           |
| Total Assets                   | 14,404,254      |
|                                | =====           |

UNAUDITED - SUBJECT TO CHANGE

May 2022

| Description                    | Current<br>Year |
|--------------------------------|-----------------|
| <b>Liabilities</b>             |                 |
| <b>Current Liabilities</b>     |                 |
| Accounts Payable               | 187,581         |
| Refunds Payable-Hospital       | 0               |
| Refunds Payable-Clinic         | 0               |
| Misc Payable                   | 0               |
| Short Term Notes Payable       | 0               |
|                                | -----           |
| Accounts Payable Total         | 187,581         |
| Accrued Wages & Liabilities    | 755,256         |
| Accrued Interest               | 4,389           |
| Suspense Account               | 0               |
| TCAA Suspense                  | 5,310           |
| Deferred Income                | 1,506           |
| Unearned Revenue for COVID 19  | 1,586,680       |
| MC/MD Settlement Payable       | 388,168         |
| Contingency Settlement Payable | 200,000         |
|                                | -----           |
| Other Liabilities              | 2,186,054       |
|                                | -----           |
| Total Current Liabilities      | 3,128,890       |
|                                | =====           |
| <b>Longterm Liabilities</b>    |                 |
| STRYKER CAPITAL LEASE          | 0               |
| BEO 2019 BOILERS LOAN          | 73,243          |
| BEO 2018 BOARDMAN BLDG LOAN    | 107,435         |
| BEO 2018 OMNICELL/US LOAN      | 91,376          |
| BEO 2020 AMBULANCE LOAN        | 87,449          |
| Morrow Co 2016 Annex Loan      | 0               |
| BEO Loan AMB/LAB 2016          | 0               |
| MORROW CO 2018 BOARDMAN BLDG   | 59,326          |
| BEO ENDO RM/MISC LOAN 2017     | 13,012          |
| Morrow Co 2013 IMC Loan        | 10,349          |
| BEO IMC EXPANSION 2018         | 336,200         |
| GEODC 2021 HOUSE LOAN          | 82,947          |
| MORROW CO 2021 CHURCH LOAN     | 62,202          |
| BEO 2008 Hosp Remodel Loan     | 53,438          |
| BEO REFINANCE LOAN             | 800,000         |
| USDA Remodel Loan              | 0               |
|                                | -----           |
| Total Long Term Liabilities    | 1,776,977       |
| <b>Equity/Fund Balance</b>     |                 |
| General Fund Unrestricted Bal  | 9,683,311       |
| Equity/Fund Bal Period End     | -184,925        |
|                                | -----           |
| Total Liab+Equity/Fund Bal     | 14,404,254      |
|                                | =====           |

UNAUDITED - SUBJECT TO CHANGE



**MORROW COUNTY HEALTH DISTRICT  
PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS  
FISCAL YEAR 2021-2022**

|                               | JULY      | AUG       | SEPT      | OCT       | NOV       | DEC       | JAN       | FEB       | MAR       | APR       | MAY       | JUNE     | YTD        |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|------------|
| <b>ACUTE (INPATIENT)</b>      |           |           |           |           |           |           |           |           |           |           |           |          |            |
| ADMISSIONS                    | 3         | 4         | 1         | 1         | 0         | 3         | 1         | 2         | 3         | 6         | 4         |          | 28         |
| DISCHARGES                    | 3         | 3         | 2         | 1         | 0         | 0         | 4         | 1         | 3         | 7         | 2         |          | 26         |
| Admits- MEDICARE              | 3         | 1         | 1         | 1         | 0         | 2         | 1         | 1         | 1         | 5         | 3         |          | 19         |
| MEDICAID                      | 0         | 1         | 0         | 0         | 0         | 1         | 0         | 0         | 2         | 0         | 0         |          | 4          |
| OTHER                         | 0         | 2         | 0         | 0         | 0         | 0         | 0         | 1         | 0         | 1         | 1         |          | 5          |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>3</b>  | <b>4</b>  | <b>1</b>  | <b>1</b>  | <b>0</b>  | <b>3</b>  | <b>1</b>  | <b>2</b>  | <b>3</b>  | <b>6</b>  | <b>4</b>  | <b>0</b> | <b>28</b>  |
| Dschgs -MEDICARE              | 3         | 0         | 2         | 1         | 0         | 0         | 3         | 0         | 1         | 6         | 2         |          | 18         |
| MEDICAID                      | 0         | 1         | 0         | 0         | 0         | 0         | 1         | 0         | 2         | 0         | 0         |          | 4          |
| OTHER                         | 0         | 2         | 0         | 0         | 0         | 0         | 0         | 1         | 0         | 1         | 0         |          | 4          |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>3</b>  | <b>3</b>  | <b>2</b>  | <b>1</b>  | <b>0</b>  | <b>0</b>  | <b>4</b>  | <b>1</b>  | <b>3</b>  | <b>7</b>  | <b>2</b>  | <b>0</b> | <b>26</b>  |
| <b>PATIENT DISCHARGE DAYS</b> |           |           |           |           |           |           |           |           |           |           |           |          |            |
| MEDICARE                      | 10        | 0         | 11        | 3         | 0         | 0         | 12        | 0         | 5         | 15        | 11        |          | 67         |
| MEDICARE ADVANTAGE            | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| MEDICAID                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| MEDICAID MANAGED CARE         | 0         | 2         | 0         | 0         | 0         | 0         | 10        | 0         | 6         | 0         | 0         |          | 18         |
| OTHER                         | 0         | 4         | 0         | 0         | 0         | 0         | 0         | 3         | 0         | 4         | 0         |          | 11         |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>10</b> | <b>6</b>  | <b>11</b> | <b>3</b>  | <b>0</b>  | <b>0</b>  | <b>22</b> | <b>3</b>  | <b>11</b> | <b>19</b> | <b>11</b> | <b>0</b> | <b>96</b>  |
| <b>PATIENT ADMISSION DAYS</b> |           |           |           |           |           |           |           |           |           |           |           |          |            |
| Adults                        | 10        | 10        | 7         | 3         | 0         | 7         | 15        | 5         | 11        | 17        | 21        |          | 106        |
| Pediatric                     | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>10</b> | <b>10</b> | <b>7</b>  | <b>3</b>  | <b>0</b>  | <b>7</b>  | <b>15</b> | <b>5</b>  | <b>11</b> | <b>17</b> | <b>21</b> | <b>0</b> | <b>106</b> |
| AVG LENGTH OF STAY            | 3.3       | 3.3       | 3.5       | 3.0       | #DIV/0!   | #DIV/0!   | 3.8       | 5.0       | 3.7       | 2.4       | 10.5      | #DIV/0!  | 4.1        |
| AVG DAILY CENSUS              | 0.3       | 0.3       | 0.2       | 0.1       | 0.0       | 0.2       | 0.5       | 0.2       | 0.4       | 0.6       | 0.7       | 0.0      | 0.3        |
| DEATHS                        | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 1         | 0         | 0         | 0         |          | 1          |
| <b>SWING BED (Skilled)</b>    |           |           |           |           |           |           |           |           |           |           |           |          |            |
| ADMISSIONS                    | 1         | 3         | 4         | 3         | 5         | 3         | 1         | 2         | 5         | 4         | 3         |          | 34         |
| DISCHARGES                    | 2         | 1         | 4         | 4         | 4         | 3         | 1         | 4         | 4         | 4         | 2         |          | 33         |
| Dschgs -MEDICARE              | 2         | 1         | 3         | 4         | 3         | 2         | 1         | 4         | 3         | 4         | 2         |          | 29         |
| MEDICAID                      | 0         | 0         | 0         | 0         | 1         | 0         | 0         | 0         | 1         | 0         | 0         |          | 2          |
| OTHER                         | 0         | 0         | 1         | 0         | 0         | 1         | 0         | 0         | 0         | 0         | 0         |          | 2          |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>2</b>  | <b>1</b>  | <b>4</b>  | <b>4</b>  | <b>4</b>  | <b>3</b>  | <b>1</b>  | <b>4</b>  | <b>4</b>  | <b>4</b>  | <b>2</b>  | <b>0</b> | <b>33</b>  |
| <b>PATIENT DISCHARGE DAYS</b> |           |           |           |           |           |           |           |           |           |           |           |          |            |
| MEDICARE                      | 18        | 12        | 37        | 72        | 19        | 42        | 19        | 93        | 18        | 84        | 42        |          | 456        |
| MEDICARE ADVANTAGE            | 0         | 0         | 18        | 0         | 0         | 0         | 0         | 0         | 21        | 0         | 0         |          | 39         |
| MEDICAID                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| MEDICAID MANAGED CARE         | 0         | 0         | 0         | 0         | 14        | 0         | 0         | 0         | 10        | 0         | 0         |          | 24         |
| OTHER                         | 0         | 0         | 14        | 0         | 0         | 3         | 0         | 0         | 0         | 0         | 0         |          | 17         |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>18</b> | <b>12</b> | <b>69</b> | <b>72</b> | <b>33</b> | <b>45</b> | <b>19</b> | <b>93</b> | <b>49</b> | <b>84</b> | <b>42</b> | <b>0</b> | <b>536</b> |
| <b>PATIENT ADMISSION DAYS</b> |           |           |           |           |           |           |           |           |           |           |           |          |            |
| MEDICARE                      | 13        | 30        | 62        | 47        | 35        | 44        | 67        | 27        | 59        | 73        | 39        |          | 496        |
| MEDICAID                      | 0         | 0         | 0         | 11        | 3         | 0         | 0         | 0         | 10        | 0         | 3         |          | 27         |
| OTHER                         | 0         | 0         | 14        | 0         | 0         | 3         | 0         | 0         | 0         | 0         | 0         |          | 17         |
| SELF PAY                      | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         | 0         |          | 0          |
| <b>TOTAL</b>                  | <b>13</b> | <b>30</b> | <b>76</b> | <b>58</b> | <b>38</b> | <b>47</b> | <b>67</b> | <b>27</b> | <b>69</b> | <b>73</b> | <b>42</b> | <b>0</b> | <b>540</b> |
| AVG DAILY CENSUS              | 0.42      | 0.97      | 2.53      | 1.87      | 1.27      | 1.52      | 2.16      | 0.96      | 2.23      | 2.43      | 1.35      | 0.00     | 1.61       |
| SWING BED REVENUE             | \$ 5,044  | \$ 11,640 | \$ 29,488 | \$ 22,504 | \$ 14,744 | \$ 18,236 | \$ 25,996 | \$ 10,088 | \$ 26,772 | \$ 26,384 | \$ 18,236 |          | \$209,132  |
| SWING \$ DAYS                 | <b>13</b> | <b>30</b> | <b>76</b> | <b>58</b> | <b>38</b> | <b>47</b> | <b>67</b> | <b>27</b> | <b>69</b> | <b>73</b> | <b>42</b> | <b>0</b> | <b>540</b> |
| DEATHS                        | 0         | 0         | 1         | 1         | 0         | 0         | 0         | 1         | 0         | 0         | 0         |          | 3          |

MORROW COUNTY HEALTH DISTRICT  
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|   | JULY        | AUG         | SEPT        | OCT         | NOV         | DEC         | JAN         | FEB         | MAR         | APR         | MAY         | JUNE     | YTD          |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----------|--------------|
| <b>OBSERVATION</b>                      |             |             |             |             |             |             |             |             |             |             |             |          |              |
| ADMISSIONS                              | 3           | 4           | 4           | 6           | 2           | 5           | 8           | 6           | 6           | 4           | 3           |          | 51           |
| DISCHARGES                              | 4           | 4           | 4           | 6           | 2           | 5           | 6           | 7           | 7           | 4           | 3           |          | 52           |
| HOURS                                   | 69          | 98          | 64          | 233         | 72          | 89          | 344         | 253         | 108         | 139         | 57          |          | 1526         |
| REVENUE                                 | \$ 9,105    | \$ 12,383   | \$ 8,975    | \$ 28,949   | \$ 9,009    | \$ 11,805   | \$ 41,932   | \$ 32,838   | \$ 14,819   | \$ 17,453   | \$ 7,749    | \$ -     | \$ 195,018   |
| AVG LENGTH OF STAY (hours)              | 23.0        | 24.5        | 16.0        | 38.8        | 36.0        | 17.8        | 43.0        | 42.2        | 18.0        | 34.8        | 19.0        | #DIV/0!  | 29.9         |
| DEATHS                                  | 0           | 0           | 0           | 0           | 0           | 1           | 0           | 0           | 0           | 0           | 0           | 0        | 1            |
| <b>HOSPITAL RESPITE</b>                 |             |             |             |             |             |             |             |             |             |             |             |          |              |
| ADMISSIONS                              | 2           | 0           | 0           | 1           | 2           | 0           | 0           | 1           | 2           | 0           | 0           |          | 8            |
| DISCHARGES                              | 2           | 0           | 0           | 0           | 3           | 0           | 0           | 0           | 2           | 1           | 0           |          | 8            |
| PATIENT ADMISSION DAYS                  | 10          | 0           | 0           | 3           | 3           | 0           | 0           | 1           | 21          | 3           | 0           |          | 41           |
| DEATHS                                  | 0           | 0           | 0           | 0           | 1           | 0           | 0           | 0           | 0           | 1           | 0           |          | 2            |
| <b>SWING (Non-Skilled)</b>              |             |             |             |             |             |             |             |             |             |             |             |          |              |
| ADMISSIONS                              | 1           | 0           | 0           | 1           | 0           | 0           | 0           | 1           | 0           | 0           | 1           |          | 4            |
| DISCHARGES                              | 1           | 0           | 1           | 1           | 0           | 0           | 1           | 0           | 0           | 0           | 1           |          | 5            |
| Dschgs -MEDICAID                        | 1           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |          | 1            |
| SELF PAY                                | 0           | 0           | 1           | 1           | 0           | 0           | 1           | 0           | 0           | 0           | 1           |          | 4            |
| <b>TOTAL</b>                            | <b>1</b>    | <b>0</b>    | <b>1</b>    | <b>1</b>    | <b>0</b>    | <b>0</b>    | <b>1</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>1</b>    | <b>0</b> | <b>5</b>     |
| <b>PATIENT DISCHARGE DAYS</b>           |             |             |             |             |             |             |             |             |             |             |             |          |              |
| MEDICAID                                | 6           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |          | 6            |
| SELF PAY                                | 0           | 0           | 140         | 297         | 0           | 0           | 470         | 0           | 0           | 0           | 9           |          | 916          |
| <b>TOTAL</b>                            | <b>6</b>    | <b>0</b>    | <b>140</b>  | <b>297</b>  | <b>0</b>    | <b>0</b>    | <b>470</b>  | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>9</b>    | <b>0</b> | <b>922</b>   |
| <b>PATIENT ADMISSION DAYS</b>           |             |             |             |             |             |             |             |             |             |             |             |          |              |
| MEDICAID                                | 6           | 0           | 0           | 11          | 30          | 31          | 31          | 49          | 62          | 60          | 62          |          | 342          |
| SELF PAY                                | 124         | 124         | 111         | 92          | 60          | 62          | 43          | 28          | 31          | 60          | 70          |          | 805          |
| <b>TOTAL</b>                            | <b>130</b>  | <b>124</b>  | <b>111</b>  | <b>103</b>  | <b>90</b>   | <b>93</b>   | <b>74</b>   | <b>77</b>   | <b>93</b>   | <b>120</b>  | <b>132</b>  | <b>0</b> | <b>1147</b>  |
| AVG DAILY CENSUS                        | 4.2         | 4.0         | 3.7         | 3.3         | 3.0         | 3.0         | 2.4         | 2.8         | 3.0         | 4.0         | 4.3         | 0.0      | 3.4          |
| SWING BED REVENUE                       | \$ 45,709   | \$ 43,600   | \$ 39,029   | \$ 36,216   | \$ 31,665   | \$ 32,700   | \$ 26,019   | \$ 29,047   | \$ 35,083   | \$ 45,269   | \$ 49,796   | \$ -     | \$ 414,132   |
| SWING \$ DAYS                           | 130         | 124         | 111         | 103         | 90          | 93          | 74          | 77          | 93          | 120         | 132         | 0        | 1147         |
| DEATHS                                  | 0           | 0           | 1           | 1           | 0           | 0           | 1           | 0           | 0           | 0           | 0           | 0        | 3            |
| <b>SUMMARY STATS</b>                    |             |             |             |             |             |             |             |             |             |             |             |          |              |
| TOTAL/AVERAGE % OCCUPANCY               | 25.0%       | 25.2%       | 30.8%       | 25.7%       | 20.8%       | 22.6%       | 24.0%       | 18.7%       | 29.8%       | 33.8%       | 30.0%       | 0.0%     | 27.4%        |
| <b>TOTAL OUTPATIENTS (Admits) w/ ER</b> |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 613         | 739         | 651         | 635         | 528         | 600         | 680         | 574         | 662         | 422         | 500         |          | 6604         |
| <b>TOTAL ER (Encounters)</b>            |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 98          | 110         | 89          | 96          | 95          | 100         | 80          | 70          | 100         | 89          | 90          |          | 1017         |
| <b>LAB TESTS</b>                        |             |             |             |             |             |             |             |             |             |             |             |          |              |
| INPATIENT                               | 22          | 73          | 91          | 65          | 67          | 112         | 87          | 31          | 81          | 57          | 88          |          | 774          |
| OUTPATIENT                              | 1604        | 1592        | 1419        | 1272        | 1340        | 1344        | 1587        | 1368        | 1671        | 1136        | 1257        |          | 15590        |
| <b>TOTAL</b>                            | <b>1626</b> | <b>1665</b> | <b>1510</b> | <b>1337</b> | <b>1407</b> | <b>1456</b> | <b>1674</b> | <b>1399</b> | <b>1752</b> | <b>1193</b> | <b>1345</b> | <b>0</b> | <b>16364</b> |
| <b>XRAY/ULTRASOUND TESTS</b>            |             |             |             |             |             |             |             |             |             |             |             |          |              |
| INPATIENT                               | 1           | 8           | 7           | 3           | 7           | 6           | 2           | 2           | 4           | 8           | 10          |          | 58           |
| OUTPATIENT                              | 108         | 114         | 82          | 116         | 88          | 120         | 87          | 76          | 94          | 82          | 114         |          | 1081         |
| <b>TOTAL</b>                            | <b>109</b>  | <b>122</b>  | <b>89</b>   | <b>119</b>  | <b>95</b>   | <b>126</b>  | <b>89</b>   | <b>78</b>   | <b>98</b>   | <b>90</b>   | <b>124</b>  | <b>0</b> | <b>1139</b>  |
| <b>CT SCANS</b>                         |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 36          | 44          | 25          | 28          | 39          | 39          | 38          | 54          | 37          | 32          | 33          |          | 405          |
| <b>MRI SCANS</b>                        |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 4           | 4           | 1           | 4           | 1           | 4           | 7           | 1           | 5           | 2           | 7           |          | 40           |
| <b>EKG TESTS</b>                        |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 36          | 32          | 30          | 22          | 32          | 24          | 42          | 24          | 31          | 18          | 28          |          | 319          |
| <b>TREADMILL PROCEDURES</b>             |             |             |             |             |             |             |             |             |             |             |             |          |              |
|   | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |          | 0            |
| <b>RESPIRATORY THERAPY</b>              |             |             |             |             |             |             |             |             |             |             |             |          |              |
| INPATIENT                               | 6           | 8           | 5           | 10          | 1           | 0           | 0           | 1           | 10          | 9           | 29          |          | 79           |
| OUTPATIENT                              | 3           | 0           | 1           | 1           | 2           | 2           | 1           | 0           | 3           | 2           | 0           |          | 15           |
| <b>TOTAL</b>                            | <b>9</b>    | <b>8</b>    | <b>6</b>    | <b>11</b>   | <b>3</b>    | <b>2</b>    | <b>1</b>    | <b>1</b>    | <b>13</b>   | <b>11</b>   | <b>29</b>   | <b>0</b> | <b>94</b>    |

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|                                       | JULY              | AUG               | SEPT              | OCT               | NOV               | DEC               | JAN               | FEB               | MAR               | APR              | MAY               | JUNE        | YTD                |
|---------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------|--------------------|
| <b>PROVIDER VISITS</b>                |                   |                   |                   |                   |                   |                   |                   |                   |                   |                  |                   |             |                    |
| HEPPNER CLINIC                        | 327               | 249               | 226               | 203               | 224               | 202               | 240               | 268               | 343               | 135              | 140               |             | 2557               |
| IRRIGON CLINIC                        | 340               | 425               | 427               | 340               | 317               | 299               | 358               | 271               | 406               | 259              | 294               |             | 3736               |
| IONE CLINIC                           | 56                | 60                | 75                | 72                | 62                | 65                | 82                | 65                | 92                | 88               | 85                |             | 802                |
| ALL PROVIDER ENCOUNTERS AT HOSPITAL** | 133               | 146               | 121               | 136               | 119               | 123               | 130               | 106               | 148               | 140              | 129               |             | 1431               |
| <b>TOTAL</b>                          | <b>856</b>        | <b>880</b>        | <b>849</b>        | <b>751</b>        | <b>722</b>        | <b>689</b>        | <b>810</b>        | <b>710</b>        | <b>989</b>        | <b>622</b>       | <b>648</b>        | <b>0</b>    | <b>8526</b>        |
| REVENUE OF HOSPITAL ENCOUNTERS        | \$ 65,997         | \$ 82,304         | \$ 63,913         | \$ 75,078         | \$ 69,005         | \$ 72,194         | \$ 72,146         | \$ 60,512         | \$ 73,405         | \$ 63,546        | \$ 63,363         | \$ -        | \$761,461          |
| <b>AMBULANCE</b>                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                  |                   |             |                    |
| HEPPNER AMBULANCE TRANSPORTS          | 19                | 38                | 19                | 21                | 21                | 26                | 23                | 20                | 18                | 12               | 21                |             | 238                |
| BOARDMAN AMBULANCE TRANSPORTS         | 17                | 35                | 14                | 22                | 25                | 25                | 36                | 29                | 22                | 20               | 22                |             | 267                |
| IRRIGON AMBULANCE TRANSPORTS          | 24                | 29                | 31                | 20                | 14                | 22                | 25                | 11                | 15                | 16               | 19                |             | 226                |
| IONE AMBULANCE TRANSPORTS             | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                | 0                 | 0           | 0                  |
| <b>TOTAL</b>                          | <b>60</b>         | <b>102</b>        | <b>64</b>         | <b>63</b>         | <b>60</b>         | <b>73</b>         | <b>84</b>         | <b>60</b>         | <b>55</b>         | <b>48</b>        | <b>62</b>         | <b>0</b>    | <b>731</b>         |
| HEPPNER AMB REVENUE                   | \$ 31,774         | \$ 66,467         | \$ 32,368         | \$ 33,579         | \$ 36,341         | \$ 46,576         | \$ 39,426         | \$ 36,196         | \$ 36,830         | \$ 23,270        | \$ 38,089         |             | \$420,916          |
| BOARDMAN AMB REVENUE                  | \$ 33,969         | \$ 71,133         | \$ 29,319         | \$ 45,241         | \$ 50,102         | \$ 56,478         | \$ 80,363         | \$ 62,996         | \$ 48,469         | \$ 43,390        | \$ 46,533         |             | \$567,991          |
| IRRIGON AMB REVENUE                   | \$ 42,648         | \$ 51,881         | \$ 54,689         | \$ 35,265         | \$ 23,779         | \$ 39,378         | \$ 45,936         | \$ 20,441         | \$ 28,352         | \$ 28,490        | \$ 32,658         |             | \$403,516          |
| IONE AMB REVENUE                      | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -              | \$ -             | \$ -              |             | \$0                |
| <b>TOTAL</b>                          | <b>\$ 108,391</b> | <b>\$ 189,480</b> | <b>\$ 116,376</b> | <b>\$ 114,084</b> | <b>\$ 110,221</b> | <b>\$ 142,432</b> | <b>\$ 165,725</b> | <b>\$ 119,633</b> | <b>\$ 113,650</b> | <b>\$ 95,150</b> | <b>\$ 117,280</b> | <b>\$ -</b> | <b>\$1,392,423</b> |
| <b>HOME HEALTH VISITS</b>             |                   |                   |                   |                   |                   |                   |                   |                   |                   |                  |                   |             |                    |
| SKILLED NURSING VISITS                | 82                | 87                | 55                | 34                | 30                | 70                | 91                | 78                | 63                | 61               | 73                |             | 724                |
| AIDE VISITS                           | 5                 | 5                 | 5                 | 10                | 8                 | 16                | 36                | 27                | 18                | 23               | 21                |             | 174                |
| MSW VISITS                            | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                | 0                 |             | 0                  |
| OCCUPATIONAL THERAPY                  | 10                | 9                 | 6                 | 16                | 8                 | 5                 | 13                | 10                | 0                 | 11               | 15                |             | 103                |
| PHYSICAL THERAPY                      | 23                | 42                | 18                | 33                | 26                | 19                | 24                | 40                | 42                | 39               | 44                |             | 350                |
| SPEECH THERAPY                        | 3                 | 4                 | 4                 | 2                 | 5                 | 4                 | 6                 | 5                 | 1                 | 0                | 0                 |             | 34                 |
| IN HOME CARE VISITS-PRIVATE PAY       | 32                | 27                | 37                | 42                | 44                | 32                | 33                | 35                | 29                | 21               | 40                |             | 372                |
| <b>TOTAL</b>                          | <b>155</b>        | <b>174</b>        | <b>125</b>        | <b>137</b>        | <b>121</b>        | <b>146</b>        | <b>203</b>        | <b>195</b>        | <b>153</b>        | <b>155</b>       | <b>193</b>        | <b>0</b>    | <b>1757</b>        |
| <b>HOSPICE</b>                        |                   |                   |                   |                   |                   |                   |                   |                   |                   |                  |                   |             |                    |
| ADMITS                                | 3                 | 3                 | 4                 | 5                 | 4                 | 1                 | 2                 | 2                 | 2                 | 3                | 1                 |             | 30                 |
| DISCHARGE                             | 1                 | 0                 | 0                 | 0                 | 1                 | 1                 | 0                 | 0                 | 1                 | 0                | 0                 |             | 4                  |
| DEATHS                                | 2                 | 4                 | 4                 | 4                 | 5                 | 4                 | 2                 | 1                 | 0                 | 3                | 3                 |             | 32                 |
| <b>TOTAL DAYS</b>                     | <b>192</b>        | <b>201</b>        | <b>168</b>        | <b>216</b>        | <b>198</b>        | <b>79</b>         | <b>40</b>         | <b>55</b>         | <b>79</b>         | <b>102</b>       | <b>56</b>         |             | <b>1386</b>        |
| <b>PHARMACY</b>                       |                   |                   |                   |                   |                   |                   |                   |                   |                   |                  |                   |             |                    |
| DRUG DOSES                            | 1563              | 2431              | 2368              | 3087              | 2357              | 3316              | 2185              | 1978              | 2331              | 2299             | 2067              |             | 25,982             |
| DRUG REVENUE                          | \$ 137,123        | \$ 110,214        | \$ 143,635        | \$ 148,267        | \$ 114,441        | \$ 169,514        | \$ 155,535        | \$ 126,442        | \$ 93,128         | \$ 92,540        | \$ 88,345         |             | \$1,379,184        |

**PIONEER MEMORIAL CLINIC - MAY 2022**

| Provider           | Measure                 | 1 | 2 | 3 | 4 | 5  | 6   | 7 | 8 | 9   | 10   | 11   | 12  | 13   | 14  | 15 | 16  | 17   | 18  | 19  | 20  | 21  | 22 | 23  | 24  | 25  | 26  | 27  | 28  | 29 | 30  | 31    | Total |    |
|--------------------|-------------------------|---|---|---|---|----|-----|---|---|-----|------|------|-----|------|-----|----|-----|------|-----|-----|-----|-----|----|-----|-----|-----|-----|-----|-----|----|-----|-------|-------|----|
| Dr. Lion           | Patient Hours Available |   |   |   |   |    |     |   |   | 8   | 8.25 | 8.25 | 8   | 8    |     |    | 8   | 8    | 7   |     |     |     |    |     |     |     |     |     |     |    | 8   | 71.5  |       |    |
|                    | Patients Seen           |   |   |   |   |    |     |   |   | 5   | 11   | 9    | 11  | 0    |     |    | 4   | 4    | 5   |     |     |     |    |     |     |     |     |     |     |    |     | 5     | 54    |    |
|                    | No Shows                |   |   |   |   |    |     |   |   | 1   | 1    | 0    | 1   | 0    |     |    | 2   | 0    | 0   |     |     |     |    |     |     |     |     |     |     |    |     | 1     | 6     |    |
|                    | Patient Cancellations   |   |   |   |   |    |     |   |   | 0   | 1    | 0    | 0   | 0    |     |    | 0   | 3    | 0   |     |     |     |    |     |     |     |     |     |     |    |     | 0     | 4     |    |
|                    | Clinic Cancellations    |   |   |   |   |    |     |   |   | 3   | 1    | 0    | 0   | 10   |     |    | 2   | 4    | 5   |     |     |     |    |     |     |     |     |     |     |    |     | 5     | 30    |    |
|                    | Pts. Per Available Hour |   |   |   |   |    |     |   |   |     | 0.6  | 1.3  | 1.1 | 1.4  | 0.0 |    |     | 0.5  | 0.5 | 0.7 |     |     |    |     |     |     |     |     |     |    | 0.6 | 0.8   |       |    |
|                    | No Show Rate            |   |   |   |   |    |     |   |   |     | 11%  | 7%   | 0%  | 8%   | 0%  |    |     | 25%  | 0%  | 0%  |     |     |    |     |     |     |     |     |     |    |     | 9%    | 6%    |    |
|                    | Patient Cancel Rate     |   |   |   |   |    |     |   |   |     | 0%   | 7%   | 0%  | 0%   | 0%  |    |     |      |     | 27% | 0%  |     |    |     |     |     |     |     |     |    |     | 0%    | 4%    |    |
| Clinic Cancel Rate |                         |   |   |   |   |    |     |   |   | 33% | 7%   | 0%   | 0%  | 100% |     |    | 25% | 36%  | 50% |     |     |     |    |     |     |     |     |     |     |    | 45% | 32%   |       |    |
| Dr. Sirucek        | Patient Hours Available |   |   |   |   |    | 6   |   |   |     |      |      |     |      |     |    |     |      | 8   | 8   | 8   |     |    | 8   | 8   | 8   | 6.5 | 8   |     |    |     |       | 74    |    |
|                    | Patients Seen           |   |   |   |   |    | 10  |   |   |     |      |      |     |      |     |    |     |      | 10  | 10  | 4   |     |    | 10  | 12  | 6   | 2   | 18  |     |    |     |       | 86    |    |
|                    | No Shows                |   |   |   |   |    | 1   |   |   |     |      |      |     |      |     |    |     |      | 4   | 0   | 0   |     |    | 1   | 0   | 1   | 0   | 0   |     |    |     |       | 7     |    |
|                    | Patient Cancellations   |   |   |   |   |    | 0   |   |   |     |      |      |     |      |     |    |     |      | 0   | 0   | 0   |     |    | 1   | 2   | 2   | 0   | 0   |     |    |     |       | 6     |    |
|                    | Clinic Cancellations    |   |   |   |   |    | 1   |   |   |     |      |      |     |      |     |    |     |      | 0   | 1   | 4   |     |    | 1   | 0   | 0   | 5   | 0   |     |    |     |       | 15    |    |
|                    | Pts. Per Available Hour |   |   |   |   |    | 1.7 |   |   |     |      |      |     |      | 0.7 |    |     |      | 1.3 | 1.3 | 0.5 |     |    | 1.3 | 1.5 | 0.8 | 0.3 | 2.3 |     |    |     |       | 1.2   |    |
|                    | No Show Rate            |   |   |   |   |    | 8%  |   |   |     |      |      |     |      | 0%  |    |     |      | 29% | 0%  | 0%  |     |    | 8%  | 0%  | 11% | 0%  | 0%  |     |    |     |       | 6%    |    |
|                    | Patient Cancel Rate     |   |   |   |   |    | 0%  |   |   |     |      |      |     |      | 13% |    |     |      | 0%  | 0%  | 0%  |     |    | 8%  | 14% | 22% | 0%  | 0%  |     |    |     |       | 5%    |    |
| Clinic Cancel Rate |                         |   |   |   |   | 8% |     |   |   |     |      |      |     | 38%  |     |    |     | 0%   | 9%  | 50% |     |     | 8% | 0%  | 0%  | 71% | 0%  |     |     |    |     | 13%   |       |    |
| Dr. Seals          | Patient Hours Available |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    | 2.5 | 1.75 |     |     |     |     |    |     | 2   |     |     |     |     |    |     |       | 9.25  |    |
|                    | Patients Seen           |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 2    | 2   |     |     |     |    |     |     | 2   |     |     |     |    |     |       | 7     |    |
|                    | No Shows                |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 1    | 0   |     |     |     |    |     |     | 0   |     |     |     |    |     |       | 1     |    |
|                    | Patient Cancellations   |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 0    | 0   |     |     |     |    |     |     | 0   |     |     |     |    |     |       | 0     |    |
|                    | Clinic Cancellations    |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 0    | 1   |     |     |     |    |     |     | 0   |     |     |     |    |     |       | 1     |    |
|                    | Pts. Per Available Hour |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 0.8  | 1.1 |     |     |     |    |     |     | 1.0 |     |     |     |    |     |       | 0.8   |    |
|                    | No Show Rate            |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 33%  | 0%  |     |     |     |    |     |     | 0%  |     |     |     |    |     |       | 11%   |    |
|                    | Patient Cancel Rate     |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    |     | 0%   | 0%  |     |     |     |    |     |     | 0%  |     |     |     |    |     |       | 0%    |    |
| Clinic Cancel Rate |                         |   |   |   |   |    |     |   |   |     |      |      |     |      |     |    | 0%  | 33%  |     |     |     |     |    |     | 0%  |     |     |     |     |    |     | 11%   |       |    |
| PMc TOTALS         | Patient Hours Available |   |   |   |   |    | 6   |   |   | 8   | 8.25 | 8.25 | 8   | 13.5 |     |    | 8   | 8    | 15  | 8   | 8   |     |    | 8   | 8   | 8   | 6.5 | 8   |     |    | 8   | 145.5 |       |    |
|                    | Patients Seen           |   |   |   |   |    | 10  |   |   | 5   | 11   | 9    | 11  | 4    |     |    | 4   | 4    | 15  | 10  | 4   |     |    | 10  | 12  | 6   | 2   | 18  |     |    |     | 5     | 140   |    |
|                    | No Shows                |   |   |   |   |    | 1   |   |   | 1   | 1    | 0    | 1   | 0    |     |    | 2   | 0    | 4   | 0   | 0   |     |    | 1   | 0   | 1   | 0   | 0   |     |    |     | 1     | 13    |    |
|                    | Patient Cancellations   |   |   |   |   |    | 0   |   |   | 0   | 1    | 0    | 0   | 1    |     |    | 0   | 3    | 0   | 0   | 0   |     |    | 1   | 2   | 2   | 0   | 0   |     |    |     | 0     | 10    |    |
|                    | Clinic Cancellations    |   |   |   |   |    | 1   |   |   | 3   | 1    | 0    | 0   | 13   |     |    | 2   | 4    | 5   | 1   | 4   |     |    | 1   | 0   | 0   | 5   | 0   |     |    |     | 5     | 45    |    |
|                    | Pts. Per Available Hour |   |   |   |   |    | 1.7 |   |   |     | 0.6  | 1.3  | 1.1 | 1.4  | 0.3 |    |     | 0.5  | 0.5 | 1.0 | 1.3 | 0.5 |    |     | 1.3 | 1.5 | 0.8 | 0.3 | 2.3 |    |     | 0.6   | 1.0   |    |
|                    | No Show Rate            |   |   |   |   |    | 8%  |   |   |     | 11%  | 7%   | 0%  | 8%   | 0%  |    |     | 25%  | 0%  | 17% | 0%  | 0%  |    |     | 8%  | 0%  | 11% | 0%  | 0%  |    |     |       | 9%    | 6% |
|                    | Patient Cancel Rate     |   |   |   |   |    | 0%  |   |   |     | 0%   | 7%   | 0%  | 0%   | 6%  |    |     | 0%   | 27% | 0%  | 0%  | 0%  |    |     | 8%  | 14% | 22% | 0%  | 0%  |    |     |       | 0%    | 5% |
| Clinic Cancel Rate |                         |   |   |   |   | 8% |     |   |   | 33% | 7%   | 0%   | 0%  | 72%  |     |    | 25% | 36%  | 21% | 9%  | 50% |     |    | 8%  | 0%  | 0%  | 71% | 0%  |     |    |     | 45%   | 22%   |    |

**IRRIGON MEDICAL CLINIC - MAY 2022**

| Provider            | Measure                 | 1  | 2   | 3   | 4   | 5    | 6   | 7 | 8   | 9   | 10  | 11  | 12   | 13   | 14 | 15  | 16  | 17  | 18   | 19   | 20   | 21 | 22  | 23  | 24  | 25   | 26  | 27   | 28 | 29  | 30  | 31   | Total |
|---------------------|-------------------------|----|-----|-----|-----|------|-----|---|-----|-----|-----|-----|------|------|----|-----|-----|-----|------|------|------|----|-----|-----|-----|------|-----|------|----|-----|-----|------|-------|
| Jamie Reed          | Patient Hours Available |    | 6.5 | 6.5 |     | 6.5  | 6.5 |   |     | 5.5 | 6.5 | 3.5 | 6.5  | 3    |    |     | 6.5 | 6.5 | 6.5  | 6.5  | 4    |    |     | 6.5 | 4.5 |      | 3   | 3    |    |     |     | 5.5  | 103.5 |
|                     | Patients Seen           |    | 1   | 1   |     | 2    | 0   |   |     | 2   | 1   | 1   | 3    | 1    |    |     | 0   | 1   | 0    | 3    | 0    |    |     | 2   | 0   |      | 0   | 0    |    |     |     | 1    | 19    |
|                     | No Shows                |    | 0   | 0   |     | 0    | 0   |   |     | 0   | 0   | 1   | 0    | 0    |    |     | 0   | 1   | 0    | 1    | 0    |    |     | 1   | 0   |      | 0   | 0    |    |     |     | 0    | 4     |
|                     | Patient Cancellations   |    | 0   | 0   |     | 0    | 0   |   |     | 2   | 0   | 0   | 0    | 0    |    |     | 0   | 0   | 1    | 0    | 0    |    |     | 0   | 0   |      | 0   | 0    |    |     |     | 0    | 3     |
|                     | Clinic Cancellations    |    | 0   | 0   |     | 0    | 0   |   |     | 0   | 0   | 0   | 0    | 0    |    |     | 0   | 0   | 0    | 0    | 0    |    |     | 0   | 0   |      | 2   | 0    |    |     |     | 0    | 2     |
|                     | Pts. Per Available Hour |    | 0.2 | 0.2 |     | 0.3  | 0.0 |   |     | 0.4 | 0.2 | 0.3 | 0.5  | 0.3  |    |     | 0.0 | 0.2 | 0.0  | 0.5  | 0.0  |    |     | 0.3 | 0.0 |      | 0.0 | 0.0  |    |     |     | 0.2  | 0.2   |
|                     | No Show Rate            |    | 0%  | 0%  |     | 0%   | N/A |   |     | 0%  | 0%  | 50% | 0%   | 0%   |    |     | N/A | 50% | 0%   | 25%  | N/A  |    |     | 33% | N/A |      | 0%  | N/A  |    |     |     | 0%   | 14%   |
|                     | Patient Cancel Rate     |    | 0%  | 0%  |     | 0%   | N/A |   |     | 50% | 0%  | 0%  | 0%   | 0%   |    |     | N/A | 0%  | 100% | 0%   | N/A  |    |     | 0%  | N/A |      | 0%  | N/A  |    |     |     | 0%   | 11%   |
| Clinic Cancel Rate  |                         | 0% | 0%  |     | 0%  | N/A  |     |   | 0%  | 0%  | 0%  | 0%  | 0%   |      |    | N/A | 0%  | 0%  | 0%   | N/A  |      |    | 0%  | N/A |     | 100% | N/A |      |    |     | 0%  | 7%   |       |
| Jon Watson          | Patient Hours Available |    | 8.5 | 8.5 | 8.5 | 8.5  |     |   |     | 7.5 | 8.5 | 8.5 | 7.5  |      |    | 8.5 | 8.5 | 8   | 8.5  |      |      |    |     |     |     |      | 8.5 | 8.5  |    |     |     | 8.5  | 125   |
|                     | Patients Seen           |    | 17  | 14  | 16  | 14   |     |   |     |     | 11  | 15  | 13   | 13   |    |     | 13  | 15  | 13   | 14   |      |    |     |     |     |      | 12  | 9    |    |     |     | 11   | 200   |
|                     | No Shows                |    | 1   | 3   | 0   | 3    |     |   |     |     | 1   | 1   | 1    | 0    |    |     | 2   | 2   | 1    | 2    |      |    |     |     |     | 3    | 1   |      |    |     | 3   | 24   |       |
|                     | Patient Cancellations   |    | 0   | 1   | 0   | 0    |     |   |     |     | 3   | 1   | 1    | 1    |    |     | 2   | 0   | 0    | 1    |      |    |     |     |     | 1    | 0   |      |    |     | 3   | 14   |       |
|                     | Clinic Cancellations    |    | 0   | 0   | 0   | 0    |     |   |     |     | 0   | 0   | 0    | 0    |    |     | 0   | 0   | 0    | 0    |      |    |     |     |     | 0    | 0   |      |    |     | 0   | 0    |       |
|                     | Pts. Per Available Hour |    | 2.0 | 1.6 | 1.9 | 1.6  |     |   |     |     | 1.5 | 1.8 | 1.5  | 1.7  |    |     | 1.5 | 1.8 | 1.6  | 1.6  |      |    |     |     |     |      | 1.4 | 1.1  |    |     |     | 1.3  | 1.6   |
|                     | No Show Rate            |    | 6%  | 17% | 0%  | 18%  |     |   |     |     | 7%  | 6%  | 7%   | 0%   |    |     | 12% | 12% | 7%   | 12%  |      |    |     |     |     |      | 19% | 10%  |    |     |     | 18%  | 10%   |
|                     | Patient Cancel Rate     |    | 0%  | 6%  | 0%  | 0%   |     |   |     |     | 20% | 6%  | 7%   | 7%   |    |     | 12% | 0%  | 0%   | 6%   |      |    |     |     |     |      | 6%  | 0%   |    |     |     | 18%  | 6%    |
| Clinic Cancel Rate  |                         | 0% | 0%  | 0%  | 0%  |      |     |   |     | 0%  | 0%  | 0%  | 0%   |      |    | 0%  | 0%  | 0%  | 0%   |      |      |    |     |     |     | 0%   | 0%  |      |    |     | 0%  | 0%   |       |
| Vicki Kent          | Patient Hours Available |    |     |     |     | 8.5  | 8.5 |   |     |     |     |     | 8.5  | 8.5  |    |     |     |     |      | 8.5  | 8.5  |    |     | 8.5 |     | 8.5  | 8.5 |      |    |     |     | 76.5 |       |
|                     | Patients Seen           |    |     |     |     | 8    | 8   |   |     |     |     |     | 10   | 7    |    |     |     |     |      | 8    | 9    |    |     | 9   |     | 9    | 7   |      |    |     |     | 75   |       |
|                     | No Shows                |    |     |     |     | 2    | 0   |   |     |     |     |     | 0    | 3    |    |     |     |     |      | 2    | 1    |    |     | 2   |     | 1    | 4   |      |    |     |     | 15   |       |
|                     | Patient Cancellations   |    |     |     |     | 3    | 3   |   |     |     |     |     | 0    | 0    |    |     |     |     |      | 1    | 1    |    |     | 0   |     | 0    | 0   |      |    |     |     | 8    |       |
|                     | Clinic Cancellations    |    |     |     |     | 0    | 0   |   |     |     |     |     | 0    | 0    |    |     |     |     |      | 0    | 0    |    |     | 0   |     | 0    | 0   |      |    |     |     | 0    |       |
|                     | Pts. Per Available Hour |    |     |     |     | 0.9  | 0.9 |   |     |     |     |     | 1.2  | 0.8  |    |     |     |     |      | 0.9  | 1.1  |    |     | 1.1 |     | 1.1  | 0.8 |      |    |     |     | 1.0  |       |
|                     | No Show Rate            |    |     |     |     | 15%  | 0%  |   |     |     |     |     | 0%   | 30%  |    |     |     |     |      | 18%  | 9%   |    |     | 18% |     | 10%  | 36% |      |    |     |     | 15%  |       |
|                     | Patient Cancel Rate     |    |     |     |     | 23%  | 27% |   |     |     |     |     | 0%   | 0%   |    |     |     |     |      | 9%   | 9%   |    |     | 0%  |     | 0%   | 0%  |      |    |     |     | 8%   |       |
| Clinic Cancel Rate  |                         |    |     |     | 0%  | 0%   |     |   |     |     |     | 0%  | 0%   |      |    |     |     |     | 0%   | 0%   |      |    | 0%  |     | 0%  | 0%   |     |      |    |     | 0%  |      |       |
| IMC TOTALS          | Patient Hours Available |    | 15  | 15  | 8.5 | 23.5 | 15  |   |     | 13  | 15  | 12  | 22.5 | 11.5 |    |     | 15  | 15  | 14.5 | 23.5 | 12.5 |    |     | 15  | 4.5 | 8.5  | 20  | 11.5 |    |     | 14  | 305  |       |
|                     | Patients Seen           |    | 18  | 15  | 16  | 24   | 8   |   |     | 13  | 16  | 14  | 26   | 8    |    |     | 13  | 16  | 13   | 25   | 9    |    |     | 11  | 0   | 9    | 19  | 9    |    |     | 12  | 294  |       |
|                     | No Shows                |    | 1   | 3   | 0   | 5    | 0   |   |     | 1   | 1   | 2   | 0    | 3    |    |     | 2   | 3   | 1    | 5    | 1    |    |     | 3   | 0   | 1    | 7   | 1    |    |     | 3   | 43   |       |
|                     | Patient Cancellations   |    | 0   | 1   | 0   | 3    | 3   |   |     | 5   | 1   | 1   | 1    | 0    |    |     | 2   | 0   | 1    | 2    | 1    |    |     | 0   | 0   | 0    | 1   | 0    |    |     | 3   | 25   |       |
|                     | Clinic Cancellations    |    | 0   | 0   | 0   | 0    | 0   |   |     | 0   | 0   | 0   | 0    | 0    |    |     | 0   | 0   | 0    | 0    | 0    |    |     | 0   | 0   | 0    | 2   | 0    |    |     | 0   | 2    |       |
|                     | Pts. Per Available Hour |    | 1.2 | 1.0 | 1.9 | 1.0  | 0.5 |   |     | 1.0 | 1.1 | 1.2 | 1.2  | 0.7  |    |     | 0.9 | 1.1 | 0.9  | 1.1  | 0.7  |    |     | 0.7 | 0.0 | 1.1  | 1.0 | 0.8  |    |     | 0.9 | 1.0  |       |
| No Show Rate        |                         | 5% | 16% | 0%  | 16% | 0%   |     |   | 5%  | 6%  | 12% | 0%  | 27%  |      |    | 12% | 16% | 7%  | 16%  | 9%   |      |    | 21% | N/A | 10% | 24%  | 10% |      |    | 17% | 12% |      |       |
| Patient Cancel Rate |                         | 0% | 5%  | 0%  | 9%  | 27%  |     |   | 26% | 6%  | 6%  | 4%  | 0%   |      |    | 12% | 0%  | 7%  | 6%   | 9%   |      |    | 0%  | N/A | 0%  | 3%   | 0%  |      |    | 17% | 7%  |      |       |
| Clinic Cancel Rate  |                         | 0% | 0%  | 0%  | 0%  | 0%   |     |   | 0%  | 0%  | 0%  | 0%  | 0%   |      |    | 0%  | 0%  | 0%  | 0%   | 0%   |      |    | 0%  | N/A | 0%  | 7%   | 0%  |      |    | 0%  | 1%  |      |       |



**IONE COMMUNITY CLINIC - MAY 2022**

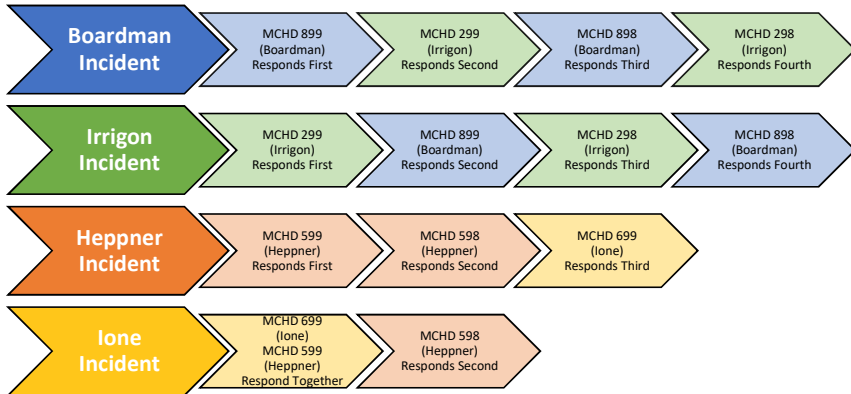
| Provider           | Measure                 | 1  | 2   | 3 | 4   | 5   | 6 | 7 | 8  | 9   | 10 | 11 | 12  | 13 | 14 | 15 | 16  | 17 | 18 | 19  | 20 | 21 | 22 | 23  | 24 | 25 | 26   | 27 | 28 | 29 | 30 | 31 | Total |     |
|--------------------|-------------------------|----|-----|---|-----|-----|---|---|----|-----|----|----|-----|----|----|----|-----|----|----|-----|----|----|----|-----|----|----|------|----|----|----|----|----|-------|-----|
| Eileen McElligott  | Patient Hours Available |    | 8   |   |     | 8   |   |   |    | 8   |    |    | 8   |    |    |    | 8   |    |    | 8   |    |    |    | 8   |    |    | 6.75 |    |    |    |    |    | 62.75 |     |
|                    | Patients Seen           |    | 10  |   |     | 15  |   |   |    | 7   |    |    | 15  |    |    |    | 9   |    |    | 9   |    |    |    | 7   |    |    | 13   |    |    |    |    |    | 85    |     |
|                    | No Shows                |    | 0   |   |     | 1   |   |   |    | 0   |    |    | 2   |    |    |    | 0   |    |    | 0   |    |    |    | 0   |    |    | 0    |    |    |    |    |    | 3     |     |
|                    | Patient Cancellations   |    | 1   |   |     | 1   |   |   |    | 1   |    |    | 1   |    |    |    | 0   |    |    | 0   |    |    |    | 1   |    |    | 0    |    |    |    |    |    | 5     |     |
|                    | Clinic Cancellations    |    | 0   |   |     | 2   |   |   |    | 0   |    |    | 0   |    |    |    | 0   |    |    | 0   |    |    |    | 0   |    |    | 0    |    |    |    |    |    | 2     |     |
|                    | Pts. Per Available Hour |    | 1.3 |   |     | 1.9 |   |   |    | 0.9 |    |    | 1.9 |    |    |    | 1.1 |    |    | 1.1 |    |    |    | 0.9 |    |    | 1.9  |    |    |    |    |    |       | 1.4 |
|                    | No Show Rate            |    | 0%  |   |     | 5%  |   |   |    | 0%  |    |    | 11% |    |    |    | 0%  |    |    | 0%  |    |    |    | 0%  |    |    | 0%   |    |    |    |    |    |       | 3%  |
|                    | Patient Cancel Rate     |    | 9%  |   |     | 5%  |   |   |    | 13% |    |    | 6%  |    |    |    | 0%  |    |    | 0%  |    |    |    | 13% |    |    | 0%   |    |    |    |    |    |       | 5%  |
| Clinic Cancel Rate |                         | 0% |     |   | 11% |     |   |   | 0% |     |    | 0% |     |    |    | 0% |     |    | 0% |     |    |    | 0% |     |    | 0% |      |    |    |    |    |    | 2%    |     |

| 2022      | BOARDMAN             |               |                |                      |               |                | IRRIGON              |               |                |                      |               |                | HEPPNER              |               |                |                      |               |                | IONE                 |               |                |
|-----------|----------------------|---------------|----------------|----------------------|---------------|----------------|----------------------|---------------|----------------|----------------------|---------------|----------------|----------------------|---------------|----------------|----------------------|---------------|----------------|----------------------|---------------|----------------|
|           | 899                  |               |                | 898                  |               |                | 299                  |               |                | 298                  |               |                | 599                  |               |                | 598                  |               |                | 699                  |               |                |
|           | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs | Dispatch to En Route | Response Time | Number of Runs |
| January   | 1                    | 5.05          | 51             | 0.47                 | 6.5           | 2              | 8                    | 11.97         | 43             | N/A                  | N/A           | 0              | 5                    | 12.5          | 20             | 4                    | 8             | 9              | N/A                  | N/A           | 0              |
| February  | 1.24                 | 5.02          | 48             | 5.17                 | 6.97          | 2              | 5.54                 | 8.9           | 18             | N/A                  | N/A           | 0              | 6                    | 15            | 23             | 10.14                | 15.04         | 2              | N/A                  | N/A           | 0              |
| March     | 1                    | 4.74          | 46             | 0.05                 | 3.1           | 1              | 5.61                 | 8.49          | 22             | 8.5                  | 10            | 2              | 7                    | 9.93          | 16             | 2.72                 | 11.18         | 2              | 7.13                 | 11.28         | 1              |
| April     | 1.02                 | 3.78          | 34             | 0.45                 | 3.72          | 10             | 6.2                  | 9.03          | 22             | N/A                  | N/A           | 0              | 7                    | 17            | 16             | 7                    | 29            | 2              | N/A                  | N/A           | 0              |
| May       | 0.6                  | 4             | 46             | 0                    | 0             | 1              | 6                    | 8.93          | 34             | N/A                  | N/A           | 0              | 5.97                 | 12.63         | 18             | 18.59                | 29.47         | 6              | N/A                  | N/A           | 0              |
| June      |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| July      |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| August    |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| September |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| October   |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| November  |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |
| December  |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |                      |               |                |

**Dispatch to en route** means the length of time between when the ambulance is dispatched to when the ambulance leaves the garage.

**Response time** means the length of time between the notification to the ambulance and the arrival of the ambulance at the incident scene.\*

\*Note that response times are not adjusted for miles traveled and in some instances (598) include non-emergent transfers.



**MORROW COUNTY HEALTH DISTRICT  
MORROW COUNTY, OREGON**

**IN THE MATTER OF ADOPTING THE BUDGET,    )       RESOLUTION**  
**MAKING APPROPRIATIONS, IMPOSING AND    )**  
**CATEGORIZING TAXES                            )       No. 141-0622**

**ADOPTING THE BUDGET**

**BE IT RESOLVED** that the Board of Directors of the Morrow County Health District hereby adopts the budget for fiscal year 2022 – 2023 in the total of \$ **23,536,653** now on file in the Morrow County Health District Administration Office.

**MAKING APPROPRIATIONS**

**BE IT RESOLVED** that the amounts for the fiscal year beginning July 1, 2022 and for the purposes shown below are hereby appropriated as follows:

**GENERAL FUND**

|                               |                      |
|-------------------------------|----------------------|
| Personal Services             | \$ 15,567,821        |
| Materials & Supplies          | 4,818,211            |
| Revenue Deductions & Bad Debt | 1,275,420            |
| Capital Purchases             | 1,508,706            |
| Loan Principal Reduction      | 316,495              |
| Community Benefit Grants      | <u>50,000</u>        |
| <b>FUND TOTAL</b>             | <b>\$ 23,536,653</b> |

**IMPOSING THE TAX**

**BE IT RESOLVED** that the Board of Directors of the Morrow County Health District hereby imposes the taxes provided for in the adopted budget:

- 1) **At the rate of \$ .6050 per \$ 1,000 of assessed value for operations;**
- 2) **At the rate of \$ .3900 per \$ 1,000 of assessed value for local option tax for operations;**

and that these taxes are hereby imposed and categorized for tax year 2022 – 2023 upon the assessed value of all taxable property within the District as follows:

**CATEGORIZING THE TAX**

| <b>General Government Limitation</b> |                  | <b>Excluded from Limitation</b> |
|--------------------------------------|------------------|---------------------------------|
| General Fund                         | \$ .6050/\$1,000 | -0-                             |
| Local Option Tax                     | \$ .3900/\$1,000 | -0-                             |

The above resolution statements were approved and declared adopted on this 27th day of June, 2022.

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John Murray  
Board Chairman

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Carri Grieb  
Board Secretary/Treasurer



# MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

## MODIFICATIONS TO PROPOSED BUDGET For FY 2022-2023

Recent changes in District matters made it necessary to modify the Proposed Budget for FY 2022-2023 before adoption. The changes are outlined below and I have attached the revised proposed budget that reflects the modifications discussed below. The proposed budget changes will need to be approved by the Board prior to adoption of the budget resolution.

Additional grant revenue has been recorded for the anticipated EOCCO grant associated with the implementation of the new electronic medical record system. The prior year cash reserves, in the amount of \$659,223 for capital projects in FY 2023, have been included in the Resources total on page 2.

Capital projects have increased for additional equipment and projects totaling \$165,066, some of which is for projects currently underway that will not get completed by June 30, 2022, therefore will be recorded in FY 2023.

Additional expenses were recorded for market wage adjustments and recent staffing changes, including an additional 1 FTE shared between Dietary, Environmental Services, and Central Supply. Costs were added for implementation of the new electronic medical record system.

Total expenditure increases for the final changes to the proposed budget are \$608,171. These changes put the budget into a final net increase in cash of \$415,486 for FY 2023, after the inclusion of the prior year cash reserves of \$659,223.

This summary is provided as an overview. Please feel free to contact me at [nicolem@mocohd.org](mailto:nicolem@mocohd.org) or 541-676-2925 if you have any questions.

Thanks,

Nicole R Mahoney, CFO



**MORROW COUNTY  
HEALTH DISTRICT**  
**Excellence in Healthcare**

**PROPOSED BUDGET**  
**Fiscal Year 2022-2023**

**Morrow County Health District  
FY 2022- 2023 Budget  
Resources**

| <b>Historical Data<br/>2017-2018</b> | <b>Historical Data<br/>2018-2019</b> | <b>Historical Data<br/>2019-2020</b> | <b>Historical Data<br/>2020-2021</b> | <b>Adopted<br/>2021-2022</b> | <b>Resource Description</b>                            | <b>Proposed<br/>FY 2022-23</b> | <b>Adopted<br/>FY 2022-23</b> |
|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|------------------------------|--|--------------------------------|-------------------------------|
| 7,686,589                            | 8,085,113                            | 8,736,949                            | 9,774,706                            | 10,168,965                   | <b>Hospital</b>  | 11,678,067                     |                               |
| 493,142                              | 509,418                              | 855,424                              | 1,157,239                            | 1,148,484                    | <b>Home Health &amp; Hospice</b>                       | 1,217,749                      |                               |
| 440,549                              | 515,684                              | 490,161                              | 497,203                              | 567,954                      | <b>Boardman Ambulance</b>                              | 654,401                        |                               |
| 277,454                              | 284,969                              | 326,241                              | 389,832                              | 348,603                      | <b>Irrigon Ambulance</b>                               | 449,615                        |                               |
| 7,076                                | 1,486                                | 4,790                                | 1,684                                | 4,421                        | <b>Ione Ambulance</b>                                  | 3,676                          |                               |
| 1,117,874                            | 1,108,383                            | 1,148,307                            | 1,218,913                            | 2,532,056                    | <b>Heppner Clinic</b>                                  | 1,734,724                      |                               |
| 887,902                              | 1,023,712                            | 1,116,193                            | 1,365,333                            | 2,071,900                    | <b>Irrigon Clinic</b>                                  | 2,061,756                      |                               |
| 108,407                              | 130,878                              | 213,215                              | 165,962                              | 274,882                      | <b>Ione Clinic</b>                                     | 278,624                        |                               |
| 313,452                              | 314,201                              | 306,091                              | 4,311,634                            | 267,343                      | <b>Other Revenue</b>                                   | 467,724                        |                               |
| 278,367                              | 418,442                              | 549,400                              | 438,344                              | 274,000                      | <b>Donations &amp; Grants</b>                          | 1,051,000                      |                               |
| 49,730                               | 58,752                               | 61,400                               | 67,883                               | 60,000                       | <b>Interest Income</b>                                 | 45,000                         |                               |
| 176,428                              | 183,660                              | 204,316                              | 199,788                              | 293,100                      | <b>Community Service Fees</b>                          | 311,900                        |                               |
| 25,500                               | 17,000                               | 0                                    | 0                                    | 0                            | <b>Electronic Health Record Reimbursements</b>         | 0                              |                               |
| 0                                    | 138,059                              | 253,204                              | 297,066                              | 260,000                      | <b>340B Retail Pharmacy Net Revenue</b>                | 260,000                        |                               |
| 454,000                              | 929,316                              | 2,070,957                            | 90,000                               | 67,500                       | <b>Operating, Capital, Long &amp; Short Term Loans</b> | 0                              |                               |
| 12,316,470                           | 13,719,073                           | 16,336,648                           | 19,975,587                           | 18,339,208                   | <i>Total Resources Except Taxes</i>                    | 20,214,236                     | 0                             |
| 1,755,448                            | 1,951,914                            | 2,129,531                            | 2,333,380                            | 2,372,518                    | <b>Property Taxes including Local Option Levy</b>      | 3,078,680                      |                               |
|                                      |                                      |                                      |                                      |                              | <b>Amounts from Prior Year Cash Reserve</b>            | 659,223                        |                               |
| <b>\$14,071,918</b>                  | <b>\$15,670,987</b>                  | <b>\$18,466,179</b>                  | <b>\$22,308,967</b>                  | <b>\$20,711,726</b>          | <b>Total Resources</b>                                 | <b>\$23,952,139</b>            | <b>\$0</b>                    |

**Morrow County Health District  
FY 2022-2023 Budget  
Expenditures**

| <b>Historical Data<br/>2017-2018</b> | <b>Historical Data<br/>2018-2019</b> | <b>Historical Data<br/>2019-2020</b> | <b>Historical Data<br/>2020-21</b> | <b>Adopted<br/>FY 2021-22</b> | <b>Expenditure Description</b>                        | <b>Proposed<br/>FY 2022-23</b> | <b>Adopted<br/>FY 2022-23</b> |
|--------------------------------------|--------------------------------------|--------------------------------------|------------------------------------|-------------------------------|---|--------------------------------|-------------------------------|
| 8,090,960                            | 8,725,782                            | 9,370,021                            | 10,745,692                         | 11,975,707                    | <b>Hospital</b>                                       | 12,534,198                     |                               |
| 668,768                              | 674,971                              | 895,740                              | 1,081,333                          | 1,230,084                     | <b>Home Health &amp; Hospice</b>                      | 1,409,940                      |                               |
| 381,741                              | 383,496                              | 416,662                              | 421,505                            | 552,838                       | <b>Boardman Ambulance</b>                             | 863,687                        |                               |
| 290,026                              | 316,258                              | 347,976                              | 361,609                            | 404,972                       | <b>Irrigon Ambulance</b>                              | 863,769                        |                               |
| 16,446                               | 17,009                               | 18,270                               | 22,772                             | 21,512                        | <b>Ione Ambulance &amp; Lexington EMS</b>             | 20,385                         |                               |
| 1,288,007                            | 1,464,703                            | 1,721,376                            | 2,024,852                          | 2,075,910                     | <b>Heppner Clinic</b>                                 | 2,425,943                      |                               |
| 961,396                              | 1,326,017                            | 1,670,976                            | 1,592,779                          | 1,697,013                     | <b>Irrigon Clinic</b>                                 | 2,010,041                      |                               |
| 139,231                              | 140,828                              | 230,173                              | 210,412                            | 239,389                       | <b>Ione Community Clinic</b>                          | 258,069                        |                               |
| 1,801                                | 27,589                               | 11,280                               | 12,536                             | 50,000                        | <b>Community Benefit Grants</b>                       | 50,000                         |                               |
| 898,694                              | 718,084                              | 1,246,916                            | 1,327,190                          | 1,415,174                     | <b>Revenue Deductions &amp; Bad Debt</b>              | 1,275,420                      |                               |
| 1,290,944                            | 1,582,346                            | 690,990                              | 1,189,730                          | 590,970                       | <b>Capital Purchases</b>                              | 1,508,706                      |                               |
| 0                                    | 0                                    | 47,229                               | 47,230                             | 0                             | <b>Capital Lease Principal Reduction</b>              | 0                              |                               |
| 266,080                              | 304,601                              | 322,400                              | 2,150,042                          | 343,713                       | <b>Long &amp; Short Term Debt Principal Reduction</b> | 316,495                        |                               |
| \$14,294,094                         | \$15,681,684                         | \$16,990,009                         | \$21,187,682                       | \$20,597,282                  | <b>Total Expenditures</b>                             | <b>\$23,536,653</b>            | <b>\$0</b>                    |
| <b>(\$222,176)</b>                   | <b>(\$10,697)</b>                    | <b>\$1,476,170</b>                   | <b>\$1,121,285</b>                 | <b>\$114,444</b>              | <b>Net Increase/(Decrease) in Cash</b>                | <b>\$415,486</b>               | <b>\$0</b>                    |

**MORROW COUNTY HEALTH DISTRICT  
REVENUE DETAIL BY DEPARTMENT  
FISCAL YEAR 2022-2023**

|                          | <u>FY 2022-23 Proposed</u> |                     |                     | <u>FY 2022-23 Adopted</u> |                   |              |
|--------------------------|----------------------------|---------------------|---------------------|---------------------------|-------------------|--------------|
|                          | <u>Inpatient</u>           | <u>Outpatient</u>   | <u>TOTAL</u>        | <u>Inpatient</u>          | <u>Outpatient</u> | <u>TOTAL</u> |
| <b>NURSING (1)</b>       | 1,224,657                  | 471,968             | 1,696,625           |                           |                   |              |
| EMERGENCY/PROF FEES      | 61,513                     | 1,556,876           | 1,618,389           |                           |                   |              |
| AMBULANCE                | 0                          | 515,544             | 515,544             |                           |                   |              |
| CENTRAL SUPPLY           | 10,051                     | 47,508              | 57,559              |                           |                   |              |
| LABORATORY               | 93,403                     | 3,255,220           | 3,348,623           |                           |                   |              |
| EKG/TREADMILL            | 2,906                      | 85,150              | 88,056              |                           |                   |              |
| RADIOLOGY-XRAY           | 30,603                     | 953,909             | 984,512             |                           |                   |              |
| CT SCAN                  | 16,689                     | 798,918             | 815,607             |                           |                   |              |
| PHARMACY                 | 182,604                    | 1,630,776           | 1,813,380           |                           |                   |              |
| PROCEDURE                | 0                          | 0                   | 0                   |                           |                   |              |
| RESPIRATORY THERAPY      | 135,301                    | 414,104             | 549,405             |                           |                   |              |
| THERAPIES                | 168,478                    | 21,889              | 190,367             |                           |                   |              |
| <b>HOSPITAL TOTAL</b>    | <b>1,926,205</b>           | <b>9,751,862</b>    | <b>11,678,067</b>   | <b>0</b>                  | <b>0</b>          | <b>0</b>     |
| HOME HEALTH              |                            | 546,117             | 546,117             |                           |                   |              |
| HOSPICE                  |                            | 671,632             | 671,632             |                           |                   |              |
| BRDMAN AMBULANCE         |                            | 654,401             | 654,401             |                           |                   |              |
| IRRIGON AMBULANCE        |                            | 449,615             | 449,615             |                           |                   |              |
| IONE AMBULANCE           |                            | 3,676               | 3,676               |                           |                   |              |
| HEPPNER CLINIC           |                            | 1,734,724           | 1,734,724           |                           |                   |              |
| IRRIGON CLINIC           |                            | 2,061,756           | 2,061,756           |                           |                   |              |
| IONE CLINIC              |                            | 278,624             | 278,624             |                           |                   |              |
| <b>OTHER DEPTS TOTAL</b> |                            | <b>6,400,545</b>    | <b>6,400,545</b>    |                           | <b>0</b>          | <b>0</b>     |
| <b>GRAND TOTAL</b>       | <b>\$1,926,205</b>         | <b>\$16,152,407</b> | <b>\$18,078,612</b> | <b>\$0</b>                | <b>\$0</b>        | <b>\$0</b>   |
| <b>NURSING (1)</b>       |                            |                     |                     |                           |                   |              |
| ACUTE, ICU, OBSERVATION  | 337,626                    | 471,968             | 809,594             |                           |                   |              |
| SWING BED                | 207,999                    | 0                   | 207,999             |                           |                   |              |
| SWING BED NF             | 679,032                    | 0                   | 679,032             |                           |                   |              |
| <b>TOTAL</b>             | <b>1,224,657</b>           | <b>471,968</b>      | <b>1,696,625</b>    | <b>0</b>                  | <b>0</b>          | <b>0</b>     |



**MORROW COUNTY HEALTH DISTRICT  
EXPENDITURE DETAIL BY DEPARTMENT  
FISCAL YEAR 2022-23**

|                                | <u>FY 2022-23 PROPOSED</u> |                    |                     | <u>FY 2022-23 ADOPTED</u> |              |              |
|--------------------------------|----------------------------|--------------------|---------------------|---------------------------|--------------|--------------|
|                                | <u>S &amp; B</u>           | <u>OTHER</u>       | <u>TOTAL</u>        | <u>S &amp; B</u>          | <u>OTHER</u> | <u>TOTAL</u> |
| <b>NURSING (1)</b>             | 2,827,809                  | 276,889            | 3,104,698           |                           |              |              |
| EMERGENCY/PROF SERVICES        | 1,129,700                  | 177,641            | 1,307,341           |                           |              |              |
| AMBULANCE                      | 332,298                    | 59,099             | 391,397             |                           |              |              |
| CENTRAL SUPPLY                 | 102,203                    | 53,081             | 155,283             |                           |              |              |
| LABORATORY                     | 443,972                    | 427,293            | 871,265             |                           |              |              |
| EKG/TREADMILL                  | 22,515                     | 3,738              | 26,253              |                           |              |              |
| RADIOLOGY-XRAY                 | 372,656                    | 135,185            | 507,841             |                           |              |              |
| CT SCAN                        | 36,087                     | 77,918             | 114,005             |                           |              |              |
| PHARMACY                       | 25,370                     | 631,400            | 656,770             |                           |              |              |
| PROCEDURE                      | 0                          | 0                  | 0                   |                           |              |              |
| RESPIRATORY THERAPY            | 76,230                     | 3,921              | 80,151              |                           |              |              |
| THERAPIES                      | 0                          | 32,500             | 32,500              |                           |              |              |
| DIETARY                        | 249,584                    | 92,835             | 342,419             |                           |              |              |
| LAUNDRY                        | 50,064                     | 9,900              | 59,964              |                           |              |              |
| HOUSEKEEPING                   | 185,723                    | 23,159             | 208,882             |                           |              |              |
| PLANT                          | 271,852                    | 254,350            | 526,201             |                           |              |              |
| BUSINESS OFFICE                | 571,287                    | 83,665             | 654,953             |                           |              |              |
| MEDICAL RECORDS                | 115,818                    | 3,335              | 119,153             |                           |              |              |
| <b>ADMINISTRATION (2)</b>      | 1,696,447                  | 1,678,675          | 3,375,121           |                           |              |              |
| <b>HOSPITAL TOTAL</b>          | <b>8,509,615</b>           | <b>4,024,583</b>   | <b>12,534,198</b>   | <b>0</b>                  | <b>0</b>     | <b>0</b>     |
| <b>HOME HEALTH/HOSPICE (3)</b> | 1,160,443                  | 249,497            | 1,409,940           |                           |              |              |
| BOARDMAN AMBULANCE             | 798,611                    | 65,076             | 863,687             |                           |              |              |
| IRRIGON AMBULANCE              | 802,769                    | 61,000             | 863,769             |                           |              |              |
| IONE AMBULANCE                 | 6,319                      | 9,610              | 15,928              |                           |              |              |
| LEXINGTON EMS                  | 3,257                      | 1,200              | 4,457               |                           |              |              |
| HEPPNER CLINIC                 | 2,273,187                  | 152,756            | 2,425,943           |                           |              |              |
| IRRIGON CLINIC                 | 1,793,983                  | 216,058            | 2,010,041           |                           |              |              |
| IONE CLINIC                    | 219,638                    | 38,431             | 258,069             |                           |              |              |
| <b>OTHER DEPTS TOTAL</b>       | <b>7,058,206</b>           | <b>793,628</b>     | <b>7,851,834</b>    | <b>0</b>                  | <b>0</b>     | <b>0</b>     |
| <b>GRAND TOTAL</b>             | <b>\$15,567,821</b>        | <b>\$4,818,212</b> | <b>\$20,386,032</b> | <b>\$0</b>                | <b>\$0</b>   | <b>\$0</b>   |
| ACUTE, ICU, OBSERVATION        | 1,802,407                  | 243,980            | 2,046,387           |                           |              |              |
| SWING BED                      | 478,570                    | 3,200              | 481,770             |                           |              |              |
| SWING BED NF                   | 546,831                    | 29,709             | 576,541             |                           |              |              |
| <b>NURSING (1)</b>             | 2,827,809                  | 276,889            | 3,104,698           | 0                         | 0            | 0            |
| INFO SYSTEMS                   | 150,981                    | 796,865            | 947,846             |                           |              |              |
| ACCOUNTING                     | 376,691                    | 78,092             | 454,783             |                           |              |              |
| ADMINISTRATION                 | 1,168,775                  | 803,717            | 1,972,492           |                           |              |              |
| <b>ADMINISTRATION (2)</b>      | 1,696,447                  | 1,678,675          | 3,375,121           | 0                         | 0            | 0            |
| HOME HEALTH                    | 546,791                    | 153,421            | 700,212             |                           |              |              |
| HOSPICE                        | 613,652                    | 96,077             | 709,728             |                           |              |              |
| <b>HOME HEALTH/HOSPICE (3)</b> | 1,160,443                  | 249,497            | 1,409,940           | 0                         | 0            | 0            |

**MORROW COUNTY HEALTH DISTRICT  
REVENUE DETAIL FOR ALL HOSPITAL DEPARTMENTS  
FISCAL YEAR 2022-2023**

| <u>Historical Data</u> |                  |                       |                         | <u>FY 2022-23</u> |                |
|------------------------|------------------|-----------------------|-------------------------|-------------------|----------------|
| <u>Actual</u>          | <u>Actual</u>    | <u>Adopted Budget</u> |                         | <u>Proposed</u>   | <u>Adopted</u> |
| <u>FY 19-20</u>        | <u>FY 20-21</u>  | <u>FY 21-22</u>       | <u>HOSPITAL DEPTS</u>   |                   |                |
| 773,107                | 715,631          | 748,365               | ACUTE, ICU, OBSERVATION | 809,594           |                |
| 196,388                | 162,219          | 181,460               | SWING BED               | 207,999           |                |
| 494,373                | 547,137          | 632,898               | SWING BED NF            | 679,032           |                |
| 1,314,464              | 1,373,550        | 1,466,113             | EMERGENCY/PROF FEES     | 1,618,389         |                |
| 426,839                | 459,350          | 482,810               | AMBULANCE               | 515,544           |                |
| 61,107                 | 62,622           | 64,494                | CENTRAL SUPPLY          | 57,559            |                |
| 2,154,634              | 2,680,496        | 2,940,473             | LABORATORY              | 3,348,623         |                |
| 56,956                 | 88,095           | 73,434                | EKG/TREADMILL           | 88,056            |                |
| 616,391                | 600,312          | 754,836               | RADIOLOGY-XRAY          | 984,512           |                |
| 665,015                | 909,139          | 726,915               | CT SCAN                 | 815,607           |                |
| 1,218,506              | 1,451,603        | 1,434,019             | PHARMACY                | 1,813,380         |                |
| 241,466                | 168,439          | 0                     | PROCEDURE               | 0                 |                |
| 324,106                | 376,722          | 428,405               | RESPIRATORY THERAPY     | 549,405           |                |
| 193,601                | 179,392          | 234,743               | THERAPIES               | 190,367           |                |
| <b>8,736,952</b>       | <b>9,774,706</b> | <b>10,168,965</b>     | <b>HOSPITAL TOTAL</b>   | <b>11,678,067</b> | <b>0</b>       |

**MORROW COUNTY HEALTH DISTRICT  
EXPENDITURE DETAIL FOR HOSPITAL DEPARTMENTS  
FISCAL YEAR 2022-2023**

| <b>Actual<br/>FY 19-20</b> | <b><u>Historical Data</u></b> |                                    | <b>HOSPITAL DEPTS</b>   | <b>FY 2022-23</b> |                |
|----------------------------|-------------------------------|------------------------------------|-------------------------|-------------------|----------------|
|                            | <b>Actual<br/>FY 20-21</b>    | <b>Adopted Budget<br/>FY 21-22</b> |                         | <b>Proposed</b>   | <b>Adopted</b> |
| 1,558,559                  | 1,834,024                     | 2,044,043                          | ACUTE, ICU, OBSERVATION | 2,046,387         |                |
| 520,513                    | 474,910                       | 490,504                            | SWING BED               | 481,770           |                |
| 439,038                    | 535,988                       | 585,215                            | SWING BED NF            | 576,541           |                |
| 1,016,963                  | 1,221,360                     | 1,462,997                          | EMERGENCY/PROF FEES     | 1,307,341         |                |
| 311,948                    | 349,173                       | 406,910                            | AMBULANCE               | 391,397           |                |
| 73,181                     | 103,495                       | 98,332                             | CENTRAL SUPPLY          | 155,283           |                |
| 835,373                    | 1,068,506                     | 956,019                            | LABORATORY              | 871,265           |                |
| 16,735                     | 19,463                        | 18,695                             | EKG/TREADMILL           | 26,253            |                |
| 380,693                    | 456,288                       | 495,777                            | RADIOLOGY-XRAY          | 507,841           |                |
| 107,180                    | 107,419                       | 115,043                            | CT SCAN                 | 114,005           |                |
| 442,662                    | 587,425                       | 589,864                            | PHARMACY                | 656,770           |                |
| 71,867                     | 60,962                        | 0                                  | PROCEDURE               | 0                 |                |
| 67,637                     | 66,669                        | 75,833                             | RESPIRATORY THERAPY     | 80,151            |                |
| 29,708                     | 21,111                        | 30,000                             | THERAPIES               | 32,500            |                |
| 257,219                    | 265,396                       | 311,484                            | DIETARY                 | 342,419           |                |
| 46,322                     | 57,793                        | 62,463                             | LAUNDRY                 | 59,964            |                |
| 131,542                    | 164,432                       | 205,720                            | HOUSEKEEPING            | 208,882           |                |
| 393,864                    | 411,598                       | 486,493                            | PLANT                   | 526,201           |                |
| 521,891                    | 557,358                       | 593,040                            | BUSINESS OFFICE         | 654,953           |                |
| 98,221                     | 102,563                       | 110,123                            | MEDICAL RECORDS         | 119,153           |                |
| 602,546                    | 587,256                       | 720,918                            | INFORMATION SYSTEMS     | 947,846           |                |
| 396,671                    | 421,265                       | 466,209                            | ACCOUNTING              | 454,783           |                |
| 1,049,682                  | 1,258,720                     | 1,650,023                          | ADMINISTRATION          | 1,972,492         |                |
| <b>9,370,021</b>           | <b>10,745,692</b>             | <b>11,975,707</b>                  | <b>HOSPITAL TOTAL</b>   | <b>12,534,198</b> | <b>0</b>       |

**Morrow County Health District  
Detail of Budgeted Resources  
for July 1, 2022 - June 30, 2023**

This Budget includes a 5% increase to Service Rates, effective 7/01/2022, for all departments except Swing Bed Nursing Facility, Hospice, Clinics and Pharmacy.

**Other Revenue**

10,000 Dietary & Cafeteria Revenue  
 26,870 Rental Income - Boardman Building  
 100,000 Miscellaneous Income and Reimbursements  
 130,854 Contract Revenue -(Willow Creek Terrace /Ione Community Clinic)  
 200,000 COVID Provider Relief Funding - RHC/General

**467,724**

**Donations & Grants**

16,000 Donations/Foundation  
 1,035,000 Grants

**1,051,000**

**Detail of Anticipated Grants**

|                     |                    |
|---------------------|--------------------|
| Federal Grant       | \$585,000          |
| Miscellaneous       | \$40,000           |
| CREZ                | \$250,000          |
| OTHER/EOCCO         | \$160,000          |
| <b>TOTAL GRANTS</b> | <b>\$1,035,000</b> |

**Interest Income**

45,000 Interest Income on Investments/Bank Acnts

**Community Service Fees**

**\$311,900**

**340B Retail Pharmacy Program**

\$270,000 Revenue after drug costs and vendor fees  
 (\$10,000) Annual Program Audit Fees

**\$260,000** Net Revenue

**Operating , Capital, Long & Short Term Loans (New Borrowings)**

**none**

**Morrow County Health District  
Detail of Budgeted Property Tax Revenue  
For FY 2022-2023**

**REGULAR LEVY**

|   |                           |
|---|---------------------------|
| <b>Estimated Assessed Value of the County</b> | 3,490,317,410             |
| Billing Rate \$/1000                          | 0.0006050                 |
| = Estimated Gross Taxes                       | \$2,111,642               |
|   |                           |
| Gross Taxes                                   | 2,111,642                 |
| Less estimated M5 compression                 | (50,000)                  |
| Less estimated discounts, & uncollectibles    | (63,349)                  |
| = Estimated Collectible Taxes                 | <u><u>\$1,998,293</u></u> |

**LOCAL OPTION LEVY**

|   |                           |
|---|---------------------------|
| <b>Estimated Assessed Value of the County</b> | 3,490,317,410             |
| Billing Rate \$/1000                          | 0.0003900                 |
| = Estimated Gross Taxes                       | 1,361,224                 |
|   |                           |
| Gross Taxes                                   | 1,361,224                 |
| Less estimated M5 compression                 | (240,000)                 |
| Less estimated discounts, & uncollectibles    | (40,837)                  |
| = Estimated Collectible Taxes                 | <u><u>\$1,080,387</u></u> |

**TOTAL ESTIMATED COLLECTIBLE LEVIED TAXES**

|                    |
|--------------------|
| <b>\$3,078,680</b> |
|--------------------|

**Morrow County Health District  
Detail of Capital Purchases  
for July 1, 2022 - June 30, 2023**

| <b>CAPITAL PURCHASES</b>                            | <b>COST</b>        | <b>METHOD OF PAYMENT</b>    |
|---|--------------------|-----------------------------|
| Replacement of Admin Car for staff                  | 30,000             | Cash from Operations        |
| Hospital flooring                                   | 28,000             | Cash from Operations        |
| Hospital interior paint                             | 10,000             | Cash from Operations        |
| Hospital Water Softener System                      | 65,000             | Cash for Operations         |
| Heppner Clinic Back Entrance Project                | 35,000             | COVID Funds                 |
| Zoll Defibrillator x2 for crash carts               | 21,930             | Donation                    |
| Freezer for QC materials                            | 6,088              | COVID Funds                 |
| Irrigon Ambulance Property, Hall, Site Prep, Paving | 465,753            | Grants Received Prior Years |
| Door security system at all locations               | 125,335            | Grants Received Prior Years |
| Computer Switches x2                                | 10,677             | Cash from Operations        |
| Omnicell Software Interfaces                        | 26,610             | Cash from Operations        |
| Ultrasound for Irrigon Clinic                       | 68,135             | Grants Received Prior Years |
| CT Scanner with Injector                            | 585,000            | Federal Grant if awarded    |
| Dryer for Laundry                                   | 9,078              | Cash from Operations        |
| Replace Ramp & Handrail at Boardman Building        | 6,100              | Cash from Operations        |
| Office Rehab at Annex                               | 16,000             | Cash from Operations        |
| <b>TOTAL CAPITAL PURCHASES FOR BUDGET</b>           | <b>\$1,508,706</b> |                             |

|   |                           |                               |
|---|---------------------------|-------------------------------|
| <i>TOTAL AMOUNT TO BE FINANCED BY LOANS</i>           | -                         |                               |
| <i>TOTAL AMOUNT TO BE PAID WITH CASH ON HAND</i>      | 212,395                   |                               |
| <i>TOTAL AMOUNT TO BE PAID BY GRANT/DONATED FUNDS</i> | 659,223                   | Prior Year Grants/Donations   |
| <i>TOTAL AMOUNT TO BE PAID BY GRANT/DONATED FUNDS</i> | 637,088                   | Current Year Grants/Donations |
| <i>TOTAL AMOUNT TO BE FINANCED BY LEASE</i>           | -                         |                               |
|   | <u><u>\$1,508,706</u></u> |                               |

**Morrow County Health District  
Detail of Long/Short Term Loans & Capital Leases  
for July 1, 2022 - June 30, 2023**

| LONG & SHORT TERM DEBT SUMMARY            | PRINCIPAL PAYMENTS | INTEREST PAYMENTS | MATURITY DATE | INTEREST RATE | INTEREST EXP. DEPT    |
|---|--------------------|-------------------|---------------|---------------|-----------------------|
| BEO USDA REFINANCE LOAN                   | \$26,231           | \$32,705          | 2042          | 4.15%         | Admin                 |
| BEO LOAN - HOSPITAL PT ROOMS REMODEL      | \$48,560           | \$1,242           | 2023          | 4.5%          | Admin                 |
| MORROW CO LOAN - IRRIGON CLINIC EXPANSION | \$9,493            | \$96              | 2023          | 2%            | Irrigon Clinic        |
| BEO LOAN (2) AMBULANCES & (2) ANALYZERS   |                    |                   | 2021          |               | B Amb/H<br>Amb/Lab    |
| BEO EQUIPMENT/ENDOSCOPY ROOM LOAN         | \$9,895            | \$63              | 2022          | 3.75%         | Admin/Lab             |
| BEO LOAN - BOARDMAN BUILDING              | \$17,303           | \$3,926           | 2028          | 4%            | Admin                 |
| MORROW CO LOAN-BOARDMAN BUILDING          | \$9,966            | \$809             | 2028          | 1.5%          | Admin                 |
| IRRIGON CLINIC REMODEL LOAN               | \$45,060           | \$14,044          | 2038          | 3.25%         | Irrigon Clinic        |
| ULTRASOUND & DRUG DISPENSING UNIT LOAN    | \$78,298           | \$2,221           | 2023          | 5%            | Radiology/ Acute      |
| BEO LOAN - HOSPITAL BOILERS               | \$27,553           | \$2,429           | 2024          | 4.15%         | Admin                 |
| BEO LOAN - BOARDMAN AMBULANCE             | \$29,820           | \$2,968           | 2025          | 4.15%         | Boardman<br>Ambulance |
| MORROW CO EQUITY FUND LOAN - CHURCH       | \$6,392            | \$883             | 2031          | 1.5%          | Admin                 |
| GEODC LOAN - HOUSE                        | \$7,924            | \$2,756           | 2031          | 3.5%          | Admin                 |
| <b>TOTALS</b>                             | <b>\$316,495</b>   | <b>\$64,142</b>   |               |               |                       |

| CAPITAL LEASES SUMMARY | PRINCIPAL PAYMENTS | INTEREST PAYMENTS | MATURITY DATE | INTEREST RATE | INTEREST EXP. DEPT |
|------------------------|--------------------|-------------------|---------------|---------------|--------------------|
| NONE                   |                    |                   |               | NA            | NA                 |
|                        | <b>\$0</b>         |                   |               |               |                    |

**Morrow County Health District  
Community Benefit Donations & Grants  
for July 1, 2022 - June 30, 2023**

| <b>Recipient</b> | <b>Project</b> | <b>Type</b>             | <b>Amount</b> |
|------------------|----------------|-------------------------|---------------|
| Unknown          | Various        | Community Benefit Grant | \$50,000.00   |



**HOSPITAL (NURSING - including ICU, Acute Care, & Observation)  
FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |     |                     |                  |            |
|------------------|------------------|------------------|------------------------------------|-----|---------------------|------------------|------------|
| Actual           |                  | Adopted Budget   |                                    |     |                     | Proposed by      | Adopted by |
| FY 19-20         | FY 20-21         | FY 21-22         |                                    |     |                     | MCHD Board       | MCHD Board |
| 0                | 0                | 0                | 3010                               | 010 | ICU IP SELF PAY     | 0                |            |
| 0                | 0                | 0                | 3010                               | 012 | ICU IP COMMERCIAL   | 0                |            |
| 0                | 0                | 0                | 3010                               | 013 | ICU IP WORK COMP    | 0                |            |
| 0                | 0                | 0                | 3010                               | 014 | ICU IP MEDICARE     | 0                |            |
| 0                | 0                | 0                | 3010                               | 015 | ICU IP MEDICAID     | 0                |            |
| 4,605            | 3,070            | 4,577            | 3170                               | 010 | ACUTE IP SELF PAY   | 0                |            |
| 18,420           | 6,140            | 18,307           | 3170                               | 012 | ACUTE IP COMMERCIAL | 41,462           |            |
| 0.00             | 0.00             | 0.00             | 3170                               | 013 | ACUTE IP WORK COMP  | 0                |            |
| 326,886          | 268,629          | 267,725          | 3170                               | 014 | ACUTE IP MEDICARE   | 225,084          |            |
| 35,305           | 19,955           | 22,883           | 3170                               | 015 | ACUTE IP MEDICAID   | 71,080           |            |
| 10,179           | 3,918            | 6,171            | 3170                               | 030 | RESPIRE             | 7,230            |            |
| 12,755           | 7,611            | 0                | 3170                               | 020 | OBSERV-SELF PAY     | 7,744            |            |
| 83,484           | 87,305           | 100,570          | 3170                               | 022 | OBSERV-COMMERCIAL   | 117,352          |            |
| 5,198            | 0                | 0                | 3170                               | 023 | OBSERV-WORK COMP    | 5,032            |            |
| 219,561          | 275,147          | 274,028          | 3170                               | 024 | OBSERV-MEDICARE     | 307,259          |            |
| 56,714           | 43,855           | 54,104           | 3170                               | 025 | OBSERV-MEDICAID     | 27,351           |            |
| <b>773,107</b>   | <b>715,631</b>   | <b>748,365</b>   | <b>TOTAL REVENUE</b>               |     |                     | <b>809,594</b>   | <b>0</b>   |
| 122,167          | 240,257          | 251,388          | 6170                               | 101 | MGT                 | 535,704          |            |
| 52,356           | 63,888           | 32,000           | 6170                               | 105 | PHYSICIAN           | 40,000           |            |
| 2,517            | 3,106            | 2,924            | 6170                               | 110 | OTHER PROVIDER      | 3,558            |            |
| 699,310          | 815,308          | 889,933          | 6170                               | 120 | RN                  | 588,340          |            |
| 10,404           | 16,865           | 18,713           | 6170                               | 130 | LPN                 | 26,712           |            |
| 142,629          | 148,538          | 157,831          | 6170                               | 140 | AIDES               | 155,222          |            |
| 0                | 0                | 0                | 6170                               | 150 | CLERICAL            | 0                |            |
| 0                | 0                | 0                | 6170                               | 180 | OTHER MED           | 0                |            |
| 75,977           | 95,475           | 102,115          | 6170                               | 200 | FICA                | 102,967          |            |
| 1,026            | 1,283            | 1,392            | 6170                               | 211 | UNEMPLOY TAX        | 1,221            |            |
| 5,086            | 8,316            | 5,000            | 6170                               | 220 | PTO                 | 5,000            |            |
| 170,272          | 214,976          | 264,997          | 6170                               | 230 | HEALTH INS          | 253,578          |            |
| 1,403            | 1,568            | 1,798            | 6170                               | 240 | LIFE/DISABILITY INS | 1,590            |            |
| 36,524           | 46,647           | 57,408           | 6170                               | 250 | RETIREMENT          | 80,759           |            |
| 4,888            | 5,278            | 5,595            | 6170                               | 260 | WORKERS COMP INS    | 7,543            |            |
| 200              | 247              | 264              | 6170                               | 270 | WORKERS COMP TAX    | 214              |            |
| <b>1,324,758</b> | <b>1,661,752</b> | <b>1,791,359</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>1,802,407</b> | <b>0</b>   |
| 1,425            | 58               | 18,000           | 6170                               | 301 | PRO. FEES           | 2,685            |            |
| 1,198            | 772              | 1,000            | 6170                               | 410 | CHRGABLE SUPPLIES   | 1,000            |            |
| 4,485            | 9,074            | 9,000            | 6170                               | 460 | OFFICE SUPPLIES     | 5,800            |            |
| 64,187           | 23,112           | 15,500           | 6170                               | 482 | MINOR EQUIP-MED     | 2,000            |            |
| 8,145            | 8,305            | 14,000           | 6170                               | 490 | MINOR OTHER EQUIP   | 27,000           |            |
| 20,657           | 21,679           | 25,000           | 6170                               | 500 | NOCHRG SUPPLIES     | 23,725           |            |
| 5,555            | 7,857            | 8,000            | 6170                               | 510 | O2 & MEDICAL GASES  | 10,000           |            |
| 16,878           | 53,693           | 95,000           | 6170                               | 570 | EDU TUITION/MAT.    | 65,000           |            |
| 0                | 1,024            | 0                | 6170                               | 621 | R&M BUILDING        | 0                |            |
| 513              | 0                | 1,000            | 6170                               | 622 | R&M MED EQUIP       | 10,252           |            |
| 1,044            | 1,184            | 1,500            | 6170                               | 627 | R&M NON MED EQUIP   | 1,500            |            |
| 0                | 0                | 10,000           | 6170                               | 661 | REC/RELOCATE BONUS  | 0                |            |
| 78,547           | 19,882           | 25,000           | 6170                               | 680 | PURCHASED SERVICES  | 65,800           |            |

**HOSPITAL (NURSING - including ICU, Acute Care, & Observation)  
FY 2023 Operating Budget**

| Historical Data                                   |                  |                  | Budget for Fiscal Year 2022-2023 |     |                    |                |          |
|---|------------------|------------------|----------------------------------|-----|--------------------|----------------|----------|
| Actual  |                  | Adopted Budget   |                                  |     | Proposed by        | Adopted by     |          |
| FY 19-20  | FY 20-21         | FY 21-22         |                                  |     | MCHD Board         | MCHD Board     |          |
| 0   | 0                | 0                | 6170                             | 755 | PHONE              | 0              |          |
| 617   | 1,259            | 1,600            | 6170                             | 830 | TAXES & LICENSES   | 2,000          |          |
| 8,250   | 6,092            | 3,849            | 6170                             | 846 | INTEREST EXP       | 1,110          |          |
| 8,798   | 8,962            | 10,000           | 6170                             | 860 | DUES & SUBS        | 12,000         |          |
| 1,046   | 454              | 1,000            | 6170                             | 880 | TVL & MILEAGE GEN  | 3,000          |          |
| 10,348  | 3,880            | 10,000           | 6170                             | 882 | TVL & MILEAGE EDU  | 8,748          |          |
| 144   | 166              | 236              | 6170                             | 898 | POSTAGE            | 54             |          |
| 1,964   | 4,822            | 3,000            | 6170                             | 900 | MISC               | 2,305          |          |
| <b>233,800</b>                                    | <b>172,272</b>   | <b>252,685</b>   |                                  |     | <b>TOTAL OTHER</b> | <b>243,980</b> | <b>0</b> |
|   |                  |                  | <b>TOTAL BUDGETED</b>            |     |                    |                |          |
| <b>1,558,559</b>                                  | <b>1,834,024</b> | <b>2,044,043</b> | <b>EXPENSES</b>                  |     | <b>2,046,387</b>   | <b>0</b>       |          |
| 0   | 0                | 0                | 6170                             | 725 | DEPR-FIXED EQUIP   | 0              |          |
| 52,257  | 58,053           | 115,161          | 6170                             | 741 | DEPR-MAJ MOVEABLE  | 118,780        |          |
| 26,068  | 25,423           | 22,778           | 6170                             | 742 | DEPR MINOR EQUIP   | 13,562         |          |
| <b>78,325</b>                                     | <b>83,476</b>    | <b>137,939</b>   | <b>DEPRECIATION</b>              |     | <b>132,342</b>     | <b>0</b>       |          |
|   |                  |                  | <b>TOTAL EXPENSES</b>            |     |                    |                |          |
| <b>1,636,884</b>                                  | <b>1,917,500</b> | <b>2,181,982</b> | <b>FOR G/L</b>                   |     | <b>2,178,729</b>   | <b>0</b>       |          |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                  |                  |                                  |     | <b>(1,236,793)</b> |                |          |

**HOSPITAL (SWING BED)  
FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023                  |                        |                  |
|-----------------|----------------|----------------|---|------------------------|------------------|
| Actual          |                | Adopted Budget | Proposed by                                       |                        | Adopted by       |
| FY 19-20        | FY 20-21       | FY 21-22       | MCHD Board  |                        | MCHD Board       |
| 0               | 0              | 0              | 3570 010  | IP SELF PAY            | 0                |
| 3,519           | 12,564         | 0              | 3570 012  | IP COMMERCIAL          | 0                |
| 0               | 0              | 0              | 3570 013  | IP-WC INS              | 0                |
| 186,886         | 130,071        | 181,460        | 3570 014  | IP MEDICARE            | 207,999          |
| 5,983           | 19,585         | 0              | 3570 015  | IP MEDICAID            | 0                |
| <b>196,388</b>  | <b>162,219</b> | <b>181,460</b> | <b>TOTAL REVENUE</b>                              |                        | <b>207,999</b>   |
| 0               | 0              | 0              | 6570 101  | MGT                    | 0                |
| 364304          | 313075         | 316029         | 6570 120  | RN                     | 300,000          |
| 957             | 0              | 0              | 6570 130  | LPN                    | 314              |
| 58946           | 61184          | 67713          | 6570 140  | AIDES                  | 70,000           |
| 0               | 0              | 0              | 6570 150  | CLERICAL               | 0                |
| 0               | 0              | 0              | 6570 180  | OTHER MED PERS         | 0                |
| 32171           | 28486          | 29075          | 6570 200  | FICA                   | 29,162           |
| 424             | 375            | 384            | 6570 211  | UNEMPLOY TAX           | 470              |
| 0               | 0              | 0              | 6570 212  | DISABILITY INS         | 0                |
| 50252           | 54632          | 55208          | 6570 230  | HEALTH INS             | 52,829           |
| 415             | 443            | 466            | 6570 240  | LIFE/DISABILITY INS    | 491              |
| 8800            | 10892          | 13221          | 6570 250  | RETIREMENT             | 22,872           |
| 1776            | 2175           | 2306           | 6570 260  | WORKERS COMP INS       | 2,315            |
| 107             | 97             | 102            | 6570 270  | WORKERS COMP TAX       | 117              |
| <b>518,153</b>  | <b>471,359</b> | <b>484,504</b> | <b>TOTAL SALARY &amp; BENEFITS</b>                |                        | <b>478,570</b>   |
| 0               | 0              | 0              | 6570 410  | CHRGABLE SUPPLIES      | 0                |
| 1847            | 1448           | 2500           | 6570 482  | MINOR MED EQUIP        | 1,000            |
| 303             | 446            | 1000           | 6570 500  | NONCHRG SUPPLIES/ACTIV | 1,000            |
| 193             | 197            | 500            | 6570 622  | R&M MED EQUIP          | 200              |
| 0               | 0              | 0              | 6570 663  | ADVERTISING            | 0                |
| 0               | 0              | 0              | 6570 755  | TELEPHONE              | 0                |
| 0               | 425            | 0              | 6570 680  | PURCH SERVICES         | 0                |
| 0               | 0              | 0              | 6570 880  | TRAVEL-GENERAL         | 0                |
| 17              | 1035           | 2000           | 6570 900  | MISC                   | 1,000            |
| <b>2,360</b>    | <b>3,551</b>   | <b>6,000</b>   | <b>TOTAL OTHER</b>                                |                        | <b>3,200</b>     |
| <b>520,513</b>  | <b>474,910</b> | <b>490,504</b> | <b>TOTAL BUDGETED EXPENSES</b>                    |                        | <b>481,770</b>   |
| 0               | 0              | 0              | <b>DEPRECIATION</b>                               |                        | 0                |
| <b>520,513</b>  | <b>474,910</b> | <b>490,504</b> | <b>TOTAL EXPENSES FOR G/L</b>                     |                        | <b>481,770</b>   |
|                 |                |                | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                        | <b>(273,771)</b> |

**HOSPITAL (SWING BED NURSING FACILITY)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |                       |                |
|-----------------|----------------|----------------|------------------------------------|-----------------------|----------------|
| Actual          |                | Adopted Budget | Proposed by                        |                       | Adopted by     |
| FY 19-20        | FY 20-21       | FY 21-22       | MCHD Board                         |                       | MCHD Board     |
| 145,498         | 292,681        | 210,966        | 3580 010                           | IP SELF PAY           | 536,243        |
| 0               | 0              | 0              | 3580 012                           | IP COMMERCIAL         | 0              |
| 0               | 313            | 0              | 3580 014                           | IP MEDICARE           | 0              |
| 348,875         | 254,142        | 421,932        | 3580 015                           | IP MEDICAID           | 142,789        |
| <b>494,373</b>  | <b>547,137</b> | <b>632,898</b> | <b>TOTAL REVENUE</b>               |                       | <b>679,032</b> |
| 0               | 0              | 0              | 6580 101                           | MGT                   | 0              |
| 75,701          | 98,134         | 99,938         | 6580 120                           | RN                    | 100,000        |
| 41,332          | 43,506         | 47,376         | 6580 130                           | LPN                   | 42,688         |
| 173,955         | 205,587        | 214,098        | 6580 140                           | AIDES                 | 214,838        |
| 0               | 0              | 0              | 6580 150                           | CLERICAL              | 0              |
| 0               | 4,265          | 1,788          | 6580 180                           | OTHER MED PERSONNEL   | 3,470          |
| 0               | 0              | 0              | 6580 190                           | ACTIVITIES            | 0              |
| 22,327          | 26,894         | 27,707         | 6580 200                           | FICA                  | 28,171         |
| 291             | 352            | 364            | 6580 211                           | UNEMPLOY TAX          | 351            |
| 0               | 0              | 0              | 6580 212                           | DISABILITY INS        | 0              |
| 0               | 0              | 0              | 6580 220                           | PTO                   | 0              |
| 91,252          | 114,972        | 138,020        | 6580 230                           | HEALTH INS            | 132,072        |
| 751             | 751            | 768            | 6580 240                           | LIFE/DISABILITY INS   | 939            |
| 11,597          | 14,134         | 16,225         | 6580 250                           | RETIREMENT            | 22,095         |
| 1,535           | 1,492          | 1,582          | 6580 260                           | WORKERS COMP INS      | 2,068          |
| 127             | 142            | 149            | 6580 270                           | WORKERS COMP TAX      | 138            |
| <b>418,869</b>  | <b>510,229</b> | <b>548,015</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |                       | <b>546,831</b> |
| 0               | 0              | 0              | 6580 301                           | PROFESSIONAL FEES     | 0              |
| 0               | 0              | 0              | 6580 510                           | O2 & OTHER MED GASES  | 0              |
| 611             | 1,323          | 1,500          | 6580 410                           | CHRGABLE SUPPLIES     | 709            |
| 509             | 229            | 900            | 6580 460                           | OFFICE SUPPLIES       | 500            |
| 819             | 7,767          | 500            | 6580 482                           | MINOR MED EQUIP       | 500            |
| 5,878           | 189            | 14,500         | 6580 490                           | MINOR OTHER EQUIP     | 6,000          |
| 7,285           | 10,494         | 7,500          | 6580 500                           | NOCHRG SUPPLIES       | 12,000         |
| 0               | 0              | 3,000          | 6580 502                           | ACTIVITY SUPPLIES     | 500            |
| 2,039           | 655            | 2,000          | 6580 570                           | EDU TUITION & MAT     | 2,000          |
| 0               | 0              | 0              | 6580 621                           | R&M - BUILDING        | 0              |
| 0               | 0              | 0              | 6580 622                           | R&M - MED EQUIP       | 0              |
| 325             | 847            | 400            | 6580 627                           | R&M - NON MED EQUIP   | 500            |
| 0               | 0              | 0              | 6580 628                           | R&M - VEHICLE         | 0              |
| 0               | 0              | 0              | 6580 663                           | ADVERTISING           | 0              |
| 0               | 0              | 0              | 6580 670                           | PURCH. SVCS - DIETARY | 1,000          |
| 0               | 0              | 0              | 6580 675                           | PURCH. SVCS - OTHER   | 0              |
| 836             | 925            | 900            | 6580 680                           | PURCHASED SERVICES    | 1,000          |
| 0               | 0              | 0              | 6580 811                           | MALPRACTICE INS       | 0              |
| 0               | 0              | 0              | 6580 820                           | INSURANCE             | 0              |
| 595             | 0              | 0              | 6580 830                           | TAXES & LICENSES      | 0              |
| 0               | 0              | 0              | 6580 755                           | PHONE                 | 0              |
| 0               | 0              | 0              | 6580 860                           | DUES & SUBS           | 0              |
| 0               | 0              | 0              | 6580 880                           | TVL - GENERAL         | 0              |
| 0               | 2,255          | 4,000          | 6580 882                           | TVL - EDU             | 4,000          |
| 0               | 0              | 0              | 6580 888                           | VEHICLE GAS & OIL     | 0              |

**HOSPITAL (SWING BED NURSING FACILITY)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023                  |                      |                |
|-----------------|----------------|----------------|---|----------------------|----------------|
| Actual          |                | Adopted Budget | Proposed by                                       |                      | Adopted by     |
| FY 19-20        | FY 20-21       | FY 21-22       | MCHD Board  |                      | MCHD Board     |
| 0               | 0              | 0              | 6580 898  | POSTAGE              | 0              |
| 1,272           | 1,076          | 2,000          | 6580 900  | MISC                 | 1,000          |
| <b>20,169</b>   | <b>25,759</b>  | <b>37,200</b>  | <b>TOTAL OTHER</b>                                |                      | <b>29,709</b>  |
|                 |                |                | <b>TOTAL BUDGETED EXPENSES</b>                    |                      | <b>0</b>       |
| <b>439,038</b>  | <b>535,988</b> | <b>585,215</b> |   |                      | <b>576,541</b> |
| 0               | 0              | 0              | 6580 720  | DEPR- BLDG & IMPROV. | 0              |
| 0               | 0              | 0              | 6580 725  | DEPR-FIXED EQUIP     | 0              |
| 3,008           | 3,008          | 3,008          | 6580 741  | DEPR-MAJ MOVABLE     | 3,008          |
| 0               | 0              | 0              | 6580 742  | DEPR-MINOR EQUIP     | 0              |
| <b>3,008</b>    | <b>3,008</b>   | <b>3,008</b>   | <b>TOTAL DEPRECIATION</b>                         |                      | <b>3,008</b>   |
|                 |                |                | <b>TOTAL EXPENSES FOR G/L</b>                     |                      | <b>0</b>       |
| <b>442,046</b>  | <b>538,996</b> | <b>588,223</b> |   |                      | <b>579,549</b> |
|                 |                |                | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                      | <b>102,491</b> |

**HOSPITAL (EMERGENCY & PROFESSIONAL SERVICES)**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |                      |                  |
|------------------|------------------|------------------|------------------------------------|----------------------|------------------|
| Actual           |                  | Adopted Budget   | Proposed by                        |                      | Adopted by       |
| FY 19-20         | FY 20-21         | FY 21-22         | MCHD Board                         |                      | MCHD Board       |
| 0                | 0                | 0                | 4010 010                           | IP SELF PAY          | 0                |
| 0                | 0                | 0                | 4010 012                           | IP COMMERCIAL        | 0                |
| 0                | 0                | 0                | 4010 013                           | IP WORK COMP         | 0                |
| 754              | 0                | 0                | 4010 014                           | IP MEDICARE          | 0                |
| 0                | 0                | 0                | 4010 015                           | IP MEDICAID          | 0                |
| 19,220           | 19,209           | 21,392           | 4010 020                           | OP SELF PAY          | 22,180           |
| 167,070          | 202,375          | 205,672          | 4010 022                           | OP COMMERCIAL        | 196,561          |
| 16,319           | 11,185           | 14,273           | 4010 023                           | OP WORK COMP         | 14,653           |
| 226,153          | 232,884          | 244,508          | 4010 024                           | OP MEDICARE          | 263,511          |
| 103,761          | 113,890          | 126,579          | 4010 025                           | OP MEDICAID          | 162,720          |
| 1,479            | 1,311            | 0                | 4020 010                           | IP SELF PAY          | 0                |
| 6,214            | 5,199            | 0                | 4020 012                           | IP COMMERCIAL        | 0                |
| 0                | 0                | 0                | 4020 013                           | IP WORK COMP         | 0                |
| 110,016          | 90,972           | 96,574           | 4020 014                           | IP MEDICARE          | 61,513           |
| 9,860            | 10,378           | 0                | 4020 015                           | IP MEDICAID          | 0                |
| 22,717           | 24,062           | 27,536           | 4020 020                           | OP SELF PAY          | 32,106           |
| 207,806          | 229,222          | 249,675          | 4020 022                           | OP COMMERCIAL        | 277,473          |
| 20,694           | 12,922           | 14,804           | 4020 023                           | OP WORK COMP         | 27,090           |
| 274,141          | 300,048          | 322,847          | 4020 024                           | OP MEDICARE          | 347,468          |
| 128,259          | 119,891          | 142,253          | 4020 025                           | OP MEDICAID          | 213,114          |
| <b>1,314,464</b> | <b>1,373,550</b> | <b>1,466,113</b> | <b>TOTAL REVENUE</b>               |                      | <b>1,618,389</b> |
| 502,683          | 596,511          | 782,120          | 7010 105                           | PHYSICIANS           | 592,640          |
| 0                | 0                | 0                | 7010 110                           | OTHER PROVIDER       | 0                |
| 225,898          | 239,033          | 258,085          | 7010 120                           | RN                   | 235,281          |
| 151              | 0                | 0                | 7010 130                           | LPN                  | 0                |
| 17,062           | 67,000           | 69,219           | 7010 140                           | AIDES                | 70,000           |
| 0                | 0                | 0                | 7010 150                           | CLERICAL             | 0                |
| 9,515            | 17,835           | 16,778           | 7010 180                           | OTHER MED PERS       | 38,289           |
| 44,123           | 54,688           | 65,058           | 7010 200                           | FICA                 | 75,337           |
| 755              | 921              | 951              | 7010 211                           | UNEMPLOY TAX         | 1,052            |
| 0                | 0                | 0                | 7010 212                           | DISABILITY INS       | 0                |
| 0                | 0                | 0                | 7010 220                           | PTO                  | 0                |
| 46,259           | 73,764           | 93,853           | 7010 230                           | HEALTH INS           | 89,808           |
| 987              | 1,350            | 1,661            | 7010 240                           | LIFE/DISABILITY INS  | 612              |
| 7,179            | 10,987           | 20,645           | 7010 250                           | RETIREMENT           | 21,130           |
| 3,970            | 3,873            | 4,105            | 7010 260                           | WORKERS COMP INS     | 5,410            |
| 72               | 112              | 121              | 7010 270                           | WORKERS COMP TAX     | 141              |
| <b>858,656</b>   | <b>1,066,075</b> | <b>1,312,597</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |                      | <b>1,129,700</b> |
| 22,725           | 44,777           | 50,000           | 7010 301                           | PROFESSIONAL FEES    | 50,000           |
| 237              | 1,632            | 500              | 7010 410                           | CHRGABLE SUPPLIES    | 500              |
| 1,531            | 2,472            | 3,000            | 7010 460                           | OFFICE SUPPLIES      | 2,000            |
| 7,390            | 4,629            | 1,200            | 7010 482                           | MINOR MED EQUIP      | 1,200            |
| 14,694           | 7,213            | 5,000            | 7010 490                           | MINOR OTHER EQUIP    | 6,000            |
| 16,837           | 19,432           | 20,000           | 7010 500                           | NOCHRG SUPPLIES      | 24,000           |
| 4,276            | 5,918            | 6,500            | 7010 510                           | O2 & OTHER MED GASES | 6,500            |
| 4,089            | 48,388           | 14,000           | 7010 570                           | EDU TUITION & MAT.   | 10,000           |
| 0                | 0                | 1,500            | 7010 622                           | R&M MED EQUIP        | 1,500            |
| 3,350            | 649              | 2,000            | 7010 627                           | R&M NON MED EQUIP    | 2,000            |
| 76,234           | 12,835           | 17,000           | 7010 680                           | PURCHASED SERVICES   | 54,599           |
| 351              | 378              | 400              | 7010 755                           | TELEPHONE            | 414              |
| 79               | 888              | 0                | 7010 830                           | TAXES & LICENSES     | 0                |
| 229              | 2,601            | 18,300           | 7010 880                           | TVL & MILEAGE GEN    | 10,000           |

**HOSPITAL (EMERGENCY & PROFESSIONAL SERVICES)**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023                  |     |                   |                  |          |
|------------------|------------------|------------------|---|-----|-------------------|------------------|----------|
| Actual           |                  | Adopted Budget   | Proposed by                                       |     |                   | Adopted by       |          |
| FY 19-20         | FY 20-21         | FY 21-22         | MCHD Board  |     |                   | MCHD Board       |          |
| 4,487            | 309              | 6,000            | 7010  | 882 | TVL & MILEAGE EDU | 5,000            |          |
| 1,800            | 3,165            | 5,000            | 7010  | 900 | MISC              | 3,928            |          |
| <b>158,307</b>   | <b>155,285</b>   | <b>150,400</b>   | <b>TOTAL OTHER</b>                                |     |                   | <b>177,641</b>   | <b>0</b> |
| <b>1,016,963</b> |                  |                  | <b>TOTAL BUDGETED EXPENSES</b>                    |     |                   | <b>1,307,341</b> | <b>0</b> |
| 13,684           | 21,344           | 15,874           | 7010  | 741 | DEPR-MAJ MOVABLE  | 35,415           |          |
| 0                | 0                | 0                | 7010  | 742 | DEPR-MINOR EQUIP  | 0                |          |
| <b>13,684</b>    | <b>21,344</b>    | <b>15,874</b>    | <b>DEPRECIATION</b>                               |     |                   | <b>35,415</b>    | <b>0</b> |
| <b>1,030,648</b> | <b>1,242,704</b> | <b>1,478,871</b> | <b>TOTAL EXPENSES FOR G/L</b>                     |     |                   | <b>1,342,756</b> | <b>0</b> |
|                  |                  |                  | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |     |                   | <b>311,048</b>   |          |

## HOSPITAL (AMBULANCE) FY 2023 Operating Budget

| Historical Data |                |                   | Budget for Fiscal Year 2022-2023   |     |                     |                |            |
|-----------------|----------------|-------------------|------------------------------------|-----|---------------------|----------------|------------|
| Actual          |                | Adopted<br>Budget |                                    |     |                     | Proposed by    | Adopted by |
| FY 19-20        | FY 20-21       | FY 21-22          |                                    |     |                     | MCHD Board     | MCHD Board |
| 0               | 0              | 0                 | 4040                               | 010 | IP SELF PAY         | 0              |            |
| 0               | 0              | 0                 | 4040                               | 012 | IP COMMERCIAL       | 0              |            |
| 0               | 0              | 0                 | 4040                               | 013 | IP WORK COMP        | 0              |            |
| 0               | 0              | 0                 | 4040                               | 014 | IP MEDICARE         | 0              |            |
| 0               | 0              | 0                 | 4040                               | 015 | IP MEDICAID         | 0              |            |
| 6,496           | 18,077         | 19,059            | 4040                               | 020 | OP SELF PAY         | 29,645         |            |
| 99,432          | 117,672        | 124,726           | 4040                               | 022 | OP COMMERCIAL       | 111,816        |            |
| 8,664           | 6,064          | 7,078             | 4040                               | 023 | OP WORK COMP        | 12,868         |            |
| 235,513         | 248,794        | 254,418           | 4040                               | 024 | OP MEDICARE         | 294,223        |            |
| 76,734          | 68,744         | 77,529            | 4040                               | 025 | OP MEDICAID         | 66,992         |            |
| <hr/>           |                |                   |                                    |     |                     |                |            |
| <b>426,839</b>  | <b>459,350</b> | <b>482,810</b>    | <b>TOTAL REVENUE</b>               |     |                     | <b>515,544</b> | <b>0</b>   |
| <hr/>           |                |                   |                                    |     |                     |                |            |
| 44,682          | 46,905         | 50,218            | 7040                               | 101 | MGT                 | 26,754         |            |
| 0               | 0              | 0                 | 7040                               | 120 | RN                  | 0              |            |
| 171,141         | 180,925        | 233,347           | 7040                               | 180 | OTHER MEDICAL       | 242,345        |            |
| 16,528          | 17,404         | 21,557            | 7040                               | 200 | FICA                | 20,586         |            |
| 216             | 228            | 254               | 7040                               | 211 | UNEMPLOY TAX        | 296            |            |
| 0               | 0              | 0                 | 7040                               | 212 | DISABILITY INS      | 0              |            |
| 2,533           | (107)          | 1,000             | 7040                               | 220 | PTO                 | 2,500          |            |
| 34,297          | 38,021         | 39,606            | 7040                               | 230 | HEALTH INS          | 26,940         |            |
| 314             | 344            | 387               | 7040                               | 240 | LIFE/DISABILITY INS | 341            |            |
| 5,518           | 6,296          | 8,030             | 7040                               | 250 | RETIREMENT          | 11,118         |            |
| 836             | 1,107          | 1,173             | 7040                               | 260 | WORKERS COMP INS    | 1,368          |            |
| 45              | 45             | 50                | 7040                               | 270 | WORKERS COMP TAX    | 50             |            |
| <b>276,111</b>  | <b>291,167</b> | <b>355,622</b>    | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>332,298</b> | <b>0</b>   |
| <hr/>           |                |                   |                                    |     |                     |                |            |
| 0               | 0              | 0                 | 7040                               | 301 | PROFESSIONAL FEES   | 0              |            |
| 0               | 0              | 0                 | 7040                               | 410 | CHRGABLE SUPPLIES   | 0              |            |
| 848             | 588            | 600               | 7040                               | 460 | OFFICE SUPPLIES     | 1,000          |            |
| 1,300           | 134            | 2,000             | 7040                               | 470 | UNIFORMS            | 500            |            |
| 3,234           | 10,234         | 2,500             | 7040                               | 482 | MINOR MED EQUIP     | 2,500          |            |
| 828             | 4,465          | 5,000             | 7040                               | 490 | MINOR OTHER EQUIP   | 5,000          |            |
| 4,870           | 13,337         | 6,000             | 7040                               | 500 | NOCHRG SUPPLIES     | 10,000         |            |
| 315             | 1,919          | 2,500             | 7040                               | 505 | OHV PARK SUPPLIES   | 2,500          |            |
| 1,554           | 1,563          | 2,000             | 7040                               | 510 | O2 & OTHER MED GAS  | 2,000          |            |
| 2,007           | 4,007          | 6,500             | 7040                               | 570 | EDU TUITION & MAT.  | 7,000          |            |
| 0               | 0              | 300               | 7040                               | 622 | R&M MED EQUIP       | 300            |            |
| 0               | 0              | 200               | 7040                               | 627 | R&M NON MED EQUIP   | 200            |            |
| 1,236           | 4,468          | 6,000             | 7040                               | 628 | R&M VEHICLES        | 6,000          |            |
| 6,984           | 7,879          | 7,000             | 7040                               | 680 | PURCHASED SVCS      | 10,000         |            |
| 2,002           | 2,559          | 2,517             | 7040                               | 755 | PHONE               | 2,999          |            |
| 2,609           | 2,786          | 2,946             | 7040                               | 820 | INSURANCE           | 3,000          |            |
| 654             | 1,196          | 1,000             | 7040                               | 830 | TAXES & LICENSES    | 1,000          |            |
| 3,261           | 442            | 0                 | 7040                               | 846 | INTEREST            | 0              |            |
| 0               | 0              | 0                 | 7040                               | 860 | DUES & SUBS         | 0              |            |
| 501             | 48             | 200               | 7040                               | 880 | TVL& MILEAGE GEN    | 500            |            |
| 0               | 0              | 500               | 7040                               | 882 | TVL & MILEAGE EDU   | 500            |            |
| 2,720           | 2,291          | 2,525             | 7040                               | 888 | GAS & OIL           | 3,000          |            |
| 0               | 0              | 0                 | 7040                               | 898 | POSTAGE             | 100            |            |



**HOSPITAL (AMBULANCE)**  
**FY 2023 Operating Budget**

| Historical Data                                   |                |                |                     |     |                      | Budget for Fiscal Year 2022-2023 |            |
|---|----------------|----------------|---------------------|-----|----------------------|----------------------------------|------------|
| Actual  |                | Adopted Budget |                     |     |                      | Proposed by                      | Adopted by |
| FY 19-20  | FY 20-21       | FY 21-22       |                     |     |                      | MCHD Board                       | MCHD Board |
| 918   | 90             | 1,000          | 7040                | 900 | MISC                 | 1,000                            |            |
| <b>35,837</b>                                     | <b>58,006</b>  | <b>51,288</b>  | <b>TOTAL OTHER</b>  |     |                      | <b>59,099</b>                    | <b>0</b>   |
| <b>TOTAL BUDGETED</b>                             |                |                |                     |     |                      |                                  |            |
| <b>311,948</b>                                    | <b>349,173</b> | <b>406,910</b> | <b>EXPENSES</b>     |     |                      | <b>391,397</b>                   | <b>0</b>   |
| 0   | 0              | 0              | 7040                | 720 | DEPR-BLDG & IMPROV   | 0                                |            |
| 0   | 0              | 0              | 7040                | 725 | DEPR-FIXED EQUIPMENT | 0                                |            |
| 44,815  | 43,202         | 84,946         | 7040                | 741 | DEPR-MAJ MOVABLE     | 56,041                           |            |
| 0   | 0              | 0              | 7040                | 742 | DEPR- MINOR EQUIP    | 0                                |            |
| <b>44,815</b>                                     | <b>43,202</b>  | <b>84,946</b>  | <b>DEPRECIATION</b> |     |                      | <b>56,041</b>                    | <b>0</b>   |
| <b>TOTAL EXPENSES FOR G/L</b>                     |                |                |                     |     |                      |                                  |            |
| <b>356,763</b>                                    | <b>392,376</b> | <b>491,856</b> |                     |     |                      | <b>447,438</b>                   | <b>0</b>   |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                     |     |                      | 124,147                          |            |

**HOSPITAL (CENTRAL SUPPLY)  
FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023                  |                     |                 |
|-----------------|----------------|----------------|---|---------------------|-----------------|
| Actual          |                | Adopted Budget | Proposed by                                       |                     | Adopted by      |
| FY 19-20        | FY 20-21       | FY 21-22       | MCHD Board  |                     | MCHD Board      |
| 164             | 0              | 0              | 4470 010  | IP SELF PAY         | 0               |
| 1,782           | 535            | 0              | 4470 012  | IP COMMERCIAL       | 0               |
| 0               | 0              | 0              | 4470 013  | IP WORK COMP        | 0               |
| 16,015          | 13,176         | 12,712         | 4470 014  | IP MEDICARE         | 10,051          |
| 1,458           | 2,329          | 0              | 4470 015  | IP MEDICAID         | 0               |
| 0               | 46             | 0              | 4470 030  | RESPITE             | 0               |
| 1,092           | 2,674          | 3,329          | 4470 020  | OP SELF PAY         | 2,368           |
| 11,743          | 11,670         | 13,462         | 4470 022  | OP COMMERCIAL       | 15,141          |
| 1,200           | 547            | 652            | 4470 023  | OP WORK COMP        | 1,045           |
| 18,879          | 20,992         | 22,194         | 4470 024  | OP MEDICARE         | 17,956          |
| 8,773           | 10,653         | 12,145         | 4470 025  | OP MEDICAID         | 10,998          |
| <b>61,107</b>   | <b>62,622</b>  | <b>64,494</b>  | <b>TOTAL REVENUE</b>                              |                     | <b>57,559</b>   |
| 0               | 0              | 0              | 7470 101  | MGT                 | 21,666          |
| 44,263          | 60,097         | 40,615         | 7470 150  | CLERICAL            | 43,424          |
| 3,388           | 4,598          | 3,107          | 7470 200  | FICA                | 4,979           |
| 44              | 60             | 55             | 7470 211  | UNEMPLOY TAX        | 45              |
| (89)            | 2,181          | 279            | 7470 220  | PTO                 | 2,500           |
| 6,523           | 8,275          | 12,060         | 7470 230  | HEALTH INS          | 25,140          |
| 99              | 80             | 94             | 7470 240  | LIFE/DISABILITY INS | 180             |
| 2,495           | 2,612          | 2,437          | 7470 250  | RETIREMENT          | 3,905           |
| 218             | 227            | 241            | 7470 260  | WORKERS COMP INS    | 340             |
| 18              | 27             | 22             | 7470 270  | WORKERS COMP TAX    | 24              |
| <b>56,959</b>   | <b>78,157</b>  | <b>58,909</b>  | <b>TOTAL SALARY &amp; BENEFITS</b>                |                     | <b>102,203</b>  |
| 23,269          | 37,841         | 26,822         | 7470 410  | CHRGABLE SUPPLIES   | 37,906          |
| 8,714           | 4,433          | 9,500          | 7470 460  | OFFICE SUPPLIES     | 12,000          |
| 334             | 1,958          | 1,000          | 7470 490  | MINOR OTH EQUIP     | 2,000           |
| (16,729)        | (23,596)       | 1,000          | 7470 500  | NOCHRG SUPPLIES     | 100             |
| 0               | 0              | 0              | 7470 627  | R&M NON MED EQUIP   | 0               |
| 0               | 0              | 0              | 7470 755  | TELEPHONE           | 0               |
| 140             | 0              | 500            | 7470 882  | TVL & MILEAGE EDU   | 500             |
| 25              | 73             | 100            | 7470 898  | POSTAGE & FREIGHT   | 75              |
| 468             | 4,630          | 500            | 7470 900  | MISC                | 500             |
| <b>16,222</b>   | <b>25,338</b>  | <b>39,422</b>  | <b>TOTAL OTHER</b>                                |                     | <b>53,081</b>   |
| <b>73,181</b>   | <b>103,495</b> | <b>98,332</b>  | <b>TOTAL BUDGETED EXPENSES</b>                    |                     | <b>155,283</b>  |
| 0               | 0              | 0              | 7470 741  | DEPR-MAJOR MOV      | 0               |
| 0               | 0              | 0              | 7470 742  | DEPR-MINOR EQUIP    | 0               |
| <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                               |                     | <b>0</b>        |
| <b>73,181</b>   | <b>103,495</b> | <b>98,332</b>  | <b>TOTAL EXPENSES FOR G/L</b>                     |                     | <b>155,283</b>  |
|                 |                |                | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                     | <b>(97,724)</b> |

**HOSPITAL( LABORATORY )  
FY 2023 Operating Budget**

| Historical Data                                   |                  |                  | Budget for Fiscal Year 2022-2023   |     |                     |            |  |
|---|------------------|------------------|------------------------------------|-----|---------------------|------------|--|
| Actual  |                  | Adopted Budget   |                                    |     | Proposed by         | Adopted by |  |
| FY 19-20  | FY 20-21         | FY 21-22         |                                    |     | MCHD Board          | MCHD Board |  |
| 0   | 200              | 0                | 4500                               | 010 | IP SELF PAY         | 0          |  |
| 9,628   | 3,054            | 0                | 4500                               | 012 | IP COMMERCIAL       | 0          |  |
| 0   | 0                | 0                | 4500                               | 013 | IP WORK COMP        | 0          |  |
| 137,070   | 86,401           | 91,760           | 4500                               | 014 | IP MEDICARE         | 93,403     |  |
| 12,015  | 20,691           | 0                | 4500                               | 015 | IP MEDICAID         | 0          |  |
| 42,275  | 37,710           | 30,759           | 4500                               | 020 | OP SELF PAY         | 49,534     |  |
| 650,455   | 978,625          | 1,140,616        | 4500                               | 022 | OP COMMERCIAL       | 1,037,836  |  |
| 7,335   | 2,776            | 4,325            | 4500                               | 023 | OP WORK COMP        | 13,364     |  |
| 1,001,884   | 1,144,004        | 1,209,359        | 4500                               | 024 | OP MEDICARE         | 1,646,730  |  |
| 293,971   | 407,037          | 463,654          | 4500                               | 025 | OP MEDICAID         | 507,756    |  |
| <b>2,154,634</b>                                  | <b>2,680,496</b> | <b>2,940,473</b> | <b>TOTAL REVENUE</b>               |     | <b>3,348,623</b>    | <b>0</b>   |  |
| 142,464   | 123,775          | 100,864          | 7500                               | 101 | MGT                 | 26,754     |  |
| 206,486   | 256,872          | 283,954          | 7500                               | 180 | OTHER MED PERS      | 272,763    |  |
| 0   | 0                | 0                | 7500                               | 190 | COURIER             | 8,840      |  |
| 25,484  | 28,775           | 29,439           | 7500                               | 200 | FICA                | 23,589     |  |
| 349   | 381              | 413              | 7500                               | 211 | UNEMPLOY TAX        | 334        |  |
| (2,257)   | (10,872)         | 1,000            | 7500                               | 220 | PTO                 | 1,000      |  |
| 70,054  | 79,249           | 86,184           | 7500                               | 230 | HEALTH INS          | 94,314     |  |
| 650   | 614              | 657              | 7500                               | 240 | LIFE/DISABILITY INS | 698        |  |
| 15,227  | 13,128           | 14,500           | 7500                               | 250 | RETIREMENT          | 13,314     |  |
| 1,811   | 1,789            | 1,897            | 7500                               | 260 | WORKERS COMP INS    | 2,273      |  |
| 92  | 94               | 95               | 7500                               | 270 | WORKERS COMP TAX    | 94         |  |
| <b>460,361</b>                                    | <b>493,804</b>   | <b>519,003</b>   | <b>TOTAL SALARY &amp; BENEFITS</b> |     | <b>443,972</b>      | <b>0</b>   |  |
| 0   | 0                | 14,000           | 7500                               | 301 | PROFESSIONAL FEES   | 6,000      |  |
| 19,114  | 9,814            | 15,000           | 7500                               | 410 | CHRGABLE SUPPLIES   | 5,000      |  |
| 4,243   | 5,158            | 4,554            | 7500                               | 460 | OFFICE SUPPLIES     | 2,000      |  |
| 307   | 4,477            | 2,000            | 7500                               | 482 | MINOR MED EQUIP     | 4,000      |  |
| 3,683   | 100              | 2,000            | 7500                               | 490 | MINOR OTHER EQUIP   | 3,000      |  |
| 223,867   | 266,038          | 260,000          | 7500                               | 500 | NOCHRG SUPPLIES     | 275,000    |  |
| 14,675  | 8,815            | 15,625           | 7500                               | 570 | EDU TUITION & MAT.  | 10,000     |  |
| 7   | 1,750            | 10,000           | 7500                               | 622 | R&M MED EQUIP       | 2,500      |  |
| 0   | 0                | 0                | 7500                               | 627 | R&M NON MED EQUIP   | 0          |  |
| 89,723  | 256,789          | 105,000          | 7500                               | 680 | PURCHASED SVCS      | 100,000    |  |
| 0   | 0                | 0                | 7500                               | 750 | RENT                | 0          |  |
| 0   | 0                | 0                | 7500                               | 755 | PHONE               | 0          |  |
| 0   | 0                | 0                | 7500                               | 820 | INSURANCE           | 0          |  |
| 1,560   | 3,620            | 300              | 7500                               | 830 | TAXES & LICENSES    | 500        |  |
| 1,763   | 1,018            | 344              | 7500                               | 846 | INTEREST            | 0          |  |
| 746   | 3,276            | 3,500            | 7500                               | 860 | DUES & SUBS         | 1,000      |  |
| 9,189   | 4,034            | 500              | 7500                               | 880 | TVL & MILEAGE GEN   | 15,000     |  |
| 726   | 0                | 1,000            | 7500                               | 882 | TVL & MILEAGE EDU   | 2,000      |  |
| 1,179   | 878              | 2,193            | 7500                               | 898 | POSTAGE             | 793        |  |
| 4,231   | 8,936            | 1,000            | 7500                               | 900 | MISC                | 500        |  |
| <b>375,012</b>                                    | <b>574,702</b>   | <b>437,016</b>   | <b>TOTAL OTHER</b>                 |     | <b>427,293</b>      | <b>0</b>   |  |
| <b>835,373</b>                                    | <b>1,068,506</b> | <b>956,019</b>   | <b>TOTAL BUDGETED EXPENSES</b>     |     | <b>871,265</b>      | <b>0</b>   |  |
| 0   | 0                | 0                | 7500                               | 720 | DEPR-BLDG & IMPROV. | 0          |  |
| 0   | 0                | 0                | 7500                               | 725 | DEPR-FIXED EQUIP    | 0          |  |
| 25,685  | 25,106           | 30,192           | 7500                               | 741 | DEPR-MAJ MOVABLE    | 21,052     |  |
| 2,600   | 2,600            | 2,600            | 7500                               | 742 | DEPR-MINOR EQUIP    | 800        |  |
| <b>28,285</b>                                     | <b>27,706</b>    | <b>32,792</b>    | <b>DEPRECIATION</b>                |     | <b>21,852</b>       | <b>0</b>   |  |
| <b>863,658</b>                                    | <b>1,096,212</b> | <b>988,811</b>   | <b>TOTAL EXPENSES FOR G/L</b>      |     | <b>893,117</b>      | <b>0</b>   |  |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                  |                  |                                    |     | <b>2,477,358</b>    |            |  |

**HOSPITAL ( EKG & TREADMILL)  
FY 2023 Operating Budget**

| Historical Data |               |                | Budget for Fiscal Year 2022-2023                  |     |                     |               |
|-----------------|---------------|----------------|---|-----|---------------------|---------------|
| Actual          |               | Adopted Budget |   |     | Proposed by         | Adopted by    |
| FY 19-20        | FY 20-21      | FY 21-22       |   |     | MCHD Board          | MCHD Board    |
| 0               | 0             | 0              | 4590  | 010 | IP SELF PAY         | 0             |
| 573             | 0             | 0              | 4590  | 012 | IP COMMERCIAL       | 0             |
| 0               | 0             | 0              | 4590  | 013 | IP WORK COMP        | 0             |
| 2,278           | 5,383         | 6,024          | 4590  | 014 | IP MEDICARE         | 2,906         |
| 0               | 0             | 0              | 4590  | 015 | IP MEDICAID         | 0             |
| 962             | 1,400         | 1,769          | 4590  | 020 | OP SELF PAY         | 731           |
| 16,412          | 23,181        | 18,110         | 4590  | 022 | OP COMMERCIAL       | 18,229        |
| 191             | 201           | 243            | 4590  | 023 | OP WORK COMP        | 365           |
| 31,389          | 51,114        | 41,712         | 4590  | 024 | OP MEDICARE         | 52,672        |
| 5,151           | 6,815         | 5,576          | 4590  | 025 | OP MEDICAID         | 13,153        |
| <b>56,956</b>   | <b>88,095</b> | <b>73,434</b>  | <b>TOTAL REVENUE</b>                              |     |                     | <b>88,056</b> |
|                 |               |                |   |     |                     | <b>0</b>      |
| 9,360           | 11,508        | 11,912         | 7590  | 101 | MGT                 | 19,686        |
| 236             | 0             | 0              | 7590  | 120 | RN                  | 0             |
| 249             | 200           | 145            | 7590  | 180 | MED PERS OTHER      | 9             |
| 746             | 890           | 917            | 7590  | 200 | FICA                | 1,507         |
| 10              | 12            | 12             | 7590  | 211 | UNEMPLOY TAX        | 20            |
| 0               | 0             | 0              | 7590  | 212 | DISABILITY INS      | 0             |
| 1,499           | 2,168         | 0              | 7590  | 230 | HEALTH INS          | 0             |
| 24              | 31            | 34             | 7590  | 240 | LIFE/DISABILITY INS | 36            |
| 551             | 649           | 718            | 7590  | 250 | RETIREMENT          | 1,185         |
| 43              | 51            | 54             | 7590  | 260 | WORKERS COMP INS    | 69            |
| 2               | 3             | 3              | 7590  | 270 | WORKERS COMP TAX    | 4             |
| <b>12,720</b>   | <b>15,511</b> | <b>13,795</b>  | <b>TOTAL SALARY &amp; BENEFITS</b>                |     |                     | <b>22,515</b> |
|                 |               |                |   |     |                     | <b>0</b>      |
| 3,476           | 3,950         | 4,500          | 7590  | 301 | PROFESSIONAL FEES   | 3,338         |
| 0               | 0             | 0              | 7590  | 410 | CHRGABLE SUPPLIES   | 0             |
| 0               | 0             | 0              | 7590  | 460 | OFFICE SUPPLIES     | 0             |
| 0               | 0             | 0              | 7590  | 482 | MINOR MED EQUIP     | 0             |
| 376             | 0             | 0              | 7590  | 490 | MINOR OTHER EQUIP   | 0             |
| 120             | 2             | 200            | 7590  | 500 | NOCHRG SUPPLIES     | 200           |
| 0               | 0             | 200            | 7590  | 622 | R&M MED EQUIP       | 200           |
| 43              | 0             | 0              | 7590  | 680 | PURCH SERVICES      | 0             |
| 0               | 0             | 0              | 7590  | 755 | PHONE               | 0             |
| 0               | 0             | 0              | 7590  | 900 | MISC                | 0             |
| <b>4,014</b>    | <b>3,952</b>  | <b>4,900</b>   | <b>TOTAL OTHER</b>                                |     |                     | <b>3,738</b>  |
|                 |               |                |   |     |                     | <b>0</b>      |
| <b>16,735</b>   | <b>19,463</b> | <b>18,695</b>  | <b>TOTAL BUDGETED EXPENSES</b>                    |     |                     | <b>26,253</b> |
|                 |               |                |   |     |                     | <b>0</b>      |
| 965             | 0             | 0              | 7590  | 741 | DEPR-MAJ MOVABLE    | 0             |
| 0               | 0             | 0              | 7590  | 742 | DEPR-MINOR EQUIP    | 0             |
| <b>965</b>      | <b>0</b>      | <b>0</b>       | <b>DEPRECIATION</b>                               |     |                     | <b>0</b>      |
|                 |               |                |   |     |                     | <b>0</b>      |
| <b>17,699</b>   | <b>19,463</b> | <b>18,695</b>  | <b>TOTAL EXPENSES FOR G/L</b>                     |     |                     | <b>26,253</b> |
|                 |               |                |   |     |                     | <b>0</b>      |
|                 |               |                | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |     |                     | <b>61,803</b> |

**HOSPITAL ( RADIOLOGY - X-RAY - MRI - ULTRASOUND)  
FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |                     |                |
|---|----------------|----------------|------------------------------------|---------------------|----------------|
| Actual  |                | Adopted Budget | Proposed by                        |                     | Adopted by     |
| FY 19-20  | FY 20-21       | FY 21-22       | MCHD Board                         |                     | MCHD Board     |
| 0   | 0              | 0              | 4630 010                           | IP SELF PAY         | 0              |
| 449   | 643            | 0              | 4630 012                           | IP COMMERCIAL       | 0              |
| 0   | 0              | 0              | 4630 013                           | IP WORK COMP        | 0              |
| 20,627  | 18,252         | 21,962         | 4630 014                           | IP MEDICARE         | 30,603         |
| 1,365   | 2,094          | 0              | 4630 015                           | IP MEDICAID         | 0              |
| 10,831  | 6,483          | 7,962          | 4630 020                           | OP SELF PAY         | 17,036         |
| 222,630   | 178,627        | 229,170        | 4630 022                           | OP COMMERCIAL       | 265,862        |
| 26,485  | 25,259         | 29,233         | 4630 023                           | OP WORK COMP        | 11,568         |
| 263,706   | 296,833        | 361,332        | 4630 024                           | OP MEDICARE         | 492,835        |
| 70,300  | 72,121         | 105,177        | 4630 025                           | OP MEDICAID         | 166,608        |
| <b>616,391</b>                                    | <b>600,312</b> | <b>754,836</b> | <b>TOTAL REVENUE</b>               |                     | <b>984,512</b> |
| 116,359   | 146,562        | 165,978        | 7630 101                           | MGT                 | 143,781        |
| 0   | 0              | 0              | 7630 150                           | CLERICAL            | 0              |
| 111,427   | 128,404        | 138,289        | 7630 180                           | MED PERS OTHER      | 138,456        |
| 17,455  | 20,927         | 23,110         | 7630 200                           | FICA                | 21,591         |
| 228   | 275            | 304            | 7630 211                           | UNEMPLOY TAX        | 278            |
| 1,905   | 2,930          | 3,818          | 7630 220                           | PTO                 | 2,590          |
| 29,732  | 37,759         | 43,588         | 7630 230                           | HEALTH INS          | 51,484         |
| 293   | 285            | 297            | 7630 240                           | LIFE/DISABILITY INS | 325            |
| 8,868   | 9,952          | 10,553         | 7630 250                           | RETIREMENT          | 13,226         |
| 1,100   | 1,168          | 1,238          | 7630 260                           | WORKERS COMP INS    | 876            |
| 43  | 51             | 55             | 7630 270                           | WORKERS COMP TAX    | 49             |
| <b>287,408</b>                                    | <b>348,312</b> | <b>387,229</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |                     | <b>372,656</b> |
| 0   | 0              | 0              | 7630 301                           | PROFESSIONAL FEES   | 4,800          |
| 0   | 0              | 0              | 7630 400                           | XRAY FILM           | 0              |
| 0   | 0              | 0              | 7630 410                           | CHRGABLE SUPPLIES   | 0              |
| 268   | 592            | 1,000          | 7630 460                           | OFFICE SUPPLIES     | 1,548          |
| 392   | 240            | 0              | 7630 482                           | MINOR MED EQUIP     | 2,347          |
| 0   | 40             | 0              | 7630 490                           | MINOR OTHER EQUIP   | 73             |
| 381   | 2,242          | 633            | 7630 500                           | NOCHRG SUPPLIES     | 3,000          |
| 440   | 600            | 1,500          | 7630 570                           | EDU TUITION & MAT   | 3,250          |
| 359   | 0              | 500            | 7630 622                           | R&M MED EQUIP       | 1,980          |
| 0   | 0              | 500            | 7630 627                           | R&M NON MED EQUIP   | 1,785          |
| 77,724  | 85,729         | 86,924         | 7630 680                           | PURCHASED SVCS      | 110,000        |
| 0   | 0              | 0              | 7630 755                           | PHONE               | 0              |
| 2,017   | 344            | 625            | 7630 830                           | TAXES & LICENSES    | 2,036          |
| 3,882   | 2,867          | 1,811          | 7630 846                           | INTEREST            | 1,110          |
| 125   | 125            | 227            | 7630 860                           | DUES & SUBS         | 154            |
| 5,871   | 14,013         | 10,000         | 7630 880                           | TVL - GENERAL       | 1,200          |
| 1,643   | 0              | 2,500          | 7630 882                           | TVL - EDU           | 800            |
| 152   | 457            | 828            | 7630 898                           | POSTAGE             | 101            |
| 30  | 726            | 1,500          | 7630 900                           | MISC                | 1,000          |
| <b>93,285</b>                                     | <b>107,976</b> | <b>108,548</b> | <b>TOTAL OTHER</b>                 |                     | <b>135,185</b> |
| <b>380,693</b>                                    | <b>456,288</b> | <b>495,777</b> | <b>TOTAL BUDGETED EXPENSES</b>     |                     | <b>507,841</b> |
| 0   | 0              | 0              | 7630 725                           | DEPR-FIXED EQUIP    | 0              |
| 37,300  | 42,206         | 46,997         | 7630 741                           | DEPR-MAJ MOVABLE    | 38,617         |
| 0   | 0              | 0              | 7630 742                           | DEPR-MINOR EQUIP    | 0              |
| <b>37,300</b>                                     | <b>42,206</b>  | <b>46,997</b>  | <b>DEPRECIATION</b>                |                     | <b>38,617</b>  |
| <b>417,993</b>                                    | <b>498,493</b> | <b>542,774</b> | <b>TOTAL EXPENSES FOR G/L</b>      |                     | <b>546,458</b> |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |                     | <b>476,671</b> |

**HOSPITAL (CT SCAN)**  
**FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                |  |
|---|----------------|----------------|------------------------------------|-----|---------------------|----------------|--|
| Actual  |                | Adopted Budget |                                    |     | Proposed by         | Adopted by     |  |
| FY 19-20  | FY 20-21       | FY 21-22       |                                    |     | MCHD Board          | MCHD Board     |  |
| 0   | 0              | 0              | 4660                               | 010 | IP SELF PAY         | 0              |  |
| 2,934   | 4,956          | 0              | 4660                               | 012 | IP COMMERCIAL       | 0              |  |
| 0   | 0              | 0              | 4660                               | 013 | IP WORK COMP        | 0              |  |
| 27,093  | 43,222         | 35,877         | 4660                               | 014 | IP MEDICARE         | 16,689         |  |
| 1,507   | 3,081          | 0              | 4660                               | 015 | IP MEDICAID         | 0              |  |
| 19,819  | 12,823         | 13,039         | 4660                               | 020 | OP SELF PAY         | 36,391         |  |
| 199,822   | 314,830        | 264,616        | 4660                               | 022 | OP COMMERCIAL       | 241,644        |  |
| 27,778  | 13,410         | 12,499         | 4660                               | 023 | OP WORK COMP        | 33,953         |  |
| 305,656   | 390,264        | 275,606        | 4660                               | 024 | OP MEDICARE         | 353,451        |  |
| 80,404  | 126,552        | 125,278        | 4660                               | 025 | OP MEDICAID         | 133,479        |  |
| <b>665,015</b>                                    | <b>909,139</b> | <b>726,915</b> | <b>TOTAL REVENUE</b>               |     |                     | <b>815,607</b> |  |
| 16,473  | 13,805         | 18,653         | 7660                               | 101 | MGT                 | 14,400         |  |
| 0   | 0              | 0              | 7660                               | 150 | CLERICAL            | 0              |  |
| 10,663  | 12,028         | 14,478         | 7660                               | 180 | MED PERS OTHER      | 13,731         |  |
| 2,075   | 1,977          | 2,523          | 7660                               | 200 | FICA                | 2,020          |  |
| 27  | 26             | 33             | 7660                               | 211 | UNEMPLOY TAX        | 28             |  |
| 0   | 0              | 0              | 7660                               | 212 | DISABILITY INS      | 0              |  |
| 0   | 0              | 0              | 7660                               | 220 | PTO                 | 0              |  |
| 3,603   | 4,678          | 5,000          | 7660                               | 230 | HEALTH INS          | 5,000          |  |
| 36  | 25             | 31             | 7660                               | 240 | LIFE/DISABILITY INS | 30             |  |
| 904   | 601            | 853            | 7660                               | 250 | RETIREMENT          | 802            |  |
| 100   | 84             | 90             | 7660                               | 260 | WORKERS COMP INS    | 70             |  |
| 7   | 6              | 8              | 7660                               | 270 | WORKERS COMP TAX    | 6              |  |
| <b>33,888</b>                                     | <b>33,231</b>  | <b>41,668</b>  | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>36,087</b>  |  |
| 0   | 0              | 0              | 7660                               | 301 | PROFESSIONAL FEES   | 0              |  |
| 0   | 0              | 0              | 7660                               | 400 | CT FILM             | 0              |  |
| 0   | 0              | 0              | 7660                               | 410 | CHRGABLE SUPPLIES   | 0              |  |
| 10  | 95             | 172            | 7660                               | 460 | OFFICE SUPPLIES     | 100            |  |
| 0   | 0              | 500            | 7660                               | 482 | MINOR MED EQUIP     | 500            |  |
| 0   | 0              | 0              | 7660                               | 490 | MINOR OTHER EQUIP   | 0              |  |
| 2,441   | 1,886          | 1,940          | 7660                               | 500 | NOCHRG SUPPLIES     | 2,000          |  |
| 0   | 0              | 0              | 7660                               | 570 | EDU TUITION & MAT   | 0              |  |
| 0   | 0              | 0              | 7660                               | 622 | R&M MED EQUIP       | 2,728          |  |
| 0   | 1,379          | 0              | 7660                               | 627 | R&M NON MED EQUIP   | 0              |  |
| 70,550  | 70,764         | 70,645         | 7660                               | 680 | PURCHASED SVCS      | 72,000         |  |
| 0   | 0              | 0              | 7660                               | 755 | PHONE               | 0              |  |
| 285   | 0              | 0              | 7660                               | 830 | TAXES & LICENSES    | 490            |  |
| 0   | 0              | 0              | 7660                               | 846 | INTEREST            | 0              |  |
| 0   | 0              | 0              | 7660                               | 860 | DUES & SUBS         | 0              |  |
| 0   | 0              | 0              | 7660                               | 880 | TVL - GENERAL       | 0              |  |
| 0   | 0              | 0              | 7660                               | 882 | TVL - EDU           | 0              |  |
| 0   | 0              | 0              | 7660                               | 898 | POSTAGE             | 0              |  |
| 6   | 65             | 117            | 7660                               | 900 | MISC                | 100            |  |
| <b>73,292</b>                                     | <b>74,188</b>  | <b>73,375</b>  | <b>TOTAL OTHER</b>                 |     |                     | <b>77,918</b>  |  |
| <b>107,180</b>                                    | <b>107,419</b> | <b>115,043</b> | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     | <b>114,005</b> |  |
| 0   | 0              | 0              | 7660                               | 725 | DEPR-FIXED EQUIP    | 0              |  |
| 0   | 0              | 0              | 7660                               | 741 | DEPR-MAJ MOVABLE    | 0              |  |
| 0   | 0              | 0              | 7660                               | 742 | DEPR-MINOR EQUIP    | 0              |  |
| <b>0</b>  | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                |     |                     | <b>0</b>       |  |
| <b>107,180</b>                                    | <b>107,419</b> | <b>115,043</b> | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     | <b>114,005</b> |  |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |     |                     | <b>701,602</b> |  |

**HOSPITAL (PHARMACY & I.V.THERAPY)**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |                      |                  |
|------------------|------------------|------------------|------------------------------------|----------------------|------------------|
| Actual           |                  | Adopted Budget   | Proposed by                        |                      | Adopted by       |
| FY 19-20         | FY 20-21         | FY 21-22         | MCHD Board                         |                      | MCHD Board       |
| 2,609            | 2,227            | 0                | 4710 010                           | IP SELF PAY          | 0                |
| 17,203           | 15,735           | 0                | 4710 012                           | IP COMMERCIAL        | 0                |
| 0                | 0                | 0                | 4710 013                           | IP WORK COMP         | 0                |
| 372,091          | 229,905          | 245,486          | 4710 014                           | IP MEDICARE          | 182,604          |
| 51,749           | 29,852           | 0                | 4710 015                           | IP MEDICAID          | 0                |
| 207              | 19,605           | 0                | 4710 030                           | IP RESPITE           | 0                |
| 8,689            | 175,666          | 15,094           | 4710 020                           | OP SELF PAY          | 13,976           |
| 100,310          | 2,667            | 196,175          | 4710 022                           | OP COMMERCIAL        | 147,269          |
| 7,087            | 918,493          | 2,500            | 4710 023                           | OP WORK COMP         | 4,337            |
| 601,564          | 57,515           | 895,303          | 4710 024                           | OP MEDICARE          | 1,388,636        |
| 56,997           | (61)             | 79,461           | 4710 025                           | OP MEDICAID          | 76,558           |
| <b>1,218,506</b> | <b>1,451,603</b> | <b>1,434,019</b> | <b>TOTAL REVENUE</b>               |                      | <b>1,813,380</b> |
|                  |                  |                  |                                    |                      | <b>0</b>         |
| 36,192           | 25,332           | 26,595           | 7710 120                           | RN                   | 22,414           |
| 0                | 124              | 225              | 7710 180                           | OTH MED PERS         | 0                |
| 2,765            | 1,945            | 2,036            | 7710 200                           | FICA                 | 1,724            |
| 37               | 26               | 27               | 7710 211                           | UNEMPLOY TAX         | 23               |
| 0                | 0                | 0                | 7710 212                           | DISABILITY INS       | 0                |
| 2,322            | 3,485            | 0                | 7710 230                           | HEALTH INS           | 0                |
| 14               | 23               | 23               | 7710 240                           | LIFE/DISABILITY INS  | 30               |
| 530              | 870              | 1,011            | 7710 250                           | RETIREMENT           | 1,009            |
| 129              | 186              | 197              | 7710 260                           | WORKERS COMP INS     | 165              |
| 6                | 6                | 6                | 7710 270                           | WORKERS COMP TAX     | 5                |
| <b>41,995</b>    | <b>31,996</b>    | <b>30,119</b>    | <b>TOTAL SALARY &amp; BENEFITS</b> |                      | <b>25,370</b>    |
|                  |                  |                  |                                    |                      | <b>0</b>         |
| 3,847            | 2,291            | 5,000            | 7700 420                           | IV SOLUTIONS         | 6,000            |
| 0                | 0                | 0                | 7700 410                           | CHRGABLE SUPPLIES    | 0                |
| 0                | 184              | 0                | 7700 500                           | NONCHRG SUPPLIES     | 0                |
| 0                | 0                | 0                | 7700 900                           | MISC                 | 0                |
| 126,294          | 197,883          | 135,000          | 7710 301                           | PROFESSIONAL FEES    | 165,000          |
| 0                | 0                | 0                | 7710 302                           | CONSULTING FEES      | 0                |
| 266,796          | 345,976          | 405,000          | 7710 425                           | DRUGS                | 450,000          |
| 241              | 1,928            | 1,000            | 7710 460                           | OFFICE SUPPLIES      | 600              |
| 1,892            | 2,911            | 3,000            | 7710 482                           | MINOR MED EQUIP      | 2,000            |
| 370              | 2,542            | 4,000            | 7710 490                           | MINOR OTHER EQUIP    | 200              |
| 947              | 1,122            | 1,000            | 7710 500                           | NOCHRG SUPPLIES      | 1,500            |
| 0                | 0                | 0                | 7710 570                           | EDUCATION            | 0                |
| 0                | 0                | 0                | 7710 680                           | PURCHASED SERVICES   | 5,000            |
| 0                | 0                | 0                | 7710 755                           | TELEPHONE EXP        | 0                |
| 200              | 200              | 400              | 7710 830                           | TAXES & LICENSES     | 400              |
| 0                | 0                | 4,995            | 7710 860                           | DUES & SUBSCRIPTIONS | 0                |
| 0                | 0                | 0                | 7710 880                           | TRAVEL - GENERAL     | 0                |
| 0                | 0                | 0                | 7710 882                           | TRAVEL - EDUCATION   | 0                |
| 62               | 54               | 50               | 7710 898                           | POSTAGE/FREIGHT      | 200              |
| 18               | 339              | 300              | 7710 900                           | MISC                 | 500              |
| <b>400,667</b>   | <b>555,429</b>   | <b>559,745</b>   | <b>TOTAL OTHER</b>                 |                      | <b>631,400</b>   |
|                  |                  |                  |                                    |                      | <b>0</b>         |
|                  |                  |                  | <b>TOTAL BUDGETED</b>              |                      |                  |
| <b>442,662</b>   | <b>587,425</b>   | <b>589,864</b>   | <b>EXPENSES</b>                    |                      | <b>656,770</b>   |
|                  |                  |                  |                                    |                      | <b>0</b>         |

**HOSPITAL (PHARMACY & I.V.THERAPY)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023 |     |   |                  |          |
|-----------------|----------------|----------------|----------------------------------|-----|---|------------------|----------|
| Actual          |                | Adopted Budget | Proposed by                      |     | Adopted by  |                  |          |
| FY 19-20        | FY 20-21       | FY 21-22       | MCHD Board                       |     | MCHD Board  |                  |          |
| 0               | 245            | 0              | 7710                             | 741 | DEP-MAJ MOVEABLE                                  | 735              |          |
| 3,000           | 3,000          | 3,000          | 7710                             | 742 | DEP-MIN EQUIP                                     | 0                |          |
| <b>3,000</b>    | <b>3,245</b>   | <b>3,000</b>   |                                  |     | <b>DEPRECIATION</b>                               | <b>735</b>       | <b>0</b> |
|                 |                |                |                                  |     | <b>TOTAL EXPENSES</b>                             |                  |          |
| <b>445,662</b>  | <b>590,670</b> | <b>592,864</b> |                                  |     | <b>FOR G/L</b>                                    | <b>657,505</b>   | <b>0</b> |
|                 |                |                |                                  |     | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> | <b>1,156,610</b> |          |



**HOSPITAL (PROCEDURE)  
FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |     |                     |              |            |          |
|---|----------------|----------------|------------------------------------|-----|---------------------|--------------|------------|----------|
| Actual  |                | Adopted Budget |                                    |     |                     | Proposed by  | Adopted by |          |
| FY 19-20  | FY 20-21       | FY 21-22       |                                    |     |                     | MCHD Board   | MCHD Board |          |
| 0   | 0              | 0              | 4800                               | 010 | IP SELF PAY         | 0            |            | 0        |
| 0   | 0              | 0              | 4800                               | 012 | IP COMMERCIAL       | 0            |            | 0        |
| 0   | 0              | 0              | 4800                               | 013 | IP WORK COMP        | 0            |            | 0        |
| 358   | 0              | 0              | 4800                               | 014 | IP MEDICARE         | 0            |            | 0        |
| 0   | 0              | 0              | 4800                               | 015 | IP MEDICAID         | 0            |            | 0        |
| 3,020   | 4,931          | 0              | 4800                               | 020 | OP SELF PAY         | 0            |            | 0        |
| 80,334  | 82,207         | 0              | 4800                               | 022 | OP COMMERCIAL       | 0            |            | 0        |
| 0   | 0              | 0              | 4800                               | 023 | OP WORK COMP        | 0            |            | 0        |
| 114,735   | 61,455         | 0              | 4800                               | 024 | OP MEDICARE         | 0            |            | 0        |
| 43,018  | 19,846         | 0              | 4800                               | 025 | OP MEDICAID         | 0            |            | 0        |
| <b>241,466</b>                                    | <b>168,439</b> | <b>0</b>       | <b>TOTAL REVENUE</b>               |     |                     | <b>0</b>     |            | <b>0</b> |
| 22,307  | 17,473         | 0              | 7800                               | 180 | MED PERS OTHER      | 0            |            |          |
| 1,727   | 1,342          | 0              | 7800                               | 200 | FICA                | 0            |            |          |
| 22  | 18             | 0              | 7800                               | 211 | UNEMPLOY TAX        | 0            |            |          |
| 0   | 0              | 0              | 7800                               | 220 | PTO                 | 0            |            |          |
| 3,413   | 3,329          | 0              | 7800                               | 230 | HEALTH INS          | 0            |            |          |
| 26  | 23             | 0              | 7800                               | 240 | LIFE/DISABILITY INS | 0            |            |          |
| 523   | 557            | 0              | 7800                               | 250 | RETIREMENT          | 0            |            |          |
| 115   | 114            | 0              | 7800                               | 260 | WORKERS COMP INS    | 0            |            |          |
| 7   | 5              | 0              | 7800                               | 270 | WORKERS COMP TAX    | 0            |            |          |
| <b>28,141</b>                                     | <b>22,861</b>  | <b>0</b>       | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>0</b>     |            | <b>0</b> |
| 0   | 0              | 0              | 7800                               | 410 | CHRGABLE SUPPLIES   | 0            |            |          |
| 10  | 2,229          | 0              | 7800                               | 460 | OFFICE SUPPLIES     | 0            |            |          |
| 2,269   | 1,209          | 0              | 7800                               | 482 | MINOR MED EQUIP     | 0            |            |          |
| 16,998  | 11,755         | 0              | 7800                               | 500 | NOCHRG SUPPLIES     | 0            |            |          |
| 273   | 0              | 0              | 7800                               | 622 | R&M MED EQUIP       | 0            |            |          |
| 23,877  | 22,908         | 0              | 7800                               | 680 | PURCH SERVICES      | 0            |            |          |
| 300   | 0              | 0              | 7800                               | 900 | MISC                | 0            |            |          |
| <b>43,726</b>                                     | <b>38,101</b>  | <b>0</b>       | <b>TOTAL OTHER</b>                 |     |                     | <b>0</b>     |            | <b>0</b> |
|   |                |                | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     |              |            |          |
| <b>71,867</b>                                     | <b>60,962</b>  | <b>0</b>       |                                    |     |                     | <b>0</b>     |            | <b>0</b> |
| 4,675   | 2,586          | 2,586          | 7800                               | 741 | DEPR-MAJ MOVABLE    | 2,586        |            |          |
| <b>4,675</b>                                      | <b>2,586</b>   | <b>2,586</b>   | <b>DEPRECIATION</b>                |     |                     | <b>2,586</b> |            | <b>0</b> |
|   |                |                | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     |              |            |          |
| <b>76,542</b>                                     | <b>63,547</b>  | <b>2,586</b>   |                                    |     |                     | <b>2,586</b> |            | <b>0</b> |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |     |                     | <b>0</b>     |            | <b>0</b> |

**HOSPITAL (RESPIRATORY THERAPY)  
FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |                     |                |
|---|----------------|----------------|------------------------------------|---------------------|----------------|
| Actual  |                | Adopted Budget | Proposed by                        |                     | Adopted by     |
| FY 19-20  | FY 20-21       | FY 21-22       | MCHD Board                         |                     | MCHD Board     |
| 1,476   | 1,389          | 0              | 4720 010                           | IP SELF PAY         | 0              |
| 1,187   | 0              | 0              | 4720 012                           | IP COMMERCIAL       | 0              |
| 0   | 0              | 0              | 4720 013                           | IP WORK COMP        | 0              |
| 87,963  | 123,989        | 116,925        | 4720 014                           | IP MEDICARE         | 135,301        |
| 3,131   | 5,411          | 0              | 4720 015                           | IP MEDICAID         | 0              |
| 386   | 4,121          | 2,779          | 4720 020                           | OP SELF PAY         | 3,586          |
| 7,592   | 6,033          | 6,628          | 4720 022                           | OP COMMERCIAL       | 35,946         |
| 0   | 0              | 0              | 4720 023                           | OP WORK COMP        | 225            |
| 219,705   | 233,917        | 291,547        | 4720 024                           | OP MEDICARE         | 336,992        |
| 2,666   | 1,862          | 10,526         | 4720 025                           | OP MEDICAID         | 37,355         |
| <b>324,106</b>                                    | <b>376,722</b> | <b>428,405</b> | <b>TOTAL REVENUE</b>               |                     | <b>549,405</b> |
| 45,367  | 43,641         | 47,207         | 7720 101                           | MGT                 | 53,280         |
| 108   | 0              | 0              | 7720 120                           | RN                  | 0              |
| 0   | 0              | 0              | 7720 130                           | LPN                 | 0              |
| 46  | 0              | 0              | 7720 140                           | AIDES               | 0              |
| 3,316   | 3,714          | 3,306          | 7720 180                           | MED PERS OTHER      | 0              |
| 3,775   | 3,642          | 3,869          | 7720 200                           | FICA                | 4,078          |
| 49  | 47             | 51             | 7720 211                           | UNEMPLOY TAX        | 53             |
| 1,753   | 1,780          | 1,000          | 7720 220                           | PTO                 | 1,701          |
| 8,576   | 8,639          | 12,060         | 7720 230                           | HEALTH INS          | 13,470         |
| 142   | 124            | 130            | 7720 240                           | LIFE/DISABILITY INS | 150            |
| 2,841   | 2,651          | 3,035          | 7720 250                           | RETIREMENT          | 3,199          |
| 226   | 250            | 265            | 7720 260                           | WORKERS COMP INS    | 288            |
| 11  | 10             | 10             | 7720 270                           | WORKERS COMP TAX    | 10             |
| <b>66,210</b>                                     | <b>64,498</b>  | <b>70,933</b>  | <b>TOTAL SALARY &amp; BENEFITS</b> |                     | <b>76,230</b>  |
| 0   | 105            | 100            | 7720 410                           | CHRGABLE SUPPLIES   | 100            |
| 826   | 206            | 800            | 7720 482                           | MINOR MED EQUIP     | 500            |
| 0   | 1,205          | 2,000          | 7720 490                           | MINOR OTHER EQUIP   | 500            |
| 201   | 259            | 500            | 7720 500                           | NONCHRG SUPPLIES    | 1,121          |
| 0   | 0              | 0              | 7720 510                           | O2 & OTH MED GASES  | 0              |
| 0   | 114            | 0              | 7720 570                           | EDU TUITION & MAT   | 0              |
| 0   | 0              | 1,000          | 7720 622                           | R&M - MED EQUIP     | 1,000          |
| 0   | 0              | 0              | 7720 680                           | PURCHASED SERVICES  | 0              |
| 0   | 0              | 0              | 7720 882                           | TVL - EDU           | 0              |
| 399   | 284            | 500            | 7720 900                           | MISC                | 700            |
| <b>1,427</b>                                      | <b>2,172</b>   | <b>4,900</b>   | <b>TOTAL OTHER</b>                 |                     | <b>3,921</b>   |
| <b>67,637</b>                                     | <b>66,669</b>  | <b>75,833</b>  | <b>TOTAL BUDGETED EXPENSES</b>     |                     | <b>80,151</b>  |
| 0   | 0              | 0              | 7720 741                           | DEPR-MAJ MOVABLE    | 0              |
| 0   | 0              | 0              | 7720 742                           | DEPR-MINOR EQUIP    | 0              |
| <b>0</b>  | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                |                     | <b>0</b>       |
| <b>67,637</b>                                     | <b>66,669</b>  | <b>75,833</b>  | <b>TOTAL EXPENSES FOR G/L</b>      |                     | <b>80,151</b>  |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |                     | <b>469,254</b> |

**HOSPITAL (THERAPIES)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |     |  |                |          |
|-----------------|----------------|----------------|------------------------------------|-----|--|----------------|----------|
| Actual          |                | Adopted Budget |                                    |     | Proposed by                                | Adopted by     |          |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     | MCHD Board                                 | MCHD Board     |          |
| 0               | 0              | 0              | 4770                               | 010 | IP SELF PAY                                | 0              |          |
| 4,793           | 11,975         | 0              | 4770                               | 012 | IP COMMERCIAL                              | 0              |          |
| 0               | 0              | 0              | 4770                               | 013 | IP WORK COMP                               | 0              |          |
| 174,121         | 145,262        | 192,918        | 4770                               | 014 | IP MEDICARE                                | 168,478        |          |
| 4,595           | 10,171         | 0              | 4770                               | 015 | IP MEDICAID                                | 0              |          |
| 0               | 0              | 0              | 4770                               | 020 | OP SELF PAY                                | 1,064          |          |
| 180             | 1,929          | 17,270         | 4770                               | 022 | OP COMMERCIAL                              | 9,409          |          |
| 0               | 0              | 0              | 4770                               | 023 | OP WORK COMP                               | 0              |          |
| 8,921           | 10,055         | 13,321         | 4770                               | 024 | OP MEDICARE                                | 6,470          |          |
| 991             | 0              | 11,234         | 4770                               | 025 | OP MEDICAID                                | 4,946          |          |
| <b>193,601</b>  | <b>179,392</b> | <b>234,743</b> | <b>TOTAL REVENUE</b>               |     |  | <b>190,367</b> | <b>0</b> |
| 0               | 0              | 0              | 7770                               | 101 | MGT  | 0              |          |
| 0               | 0              | 0              | 7770                               | 150 | CLERICAL                                   | 0              |          |
| 0               | 0              | 0              | 7770                               | 180 | MED PERS - OTHER                           | 0              |          |
| 0               | 0              | 0              | 7770                               | 200 | FICA                                       | 0              |          |
| 0               | 0              | 0              | 7770                               | 211 | UNEMPLOY TAX                               | 0              |          |
| 0               | 0              | 0              | 7770                               | 212 | DISABILITY INS                             | 0              |          |
| 0               | 0              | 0              | 7770                               | 220 | PTO  | 0              |          |
| 0               | 0              | 0              | 7770                               | 230 | HEALTH INS                                 | 0              |          |
| 0               | 0              | 0              | 7770                               | 240 | LIFE/DISABILITY INS                        | 0              |          |
| 0               | 0              | 0              | 7770                               | 250 | RETIREMENT                                 | 0              |          |
| 0               | 0              | 0              | 7770                               | 260 | WORKERS COMP INS                           | 0              |          |
| 0               | 0              | 0              | 7770                               | 270 | WORKERS COMP TAX                           | 0              |          |
| <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>TOTAL SALARY &amp; BENEFITS</b> |     |  | <b>0</b>       | <b>0</b> |
| 0               | 0              | 0              | 7770                               | 301 | PROFESSIONAL FEES                          | 0              |          |
| 0               | 0              | 0              | 7770                               | 410 | CHRGABLE SUPPLIES                          | 0              |          |
| 0               | 0              | 0              | 7770                               | 460 | ADM SUPPLIES                               | 0              |          |
| 0               | 0              | 0              | 7770                               | 482 | MINOR MED EQUIP                            | 1,000          |          |
| 0               | 0              | 0              | 7770                               | 490 | MINOR OTHER EQUIP                          | 0              |          |
| 0               | 306            | 0              | 7770                               | 500 | NOCHRG SUPPLIES                            | 1,000          |          |
| 0               | 0              | 0              | 7770                               | 570 | EDU TUITION & MAT                          | 0              |          |
| 0               | 0              | 0              | 7770                               | 622 | R&M - MED EQUIP                            | 0              |          |
| 0               | 0              | 0              | 7770                               | 627 | R&M - NON MED EQUIP                        | 0              |          |
| 29,618          | 20,805         | 30,000         | 7770                               | 680 | PURCHASED SVCS                             | 30,000         |          |
| 0               | 0              | 0              | 7770                               | 755 | TELEPHONE                                  | 0              |          |
| 0               | 0              | 0              | 7770                               | 790 | UTILITIES                                  | 0              |          |
| 0               | 0              | 0              | 7770                               | 846 | INTEREST                                   | 0              |          |
| 0               | 0              | 0              | 7770                               | 898 | POSTAGE                                    | 0              |          |
| 90              | 0              | 0              | 7770                               | 900 | MISC                                       | 500            |          |
| <b>29,708</b>   | <b>21,111</b>  | <b>30,000</b>  | <b>TOTAL OTHER</b>                 |     |  | <b>32,500</b>  | <b>0</b> |
| <b>29,708</b>   | <b>21,111</b>  | <b>30,000</b>  | <b>TOTAL BUDGETED EXPENSES</b>     |     |  | <b>32,500</b>  | <b>0</b> |
| 0               | 0              | 0              | 7770                               | 720 | DEPR-BLDG & IMPROVE                        | 0              |          |
| 0               | 0              | 0              | 7770                               | 725 | DEPR-FIXED EQUIP                           | 0              |          |
| 0               | 799            | 0              | 7770                               | 741 | DEPR-MAJ MOVABLE                           | 9,583          |          |
| 0               | 0              | 0              | 7770                               | 742 | DEPR-MINOR EQUIP                           | 0              |          |
| <b>0</b>        | <b>799</b>     | <b>0</b>       | <b>DEPRECIATION</b>                |     |  | <b>9,583</b>   | <b>0</b> |
| <b>29,708</b>   | <b>21,910</b>  | <b>30,000</b>  | <b>TOTAL EXPENSES FOR G/L</b>      |     |  | <b>42,083</b>  | <b>0</b> |
|                 |                |                |                                    |     | DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION) | 157,867        |          |



**HOSPITAL (LAUNDRY)  
FY 2023 Operating Budget**

| Historical Data |               |                | Budget for Fiscal Year 2022-2023   |                     |               |
|-----------------|---------------|----------------|------------------------------------|---------------------|---------------|
| Actual          |               | Adopted Budget | Proposed by                        |                     | Adopted by    |
| FY 19-20        | FY 20-21      | FY 21-22       | MCHD Board                         |                     | MCHD Board    |
| 4,250           | 3,846         | 3,295          | 8350 101                           | MGT                 | 0             |
| 20,685          | 25,025        | 33,321         | 8350 160                           | ENVIRONMENTAL       | 30,000        |
| 374             | 425           | 2,801          | 8350 200                           | FICA                | 417           |
| 25              | 29            | 29             | 8350 211                           | UNEMPLOY TAX        | 29            |
| 0               | 0             | 0              | 8350 220                           | PTO                 | 0             |
| 10,002          | 16,098        | 10,000         | 8350 230                           | HEALTH INS          | 17,500        |
| 72              | 110           | 110            | 8350 240                           | LIFE/DISABILITY INS | 128           |
| 1,094           | 1,575         | 2,197          | 8350 250                           | RETIREMENT          | 1,800         |
| 83              | 128           | 135            | 8350 260                           | WORKERS COMP INS    | 171           |
| 16              | 18            | 18             | 8350 270                           | WORKERS COMP TAX    | 18            |
| <b>36,601</b>   | <b>47,254</b> | <b>51,906</b>  | <b>TOTAL SALARY &amp; BENEFITS</b> |                     | <b>50,064</b> |
|                 |               |                |                                    |                     | <b>0</b>      |
| 3,416           | 4,137         | 3,000          | 8350 440                           | LINEN               | 3,000         |
| 2,702           | 2,447         | 3,500          | 8350 500                           | NON MED SUPPLIES    | 3,000         |
| 416             | 658           | 471            | 8350 627                           | R&M - NON MED EQUIP | 500           |
| 2,950           | 2,975         | 3,000          | 8350 780                           | GAS & OIL           | 3,000         |
| 237             | 323           | 586            | 8350 900                           | MISC                | 400           |
| <b>9,721</b>    | <b>10,539</b> | <b>10,557</b>  | <b>TOTAL OTHER</b>                 |                     | <b>9,900</b>  |
|                 |               |                |                                    |                     | <b>0</b>      |
| <b>46,322</b>   | <b>57,793</b> | <b>62,463</b>  | <b>TOTAL BUDGETED EXPENSES</b>     |                     | <b>59,964</b> |
|                 |               |                |                                    |                     | <b>0</b>      |
| 0               | 0             | 0              | 8350 725                           | DEPR-FIXED EQUIP    | 0             |
| 752             | 752           | 1,299          | 8350 741                           | DEPR-MAJ MOVEABLE   | 1,784         |
| <b>752</b>      | <b>752</b>    | <b>1,299</b>   | <b>DEPRECIATION</b>                |                     | <b>1,784</b>  |
|                 |               |                |                                    |                     | <b>0</b>      |
| <b>47,074</b>   | <b>58,545</b> | <b>63,762</b>  | <b>TOTAL EXPENSES FOR G/L</b>      |                     | <b>61,748</b> |
|                 |               |                |                                    |                     | <b>0</b>      |

**HOSPITAL (HOUSEKEEPING)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                |            |
|-----------------|----------------|----------------|------------------------------------|-----|---------------------|----------------|------------|
| Actual          |                | Adopted Budget |                                    |     |                     | Proposed by    | Adopted by |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     |                     | MCHD Board     | MCHD Board |
| 31,182          | 26,322         | 28,325         | 8440                               | 101 | MGT                 | 21,666         |            |
| 37,945          | 59,410         | 66,643         | 8440                               | 160 | ENVIRONMENTAL       | 83,505         |            |
| 5,289           | 6,555          | 7,265          | 8440                               | 200 | FICA                | 8,046          |            |
| 69              | 86             | 87             | 8440                               | 211 | UNEMPLOY TAX        | 105            |            |
| 6,369           | 2,322          | 1,415          | 8440                               | 220 | PTO                 | 1,000          |            |
| 26,544          | 36,123         | 71,564         | 8440                               | 230 | HEALTH INS          | 64,170         |            |
| 165             | 266            | 234            | 8440                               | 240 | LIFE/DISABILITY INS | 368            |            |
| 3,558           | 4,493          | 5,698          | 8440                               | 250 | RETIREMENT          | 6,310          |            |
| 330             | 354            | 376            | 8440                               | 260 | WORKERS COMP INS    | 503            |            |
| 35              | 43             | 43             | 8440                               | 270 | WORKERS COMP TAX    | 51             |            |
| <b>111,486</b>  | <b>135,974</b> | <b>181,650</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>185,723</b> | <b>0</b>   |
| 33              | 21             | 100            | 8440                               | 460 | OFFICE SUPPLIES     | 100            |            |
| 1,325           | 9,262          | 2,000          | 8440                               | 490 | MINOR OTHER EQUIP   | 2,000          |            |
| 17,555          | 17,731         | 19,970         | 8440                               | 500 | NOCHRG SUPPLIES     | 18,859         |            |
| 0               | 0              | 0              | 8440                               | 627 | R&M - NON MED EQUIP | 0              |            |
| 0               | 23             | 0              | 8440                               | 898 | POSTAGE             | 0              |            |
| 1,144           | 1,421          | 2,000          | 8440                               | 900 | MISC                | 2,200          |            |
| <b>20,056</b>   | <b>28,458</b>  | <b>24,070</b>  | <b>TOTAL OTHER</b>                 |     |                     | <b>23,159</b>  | <b>0</b>   |
|                 |                |                | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     |                |            |
| <b>131,542</b>  | <b>164,432</b> | <b>205,720</b> |                                    |     |                     | <b>208,882</b> | <b>0</b>   |
| 0               | 0              | 0              | 8440                               | 741 | DEPR-MAJ MOVABLE    | 0              |            |
| 0               | 0              | 0              | 8440                               | 742 | DEPR-MINOR EQUIP    | 0              |            |
| <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                |     |                     | <b>0</b>       | <b>0</b>   |
|                 |                |                | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     |                |            |
| <b>131,542</b>  | <b>164,432</b> | <b>205,720</b> |                                    |     |                     | <b>208,882</b> | <b>0</b>   |



**HOSPITAL (BUSINESS OFFICE)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                |          |
|-----------------|----------------|----------------|------------------------------------|-----|---------------------|----------------|----------|
| Actual          |                | Adopted Budget |                                    |     | Proposed by         | Adopted by     |          |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     | MCHD Board          | MCHD Board     |          |
| 71,913          | 75,785         | 80,628         | 8530                               | 101 | MGT                 | 86,352         |          |
| 218,034         | 224,442        | 244,859        | 8530                               | 150 | CLERICAL            | 246,256        |          |
| 23,300          | 24,373         | 26,164         | 8530                               | 200 | FICA                | 25,444         |          |
| 290             | 300            | 325            | 8530                               | 211 | UNEMPLOY TAX        | 328            |          |
| 5,291           | 8,052          | 1,000          | 8530                               | 220 | PTO                 | 1,000          |          |
| 119,433         | 131,286        | 153,516        | 8530                               | 230 | HEALTH INS          | 189,030        |          |
| 957             | 885            | 951            | 8530                               | 240 | LIFE/DISABILITY INS | 986            |          |
| 16,686          | 16,657         | 19,402         | 8530                               | 250 | RETIREMENT          | 19,956         |          |
| 1,500           | 1,487          | 1,576          | 8530                               | 260 | WORKERS COMP INS    | 1,808          |          |
| 132             | 124            | 133            | 8530                               | 270 | WORKERS COMP TAX    | 128            |          |
| <b>457,536</b>  | <b>483,391</b> | <b>528,553</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>571,287</b> | <b>0</b> |
| 0               | 0              | 0              | 8530                               | 302 | CONSULTING FEES     | 0              |          |
| 14,967          | 14,224         | 10,304         | 8530                               | 306 | COLLECTION FEES     | 21,000         |          |
| 7,006           | 9,616          | 8,000          | 8530                               | 460 | OFFICE SUPPLIES     | 7,030          |          |
| 0               | 0              | 0              | 8530                               | 490 | MINOR OTHER EQUIP   | 0              |          |
| 99              | 0              | 0              | 8530                               | 570 | EDU TUITION & MAT.  | 410            |          |
| 0               | 0              | 0              | 8530                               | 627 | R&M NON MED EQUIP   | 0              |          |
| 41,222          | 48,943         | 45,000         | 8530                               | 680 | PURCHASED SVCS      | 54,000         |          |
| 0               | 0              | 0              | 8530                               | 750 | RENT                | 0              |          |
| 409             | 378            | 393            | 8530                               | 755 | PHONE               | 414            |          |
| 0               | 0              | 0              | 8530                               | 846 | INTEREST            | 0              |          |
| 0               | 0              | 0              | 8530                               | 880 | TVL & MILEAGE GEN   | 0              |          |
| 0               | 0              | 0              | 8530                               | 882 | TVL & MILEAGE EDU   | 0              |          |
| 0               | 0              | 0              | 8530                               | 898 | POSTAGE             | 12             |          |
| 651             | 807            | 790            | 8530                               | 900 | MISC                | 800            |          |
| <b>64,354</b>   | <b>73,967</b>  | <b>64,487</b>  | <b>TOTAL OTHER</b>                 |     |                     | <b>83,665</b>  | <b>0</b> |
| <b>521,891</b>  | <b>557,358</b> | <b>593,040</b> | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     | <b>654,953</b> | <b>0</b> |
| 0               | 0              | 0              | 8530                               | 720 | DEPR-BLDG & IMPROV  | 0              |          |
| 0               | 0              | 0              | 8530                               | 741 | DEPR-MAJOR MOVABLE  | 0              |          |
| 3,388           | 4,517          | 4,517          | 8530                               | 742 | DEPR-MINOR EQUIP.   | 4,517          |          |
| <b>3,388</b>    | <b>4,517</b>   | <b>4,517</b>   | <b>DEPRECIATION</b>                |     |                     | <b>4,517</b>   | <b>0</b> |
| <b>525,278</b>  | <b>561,875</b> | <b>597,557</b> | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     | <b>659,470</b> | <b>0</b> |



**HOSPITAL (MEDICAL RECORDS)**  
**FY 2023 Operating Budget**

| Historical Data |                |                |                                    |     |                     |  |                | Budget for Fiscal Year 2022-2023 |            |
|-----------------|----------------|----------------|------------------------------------|-----|---------------------|--|----------------|----------------------------------|------------|
| Actual          |                | Adopted Budget |                                    |     |                     |  |                | Proposed by                      | Adopted by |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     |                     |  |                | MCHD Board                       | MCHD Board |
| 73,940          | 77,902         | 83,276         | 8700                               | 101 | MGT                 |  | 89,180         |                                  |            |
| 0               | 0              | 0              | 8700                               | 150 | CLERICAL            |  | 0              |                                  |            |
| 5,646           | 5,928          | 6,309          | 8700                               | 200 | FICA                |  | 6,822          |                                  |            |
| 74              | 78             | 83             | 8700                               | 211 | UNEMPLOY TAX        |  | 88             |                                  |            |
| 2,679           | 19             | 169            | 8700                               | 220 | PTO                 |  | 250            |                                  |            |
| 9,998           | 10,807         | 12,060         | 8700                               | 230 | HEALTH INS          |  | 13,470         |                                  |            |
| 149             | 139            | 147            | 8700                               | 240 | LIFE INS            |  | 168            |                                  |            |
| 4,300           | 4,356          | 4,997          | 8700                               | 250 | RETIREMENT          |  | 5,350          |                                  |            |
| 358             | 379            | 402            | 8700                               | 260 | WORKERS COMP INS    |  | 468            |                                  |            |
| 22              | 20             | 21             | 8700                               | 270 | WORKERS COMP TAX    |  | 22             |                                  |            |
| <b>97,166</b>   | <b>99,629</b>  | <b>107,463</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     |  | <b>115,818</b> | <b>0</b>                         |            |
| 0               | 0              | 0              | 8700                               | 302 | CONSULTING FEES     |  | 0              |                                  |            |
| 871             | 1,249          | 875            | 8700                               | 460 | OFC & ADM SUPPLIES  |  | 1,400          |                                  |            |
| 0               | 0              | 0              | 8700                               | 490 | MINOR OTHER EQUIP   |  | 0              |                                  |            |
| 185             | 150            | 510            | 8700                               | 570 | EDU TUITION/MAT     |  | 510            |                                  |            |
| 0               | 0              | 0              | 8700                               | 623 | SERVICE CONTRACTS   |  | 0              |                                  |            |
| 0               | 0              | 0              | 8700                               | 627 | R & M NON MED EQUIP |  | 0              |                                  |            |
| 0               | 1,350          | 1,200          | 8700                               | 680 | PURCHASED SVCS      |  | 1,300          |                                  |            |
| 0               | 0              | 0              | 8700                               | 755 | TELEPHONE           |  | 0              |                                  |            |
| 0               | 0              | 0              | 8700                               | 880 | TVL & MILEAGE - GEN |  | 0              |                                  |            |
| 0               | 0              | 0              | 8700                               | 882 | TVL & MILEAGE - EDU |  | 0              |                                  |            |
| 0               | 0              | 0              | 8700                               | 898 | POSTAGE             |  | 50             |                                  |            |
| 0               | 185            | 75             | 8700                               | 900 | MISC                |  | 75             |                                  |            |
| <b>1,056</b>    | <b>2,934</b>   | <b>2,660</b>   | <b>TOTAL OTHER</b>                 |     |                     |  | <b>3,335</b>   | <b>0</b>                         |            |
|                 |                |                | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     |  |                | <b>119,153</b>                   | <b>0</b>   |
| <b>98,221</b>   | <b>102,563</b> | <b>110,123</b> |                                    |     |                     |  |                |                                  |            |
| 0               | 0              | 0              | 8700                               | 741 | DEPR - MAJ MOVE     |  | 0              |                                  |            |
| 0               | 0              | 0              | 8700                               | 742 | DEPR - MINOR EQUIP  |  | 0              |                                  |            |
| <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                |     |                     |  | <b>0</b>       | <b>0</b>                         |            |
|                 |                |                | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     |  |                | <b>119,153</b>                   | <b>0</b>   |
| <b>98,221</b>   | <b>102,563</b> | <b>110,123</b> |                                    |     |                     |  |                |                                  |            |

**HOSPITAL (INFORMATION SYSTEMS)  
FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                  |            |
|-----------------|----------------|----------------|------------------------------------|-----|---------------------|------------------|------------|
| Actual          |                | Adopted Budget |                                    |     |                     | Proposed by      | Adopted by |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     |                     | MCHD Board       | MCHD Board |
| 50,132          | 360            | 0              | 8480                               | 101 | MANAGEMENT          | 132,282          |            |
| 40,934          | 8,302          | 156,160        | 8480                               | 190 | OTHER               | 0                |            |
| 6,963           | 666            | 11,946         | 8480                               | 200 | FICA                | 10,120           |            |
| 91              | 9              | 146            | 8480                               | 211 | UNEMPLOY TAX        | 113              |            |
| (16,776)        | 11,544         | 1,000          | 8480                               | 220 | PTO                 | 1,000            |            |
| 9,830           | 8              | 55,092         | 8480                               | 230 | HEALTH INS          | 0                |            |
| 164             | 13             | 400            | 8480                               | 240 | LIFE/DISABILITY INS | 188              |            |
| 4,245           | 484            | 9,369          | 8480                               | 250 | RETIREMENT          | 6,857            |            |
| 716             | 467            | 1,450          | 8480                               | 260 | WORKERS COMP INS    | 400              |            |
| 22              | 2              | 55             | 8480                               | 270 | WORKERS COMP TAX    | 21               |            |
| <b>96,322</b>   | <b>21,854</b>  | <b>235,618</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>150,981</b>   | <b>0</b>   |
| 154,283         | 224,084        | 120,000        | 8480                               | 302 | CONSULTING FEES     | 270,000          |            |
| 2,371           | 1,408          | 2,500          | 8480                               | 460 | OFFICE SUPPLIES     | 3,000            |            |
| 72,304          | 66,196         | 65,000         | 8480                               | 490 | MINOR OTHER EQUIP   | 98,270           |            |
| 9,898           | 6,149          | 13,000         | 8480                               | 502 | COMPUTER SUPPLIES   | 10,000           |            |
| 0               | 0              | 2,500          | 8480                               | 570 | EDU TUITION & MAT.  | 2,500            |            |
| 59,197          | 68,011         | 62,000         | 8480                               | 623 | SERVICE CONTRACTS   | 89,000           |            |
| 2,265           | 335            | 1,000          | 8480                               | 627 | R&M - NON MED EQUIP | 2,000            |            |
| 202,766         | 194,648        | 210,000        | 8480                               | 680 | PURCHASED SERVICES  | 250,000          |            |
| 0               | 0              | 0              | 8480                               | 755 | PHONE               | 245              |            |
| 0               | 665            | 4,800          | 8480                               | 880 | TVL & MILEAGE GEN   | 66,500           |            |
| 0               | 0              | 2,000          | 8480                               | 882 | TVL & MILEAGE EDU   | 2,000            |            |
| 0               | (40)           | 0              | 8480                               | 898 | POSTAGE             | 50               |            |
| 3,140           | 3,947          | 2,500          | 8480                               | 900 | MISC                | 3,300            |            |
| <b>506,224</b>  | <b>565,402</b> | <b>485,300</b> | <b>TOTAL OTHER</b>                 |     |                     | <b>796,865</b>   | <b>0</b>   |
|                 |                |                | <b>TOTAL BUDGETED</b>              |     |                     |                  |            |
| <b>602,546</b>  | <b>587,256</b> | <b>720,918</b> | <b>EXPENSES</b>                    |     |                     | <b>947,846</b>   | <b>0</b>   |
| 6,222           | 22,537         | 22,537         | 8480                               | 741 | DEPR-MAJ MOVABLE    | 45,558           |            |
| 35,472          | 27,390         | 26,696         | 8480                               | 742 | DEPR-MINOR EQUIP    | 7,029            |            |
| <b>41,694</b>   | <b>49,927</b>  | <b>49,233</b>  | <b>DEPRECIATION</b>                |     |                     | <b>52,587</b>    | <b>0</b>   |
|                 |                |                | <b>TOTAL EXPENSES</b>              |     |                     |                  |            |
| <b>644,240</b>  | <b>637,182</b> | <b>770,151</b> | <b>FOR G/L</b>                     |     |                     | <b>1,000,433</b> | <b>0</b>   |

**HOSPITAL (ACCOUNTING)**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                |          |  |
|-----------------|----------------|----------------|------------------------------------|-----|---------------------|----------------|----------|--|
| Actual          |                | Adopted Budget |                                    |     | Proposed by         | Adopted by     |          |  |
| FY 19-20        | FY 20-21       | FY 21-22       |                                    |     | MCHD Board          | MCHD Board     |          |  |
| 133,674         | 146,592        | 147,000        | 8510                               | 101 | MGT                 | 132,000        |          |  |
| 100,723         | 108,844        | 110,890        | 8510                               | 150 | CLERICAL            | 123,561        |          |  |
| 17,864          | 19,365         | 19,728         | 8510                               | 200 | FICA                | 19,550         |          |  |
| 234             | 255            | 274            | 8510                               | 211 | UNEMPLOY TAX        | 334            |          |  |
| 8,730           | 168            | 1,000          | 8510                               | 220 | PTO                 | 1,000          |          |  |
| 64,723          | 65,904         | 89,640         | 8510                               | 230 | HEALTH INS          | 82,794         |          |  |
| 486             | 444            | 469            | 8510                               | 240 | LIFE/DISABILITY INS | 578            |          |  |
| 13,591          | 14,170         | 15,473         | 8510                               | 250 | RETIREMENT          | 15,334         |          |  |
| 1,133           | 1,202          | 1,274          | 8510                               | 260 | WORKERS COMP INS    | 1,464          |          |  |
| 59              | 58             | 61             | 8510                               | 270 | WORKERS COMP TAX    | 76             |          |  |
| <b>341,218</b>  | <b>357,002</b> | <b>385,809</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>376,691</b> | <b>0</b> |  |
| 21,300          | 29,472         | 25,000         | 8510                               | 301 | PROFESSIONAL FEES   | 30,000         |          |  |
| 0               | 1,400          | 0              | 8510                               | 302 | CONSULTING FEES     | 0              |          |  |
| 22,103          | 19,800         | 30,000         | 8510                               | 304 | AUDIT FEES          | 23,320         |          |  |
| 9,850           | 11,200         | 11,000         | 8510                               | 305 | COST REPORT PREP    | 11,872         |          |  |
| 1,447           | 1,446          | 2,000          | 8510                               | 460 | OFFICE SUPPLIES     | 3,000          |          |  |
| 0               | 0              | 10,000         | 8510                               | 490 | MINOR OTHER EQUIP   | 5,500          |          |  |
| 0               | 0              | 0              | 8510                               | 500 | NOCHRG SUPPLIES     | 0              |          |  |
| 0               | 0              | 500            | 8510                               | 570 | EDU TUITION & MAT   | 1,000          |          |  |
| 0               | 0              | 0              | 8510                               | 627 | R&M - NON MED EQUIP | 0              |          |  |
| 0               | 0              | 0              | 8510                               | 680 | PURCHASED SERVICES  | 0              |          |  |
| 0               | 0              | 0              | 8510                               | 755 | PHONE               | 0              |          |  |
| 0               | 0              | 400            | 8510                               | 860 | DUES & SUBS         | 400            |          |  |
| 0               | 0              | 0              | 8510                               | 880 | TVL & MILEAGE GEN   | 1,000          |          |  |
| 0               | 0              | 500            | 8510                               | 882 | TVL & MILEAGE EDU   | 1,000          |          |  |
| 0               | 0              | 0              | 8510                               | 898 | POSTAGE             | 0              |          |  |
| 754             | 945            | 1,000          | 8510                               | 900 | MISC                | 1,000          |          |  |
| <b>55,453</b>   | <b>64,263</b>  | <b>80,400</b>  | <b>TOTAL OTHER</b>                 |     |                     | <b>78,092</b>  | <b>0</b> |  |
|                 |                |                | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     |                |          |  |
| <b>396,671</b>  | <b>421,265</b> | <b>466,209</b> |                                    |     |                     | <b>454,783</b> | <b>0</b> |  |
| 0               |                | 0              | 8510                               | 741 | DEPR-MAJ MOVABLE    | 0              |          |  |
| 0               |                | 0              | 8510                               | 742 | DEPR-MINOR EQUIP    | 0              |          |  |
| <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>DEPRECIATION</b>                |     |                     | <b>0</b>       | <b>0</b> |  |
|                 |                |                | <b>TOTAL EXPENSES FOR G/L</b>      |     |                     |                |          |  |
| <b>396,671</b>  | <b>421,265</b> | <b>466,209</b> |                                    |     |                     | <b>454,783</b> | <b>0</b> |  |

**HOSPITAL (ADMINISTRATION)**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |     |                     |                  |            |
|------------------|------------------|------------------|------------------------------------|-----|---------------------|------------------|------------|
| Actual           |                  | Adopted Budget   |                                    |     |                     | Proposed by      | Adopted by |
| FY 19-20         | FY 20-21         | FY 21-22         |                                    |     |                     | MCHD Board       | MCHD Board |
| 179,648          | 285,797          | 301,000          | 8610                               | 101 | MGT                 | 495,818          |            |
| 255,692          | 258,167          | 323,389          | 8610                               | 150 | CLERICAL            | 310,598          |            |
| 30,883           | 38,931           | 47,765           | 8610                               | 200 | FICA                | 61,690           |            |
| 435              | 544              | 489              | 8610                               | 211 | UNEMPLOY TAX        | 650              |            |
| 0                | 0                | 0                | 8610                               | 212 | DISABILITY INS      | 0                |            |
| 4,195            | 2,397            | 5,000            | 8610                               | 220 | PTO                 | 5,000            |            |
| 80,665           | 111,107          | 175,950          | 8610                               | 230 | HEALTH INS          | 240,084          |            |
| 1,244            | 1,043            | 800              | 8610                               | 240 | LIFE/DISABILITY INS | 1,400            |            |
| 25,310           | 21,395           | 37,043           | 8610                               | 250 | RETIREMENT          | 48,385           |            |
| (2,405)          | 516              | 3,000            | 8610                               | 260 | WORKERS COMP INS    | 5,000            |            |
| 87               | 89               | 150              | 8610                               | 270 | WORKERS COMP TAX    | 150              |            |
| <b>575,755</b>   | <b>719,985</b>   | <b>894,586</b>   | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>1,168,775</b> | <b>0</b>   |
| 56,750           | 36,795           | 134,900          | 8610                               | 302 | CONSULTING FEES     | 120,000          |            |
| 11,381           | 59,473           | 50,000           | 8610                               | 303 | LEGAL FEES          | 60,000           |            |
| 8,914            | 11,258           | 12,000           | 8610                               | 460 | OFFICE SUPPLIES     | 13,494           |            |
| 2,132            | 0                | 18,000           | 8610                               | 490 | MINOR OTHER EQUIP   | 21,000           |            |
| 1,754            | 2,521            | 2,500            | 8610                               | 500 | NOCHRG SUPPLIES     | 2,500            |            |
| 22,276           | 30,086           | 35,000           | 8610                               | 530 | COMMUNITY BENEFIT   | 30,000           |            |
| 785              | 0                | 2,500            | 8610                               | 550 | EMP WELLNESS COMM   | 2,500            |            |
| 6,165            | 1,376            | 6,000            | 8610                               | 560 | EMP REWARDS COMM    | 6,000            |            |
| 1,998            | (1,211)          | 15,000           | 8610                               | 570 | EDU TUITION & MAT.  | 28,151           |            |
| 26               | 0                | 0                | 8610                               | 627 | R&M - NON MED EQUIP | 6,257            |            |
| 602              | 277              | 1,000            | 8610                               | 628 | R&M - VEHICLES      | 1,000            |            |
| 20,880           | 67,443           | 130,000          | 8610                               | 661 | RECRUITMENT         | 100,000          |            |
| 47,647           | 13,405           | 30,000           | 8610                               | 663 | ADVERTISING         | 50,000           |            |
| 22,569           | 30,775           | 27,000           | 8610                               | 680 | PURCH. SVCS         | 40,000           |            |
| 0                | 0                | 0                | 8610                               | 750 | RENT                | 13,200           |            |
| 32,822           | 40,423           | 36,160           | 8610                               | 755 | PHONE               | 42,694           |            |
| 5,891            | 6,088            | 6,349            | 8610                               | 770 | UTILITIES           | 6,500            |            |
| 58,881           | 51,120           | 60,000           | 8610                               | 811 | MALPRACTICE INS     | 60,000           |            |
| 45,168           | 46,802           | 48,553           | 8610                               | 820 | INSURANCE           | 51,910           |            |
| 10,228           | 9,997            | 12,000           | 8610                               | 830 | TAXES & LICENSES    | 6,500            |            |
| 61,501           | 57,262           | 55,655           | 8610                               | 846 | INTEREST            | 44,813           |            |
| 13,780           | 16,456           | 15,000           | 8610                               | 860 | DUES & SUBS         | 16,500           |            |
| 595              | 9,312            | 10,000           | 8610                               | 880 | TVL & MILEAGE GEN   | 15,000           |            |
| 3,736            | 4,200            | 5,000            | 8610                               | 882 | TVL & MILEAGE EDU   | 7,500            |            |
| 502              | 970              | 500              | 8610                               | 888 | VEHICLE GAS & OIL   | 500              |            |
| 7,433            | 7,479            | 7,319            | 8610                               | 898 | POSTAGE             | 7,698            |            |
| 29,512           | 36,426           | 35,000           | 8610                               | 900 | MISC                | 50,000           |            |
| <b>473,927</b>   | <b>538,735</b>   | <b>755,436</b>   | <b>TOTAL OTHER</b>                 |     |                     | <b>803,717</b>   | <b>0</b>   |
|                  |                  |                  | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     | <b>1,972,492</b> | <b>0</b>   |
| <b>1,049,682</b> | <b>1,258,720</b> | <b>1,650,023</b> |                                    |     |                     |                  |            |

**HOSPITAL (ADMINISTRATION)**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023 |                         |               |
|------------------|------------------|------------------|----------------------------------|-------------------------|---------------|
| Actual           |                  | Adopted Budget   | Proposed by                      |                         | Adopted by    |
| FY 19-20         | FY 20-21         | FY 21-22         | MCHD Board                       |                         | MCHD Board    |
| 7,420            | 7,420            | 7,420            | 8610                             | 710 DEPR-LAND IMPROV.   | 7,420         |
| 25,937           | 26,498           | 25,937           | 8610                             | 720 DEPR-BLDG & IMPROV. | 32,674        |
| 77               | 0                | 0                | 8610                             | 725 DEPR-FIXED EQUIP    | 863           |
| 358              | 1,091            | 1,158            | 8610                             | 741 DEPR-MAJOR MOVABLE  | 6,802         |
| 0                | 0                | 0                | 8610                             | 742 DEPR-MINOR EQUIP    | 0             |
| 0                | 0                | 0                | 8610                             | 743 LOAN COST AMORT     | 0             |
| <b>33,792</b>    | <b>35,009</b>    | <b>34,515</b>    | <b>DEPRECIATION</b>              |                         | <b>47,759</b> |
|                  |                  |                  | <b>TOTAL EXPENSES</b>            |                         |               |
| <b>1,083,474</b> | <b>1,293,728</b> | <b>1,684,538</b> | <b>FOR G/L</b>                   |                         | <b>0</b>      |

**HOME HEALTH**  
**FY 2023 Operating Budget**

| Historical Data |                |                | Budget for Fiscal Year 2022-2023                  |     |                      |                  |  |
|-----------------|----------------|----------------|---|-----|----------------------|------------------|--|
| Actual          |                | Adopted Budget |   |     | Proposed by          | Adopted by       |  |
| FY 19-20        | FY 20-21       | FY 21-22       |   |     | MCHD Board           | MCHD Board       |  |
| (3,364)         | 0              | 0              | 4290  | 040 | OP SELF PAY          | 0                |  |
| 63,180          | 95,488         | 85,986         | 4290  | 042 | OP COMMERCIAL        | 81,305           |  |
| 351,694         | 379,253        | 352,540        | 4290  | 044 | OP MEDICARE          | 453,503          |  |
| 11,248          | 29,136         | 39,990         | 4290  | 045 | OP MEDICAID          | 11,309           |  |
| 0               | 0              | 0              | 4290  | 049 | OP FOOT CLINIC       | 0                |  |
| 0               |                | 0              | 5660  | 299 | MISC HH REVENUE      | 0                |  |
| <b>422,759</b>  | <b>503,876</b> | <b>478,516</b> | <b>TOTAL REVENUE</b>                              |     |                      | <b>546,117</b>   |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
| 62,354          | 56,015         | 66,253         | 7290  | 101 | MGT                  | 67,500           |  |
| 139,448         | 164,862        | 170,000        | 7290  | 120 | RN                   | 207,000          |  |
| 26,790          | 20,563         | 21,491         | 7290  | 140 | AIDES                | 24,862           |  |
| 51,709          | 67,484         | 70,320         | 7290  | 150 | CLERICAL             | 80,817           |  |
| 21,536          | 23,473         | 24,546         | 7290  | 200 | FICA                 | 29,083           |  |
| 280             | 309            | 319            | 7290  | 211 | UNEMPLOY TAX         | 342              |  |
| 5,349           | 7,511          | 5,000          | 7290  | 220 | PTO                  | 5,000            |  |
| 45,790          | 63,036         | 82,131         | 7290  | 230 | HEALTH INS           | 106,863          |  |
| 435             | 533            | 555            | 7290  | 240 | LIFE/DISABILITY INS  | 572              |  |
| 10,165          | 12,382         | 19,252         | 7290  | 250 | RETIREMENT           | 22,810           |  |
| 1,233           | 1,437          | 1,523          | 7290  | 260 | WORKERS COMP INS     | 1,842            |  |
| 97              | 93             | 99             | 7290  | 270 | WORKERS COMP TAX     | 100              |  |
| <b>365,188</b>  | <b>417,699</b> | <b>461,489</b> | <b>TOTAL SALARY &amp; BENEFITS</b>                |     |                      | <b>546,791</b>   |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
| 0               | 0              | 0              | 7290  | 301 | PROFESSIONAL FEES    | 0                |  |
| 0               | 0              | 0              | 7290  | 302 | CONSULTING FEES      | 0                |  |
| 3,636           | 11,382         | 12,800         | 7290  | 410 | CHRGABLE SUPPLIES    | 17,000           |  |
| 6,636           | 14,364         | 6,000          | 7290  | 460 | OFFICE SUPPLIES      | 4,300            |  |
| 1,645           | 169            | 2,500          | 7290  | 482 | MINOR EQUIP          | 500              |  |
| 3,199           | 3,300          | 4,900          | 7290  | 500 | NOCHRG SUPPLIES      | 6,500            |  |
| 2,176           | 1,096          | 3,000          | 7290  | 570 | EDU TUITION & MAT.   | 2,500            |  |
| 32              | 17             | 31             | 7290  | 627 | R&M - NON MED EQUIP  | 245              |  |
| 1,620           | 610            | 1,500          | 7290  | 628 | R&M-VEHICLES         | 800              |  |
| 382             | 995            | 1,500          | 7290  | 663 | ADVERTISING          | 2,000            |  |
| 0               | 0              | 0              | 7290  | 675 | PURCH. SVCS - OTHER  | 0                |  |
| 97,522          | 89,080         | 94,195         | 7290  | 680 | PURCH. SVCS          | 90,000           |  |
| 0               | 0              | 0              | 7290  | 750 | RENT                 | 0                |  |
| 3,346           | 4,399          | 5,530          | 7290  | 755 | PHONE                | 4,899            |  |
| 1,212           | 1,212          | 1,256          | 7290  | 770 | UTILITIES            | 1,360            |  |
| 0               | 0              | 0              | 7290  | 811 | MALPRACTICE INS      | 0                |  |
| 2,225           | 2,547          | 2,651          | 7290  | 820 | INSURANCE            | 2,820            |  |
| 0               | 0              | 0              | 7290  | 846 | INTEREST             | 0                |  |
| 803             | 2,528          | 4,000          | 7290  | 860 | DUES & SUBS          | 2,500            |  |
| 14,676          | 10,992         | 12,281         | 7290  | 880 | TVL - GENERAL        | 9,390            |  |
| 1,715           | 0              | 2,000          | 7290  | 882 | TVL - EDU            | 2,000            |  |
| 2,948           | 2,380          | 2,700          | 7290  | 888 | VEHICLE GAS & OIL    | 4,000            |  |
| 55              | 110            | 100            | 7290  | 898 | POSTAGE              | 105              |  |
| 3,059           | 2,652          | 2,500          | 7290  | 900 | MISCELLANEOUS        | 2,500            |  |
| <b>146,886</b>  | <b>147,832</b> | <b>159,445</b> | <b>TOTAL OTHER</b>                                |     |                      | <b>153,421</b>   |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
| <b>512,073</b>  | <b>565,531</b> | <b>620,934</b> | <b>TOTAL BUDGETED EXPENSES</b>                    |     |                      | <b>700,212</b>   |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
| 5,801           | 5,801          | 5,801          | 7290  | 720 | DEPR-BLDG & IMPROV   | 5,801            |  |
| 0               | 0              | 0              | 7290  | 725 | DEPR-FIXED EQUIPMENT | 0                |  |
| 3,397           | 5,096          | 7,596          | 7290  | 741 | DEPR-MAJOR MOVABLE   | 5,096            |  |
| 0               | 0              | 0              | 7290  | 742 | DEPR-MINOR EQUIPMENT | 0                |  |
| <b>9,198</b>    | <b>10,897</b>  | <b>13,397</b>  | <b>DEPRECIATION</b>                               |     |                      | <b>10,897</b>    |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
| <b>521,272</b>  | <b>576,428</b> | <b>634,331</b> | <b>TOTAL EXPENSES FOR G/L</b>                     |     |                      | <b>711,109</b>   |  |
|                 |                |                |   |     |                      | <b>0</b>         |  |
|                 |                |                | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |     |                      | <b>(154,095)</b> |  |

## HOSPICE FY 2023 Operating Budget

| Historical Data                            |                |                   |                                    |     |                      |  |          | Budget for Fiscal Year 2022-2023 |            |
|--|----------------|-------------------|------------------------------------|-----|----------------------|--|----------|----------------------------------|------------|
| Actual                                     |                | Adopted<br>Budget |                                    |     |                      |  |          | Proposed by                      | Adopted by |
| FY 19-20                                   | FY 20-21       | FY 21-22          |                                    |     |                      |  |          | MCHD Board                       | MCHD Board |
| 0  | 0              | 0                 | 4300                               | 040 | OP SELF PAY          |  | 0        |                                  |            |
| 32,422                                     | 11,245         | 3,483             | 4300                               | 042 | OP COMMERCIAL        |  | 37,976   |                                  |            |
| 400,244                                    | 617,011        | 637,439           | 4300                               | 044 | OP MEDICARE          |  | 633,656  |                                  |            |
| 0  | 25,106         | 29,046            | 4300                               | 045 | OP MEDICAID          |  | 0        |                                  |            |
| <b>432,666</b>                             | <b>653,362</b> | <b>669,968</b>    | <b>TOTAL REVENUE</b>               |     |                      |  |          | <b>671,632</b>                   | <b>0</b>   |
| 49,485                                     | 65,170         | 71,754            | 7300                               | 101 | MGT                  |  | 79,500   |                                  |            |
| 83,858                                     | 137,350        | 145,500           | 7300                               | 120 | RN                   |  | 216,000  |                                  |            |
| 9,442                                      | 6,777          | 8,381             | 7300                               | 140 | AIDES                |  | 11,532   |                                  |            |
| 61,069                                     | 88,002         | 98,641            | 7300                               | 150 | CLERICAL             |  | 86,405   |                                  |            |
| 26,400                                     | 15,290         | 25,512            | 7300                               | 180 | OTHER MED PERSONNEL  |  | 21,470   |                                  |            |
| 17,594                                     | 23,422         | 26,208            | 7300                               | 200 | FICA                 |  | 31,740   |                                  |            |
| 230  | 313            | 351               | 7300                               | 211 | UNEMPLOY TAX         |  | 362      |                                  |            |
| 1,139                                      | 700            | 500               | 7300                               | 220 | PTO                  |  | 1,500    |                                  |            |
| 44,517                                     | 77,923         | 109,677           | 7300                               | 230 | HEALTH INS           |  | 137,667  |                                  |            |
| 347  | 578            | 646               | 7300                               | 240 | LIFE/DISABILITY INS  |  | 680      |                                  |            |
| 8,644                                      | 13,579         | 20,555            | 7300                               | 250 | RETIREMENT           |  | 24,894   |                                  |            |
| 828  | 1,181          | 1,251             | 7300                               | 260 | WORKERS COMP INS     |  | 1,811    |                                  |            |
| 77   | 84             | 95                | 7300                               | 270 | WORKERS COMP TAX     |  | 91       |                                  |            |
| <b>303,630</b>                             | <b>430,369</b> | <b>509,070</b>    | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                      |  |          | <b>613,652</b>                   | <b>0</b>   |
| 0  | 0              | 0                 | 7300                               | 301 | PROFESSIONAL FEES    |  | 0        |                                  |            |
| 364  | 1,146          | 1,000             | 7300                               | 410 | CHRGABLE SUPPLIES    |  | 700      |                                  |            |
| 19,779                                     | 20,987         | 25,000            | 7300                               | 425 | DRUGS                |  | 20,000   |                                  |            |
| 2,618                                      | 2,708          | 6,000             | 7300                               | 460 | OFFICE SUPPLIES      |  | 2,200    |                                  |            |
| 461  | 43             | 500               | 7300                               | 482 | MINOR MED EQUIP      |  | 500      |                                  |            |
| 170  | 116            | 2,500             | 7300                               | 490 | MINOR OTHER EQUIP    |  | 500      |                                  |            |
| 849  | 1,087          | 1,182             | 7300                               | 500 | NOCHRG SUPPLIES/DME  |  | 1,500    |                                  |            |
| 2,474                                      | 1,526          | 2,500             | 7300                               | 570 | EDU TUITION & MAT    |  | 2,500    |                                  |            |
| 1,620                                      | 610            | 1,500             | 7300                               | 628 | R & M - VEHICLES     |  | 800      |                                  |            |
| 26,538                                     | 42,172         | 40,000            | 7300                               | 680 | PURCHASED SERVICES   |  | 44,720   |                                  |            |
| 1,787                                      | 1,737          | 2,740             | 7300                               | 755 | PHONE                |  | 2,014    |                                  |            |
| 1,212                                      | 1,149          | 1,256             | 7300                               | 770 | UTILITIES            |  | 1,360    |                                  |            |
| 685  | 711            | 741               | 7300                               | 820 | INSURANCE            |  | 783      |                                  |            |
| 1,791                                      | 2,344          | 2,500             | 7300                               | 860 | DUES & SUBSCRIPTIONS |  | 2,000    |                                  |            |
| 7,221                                      | 3,169          | 4,461             | 7300                               | 880 | TVL - GENERAL        |  | 2,000    |                                  |            |
| 2,431                                      | 0              | 3,000             | 7300                               | 882 | TVL - EDUCATIONAL    |  | 3,000    |                                  |            |
| 2,948                                      | 2,380          | 2,700             | 7300                               | 888 | VEHICLE GAS & OIL    |  | 4,000    |                                  |            |
| 7,089                                      | 3,548          | 2,500             | 7300                               | 900 | MISCELLANEOUS        |  | 7,500    |                                  |            |
| <b>80,036</b>                              | <b>85,433</b>  | <b>100,080</b>    | <b>TOTAL OTHER</b>                 |     |                      |  |          | <b>96,077</b>                    | <b>0</b>   |
|  |                |                   | <b>TOTAL BUDGETED EXPENSES</b>     |     |                      |  |          | <b>709,728</b>                   | <b>0</b>   |
| <b>383,665</b>                             | <b>515,802</b> | <b>609,150</b>    |                                    |     |                      |  |          |                                  |            |
| 4,692                                      | 3,128          | 4,692             | 7300                               | 741 | DEPR-MAJOR MOVABLE   |  | 0        |                                  |            |
| <b>4,692</b>                               | <b>3,128</b>   | <b>4,692</b>      | <b>DEPRECIATION</b>                |     |                      |  |          | <b>0</b>                         | <b>0</b>   |
|  |                |                   | <b>TOTAL EXPENSES FOR G/L</b>      |     |                      |  |          | <b>709,728</b>                   | <b>0</b>   |
| <b>388,358</b>                             | <b>518,930</b> | <b>613,842</b>    |                                    |     |                      |  |          |                                  |            |
|  |                |                   |                                    |     |                      |  | (38,096) |                                  |            |
| DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION) |                |                   |                                    |     |                      |  |          |                                  |            |

**BOARDMAN AMBULANCE  
FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |     |                      |                  |            |
|---|----------------|----------------|------------------------------------|-----|----------------------|------------------|------------|
| Actual  |                | Adopted Budget |                                    |     |                      | Proposed by      | Adopted by |
| FY 19-20  | FY 20-21       | FY 21-22       |                                    |     |                      | MCHD Board       | MCHD Board |
| 69,611  | 64,767         | 68,494         | 4042                               | 020 | OP SELF PAY          | 95,661           |            |
| 122,024   | 133,571        | 144,983        | 4042                               | 022 | OP COMMERCIAL        | 203,365          |            |
| 22,509  | 15,235         | 16,681         | 4042                               | 023 | OP WORK COMP         | 24,652           |            |
| 108,907   | 118,191        | 137,872        | 4042                               | 024 | OP MEDICARE          | 193,553          |            |
| 167,110   | 165,439        | 199,924        | 4042                               | 025 | OP MEDICAID          | 137,170          |            |
| <b>490,161</b>                                    | <b>497,203</b> | <b>567,954</b> | <b>TOTAL REVENUE</b>               |     |                      | <b>654,401</b>   | <b>0</b>   |
| 15,043  | 15,804         | 17,135         | 7042                               | 101 | MGT                  | 26,754           |            |
| 0   | 0              | 0              | 7042                               | 102 | RN                   | 0                |            |
| 276,395   | 268,651        | 361,542        | 7042                               | 180 | OTHER MEDICAL        | 492,047          |            |
| 22,446  | 21,815         | 27,658         | 7042                               | 200 | FICA                 | 39,688           |            |
| 292   | 285            | 321            | 7042                               | 211 | UNEMPLOY TAX         | 520              |            |
| 0   | 0              | 0              | 7042                               | 212 | DISABILITY INS       | 0                |            |
| 4,056   | 4,412          | 1,000          | 7042                               | 220 | PTO                  | 10,000           |            |
| 37,800  | 33,803         | 63,726         | 7042                               | 230 | HEALTH INS           | 194,430          |            |
| 356   | 280            | 278            | 7042                               | 240 | LIFE/DISABILITY INS  | 1,200            |            |
| 9,370   | 7,222          | 13,497         | 7042                               | 250 | RETIREMENT           | 31,128           |            |
| 1,405   | 1,494          | 1,584          | 7042                               | 260 | WORKERS COMP INS     | 2,594            |            |
| 57  | 51             | 56             | 7042                               | 270 | WORKERS COMP TAX     | 250              |            |
| <b>367,219</b>                                    | <b>353,818</b> | <b>486,797</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                      | <b>798,611</b>   | <b>0</b>   |
| 0   | 0              | 0              | 7042                               | 301 | PROFESSIONAL FEES    | 0                |            |
| 0   | 0              | 0              | 7042                               | 410 | CHRGABLE SUPPLIES    | 0                |            |
| 72  | 758            | 700            | 7042                               | 460 | OFFICE SUPPLIES      | 500              |            |
| 1,080   | 1,967          | 3,000          | 7042                               | 470 | UNIFORMS             | 500              |            |
| 3,015   | 2,207          | 5,000          | 7042                               | 482 | MINOR MED EQUIP      | 500              |            |
| 2,933   | 6,293          | 3,000          | 7042                               | 490 | MINOR OTHER EQUIP    | 3,000            |            |
| 10,964  | 14,298         | 12,000         | 7042                               | 500 | NOCHRG SUPPLIES      | 20,000           |            |
| 0   | 0              | 0              | 7042                               | 510 | OXYGEN & GASES       | 0                |            |
| 2,084   | 1,178          | 3,000          | 7042                               | 570 | EDU TUITION & MAT.   | 1,000            |            |
| 0   | 0              | 200            | 7042                               | 622 | R&M - MED EQUIP      | 300              |            |
| 0   | 874            | 300            | 7042                               | 627 | R&M - NON MED EQUIP  | 300              |            |
| 2,193   | 5,964          | 5,000          | 7042                               | 628 | R&M - VEHICLES       | 5,000            |            |
| 9,219   | 10,084         | 11,000         | 7042                               | 680 | PURCH. SVCS          | 10,000           |            |
| 4,456   | 5,009          | 5,000          | 7042                               | 755 | PHONE                | 5,710            |            |
| 2,131   | 2,148          | 3,000          | 7042                               | 770 | UTILITIES            | 2,598            |            |
| 3,561   | 3,891          | 3,929          | 7042                               | 820 | INSURANCE            | 5,000            |            |
| 611   | 1,120          | 1,000          | 7042                               | 830 | TAXES & LICENSES     | 1,200            |            |
| 2,718   | 7,997          | 4,212          | 7042                               | 846 | INTEREST             | 2,968            |            |
| 338   | 654            | 1,000          | 7042                               | 880 | TVL - GENERAL        | 500              |            |
| 0   | 0              | 200            | 7042                               | 882 | TVL - EDU            | 500              |            |
| 3,551   | 3,113          | 4,000          | 7042                               | 888 | VEHICLE GAS & OIL    | 5,000            |            |
| 516   | 133            | 500            | 7042                               | 900 | MISC                 | 500              |            |
| <b>49,441</b>                                     | <b>67,688</b>  | <b>66,041</b>  | <b>TOTAL OTHER</b>                 |     |                      | <b>65,076</b>    | <b>0</b>   |
| <b>416,660</b>                                    | <b>421,506</b> | <b>552,838</b> | <b>TOTAL BUDGETED EXPENSES</b>     |     |                      | <b>863,687</b>   | <b>0</b>   |
| 784   | 784            | 784            | 7042                               | 720 | DEPR-BLDG & IMPROV   | 784              |            |
| 0   | 0              | 0              | 7042                               | 725 | DEPR-FIXED EQUIP     | 0                |            |
| 47,598  | 67,563         | 73,969         | 7042                               | 741 | DEPR- MAJ MOVE EQUIP | 51,623           |            |
| 0   | 0              | 0              | 7042                               | 742 | DEPR- MINOR EQUIP    | 0                |            |
| <b>48,382</b>                                     | <b>68,347</b>  | <b>74,753</b>  | <b>DEPRECIATION</b>                |     |                      | <b>52,407</b>    | <b>0</b>   |
| <b>465,042</b>                                    | <b>489,853</b> | <b>627,591</b> | <b>TOTAL EXPENSES FOR G/L</b>      |     |                      | <b>916,094</b>   | <b>0</b>   |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |     |                      | <b>(209,286)</b> |            |



**IRRIGON AMBULANCE**  
**FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |     |                      |                  |            |
|---|----------------|----------------|------------------------------------|-----|----------------------|------------------|------------|
| Actual  |                | Adopted Budget |                                    |     |                      | Proposed by      | Adopted by |
| FY 19-20  | FY 20-21       | FY 21-22       |                                    |     |                      | MCHD Board       | MCHD Board |
| 17,317  | 14,096         | 8,207          | 4046                               | 020 | OP SELF PAY          | 29,248           |            |
| 55,845  | 97,564         | 101,647        | 4046                               | 022 | OP COMMERCIAL        | 74,055           |            |
| 0   | 3,197          | 4,865          | 4046                               | 023 | OP WORK COMP         | 1,948            |            |
| 155,264   | 184,319        | 164,897        | 4046                               | 024 | OP MEDICARE          | 202,245          |            |
| 97,815  | 90,656         | 68,987         | 4046                               | 025 | OP MEDICAID          | 142,119          |            |
| <b>326,241</b>                                    | <b>389,831</b> | <b>348,603</b> | <b>TOTAL REVENUE</b>               |     |                      | <b>449,615</b>   | <b>0</b>   |
| 15,042  | 15,804         | 17,135         | 7046                               | 101 | MGT                  | 26,754           |            |
| 0   | 0              | 0              | 7046                               | 120 | RN                   | 0                |            |
| 215,759   | 226,567        | 242,590        | 7046                               | 180 | OTHER MEDICAL        | 492,000          |            |
| 17,489  | 18,120         | 19,311         | 7046                               | 200 | FICA                 | 39,688           |            |
| 231   | 243            | 260            | 7046                               | 211 | UNEMPLOY TAX         | 519              |            |
| 0   | 0              | 0              | 7046                               | 212 | DISABILITY INS       | 0                |            |
| 1,300   | (891)          | 1,500          | 7046                               | 220 | PTO                  | 10,000           |            |
| 60,457  | 66,943         | 59,370         | 7046                               | 230 | HEALTH INS           | 198,636          |            |
| 431   | 402            | 428            | 7046                               | 240 | LIFE/DISABILITY INS  | 1,200            |            |
| 6,715   | 6,448          | 8,005          | 7046                               | 250 | RETIREMENT           | 31,128           |            |
| 1,100   | 1,183          | 1,254          | 7046                               | 260 | WORKERS COMP INS     | 2,594            |            |
| 57  | 52             | 55             | 7046                               | 270 | WORKERS COMP TAX     | 250              |            |
| <b>318,581</b>                                    | <b>334,873</b> | <b>349,910</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                      | <b>802,769</b>   | <b>0</b>   |
| 0   | 0              | 0              | 7046                               | 301 | PROFESSIONAL FEES    | 0                |            |
| 0   | 0              | 0              | 7046                               | 410 | CHRGABLE SUPPLIES    | 0                |            |
| 866   | 233            | 500            | 7046                               | 460 | OFFICE SUPPLIES      | 400              |            |
| 629   | 241            | 2,000          | 7046                               | 470 | UNIFORMS             | 3,000            |            |
| 2,529   | 0              | 1,000          | 7046                               | 482 | MINOR MED EQUIP      | 1,000            |            |
| 1,334   | 5,854          | 21,850         | 7046                               | 490 | MINOR OTHER EQUIP    | 6,000            |            |
| 5,421   | 6,189          | 7,000          | 7046                               | 500 | NOCHRG SUPPLIES      | 10,000           |            |
| 0   | 0              | 0              | 7046                               | 510 | OXYGEN & GASES       | 0                |            |
| 235   | 0              | 3,000          | 7046                               | 570 | EDU TUITION & MAT.   | 1,000            |            |
| 0   | 0              | 300            | 7046                               | 622 | R&M - MED EQUIP      | 300              |            |
| 0   | 0              | 300            | 7046                               | 627 | R&M - NON MED EQUIP  | 300              |            |
| 4,824   | 1,243          | 4,000          | 7046                               | 628 | R&M - VEHICLES       | 10,000           |            |
| 6,544   | 6,289          | 6,500          | 7046                               | 680 | PURCH. SVCS          | 7,000            |            |
| 2,460   | 2,702          | 2,735          | 7046                               | 755 | PHONE                | 3,500            |            |
| 1,301   | 1,418          | 1,477          | 7046                               | 820 | INSURANCE            | 2,000            |            |
| 202   | 730            | 1,000          | 7046                               | 830 | TAXES & LICENSES     | 1,000            |            |
| 0   | 0              | 0              | 7046                               | 846 | INTEREST             | 0                |            |
| 0   | 54             | 200            | 7046                               | 880 | TVL - GENERAL        | 500              |            |
| 0   | 0              | 500            | 7046                               | 882 | TVL - EDU            | 500              |            |
| 1,739   | 1,533          | 2,000          | 7046                               | 888 | VEHICLE GAS & OIL    | 2,500            |            |
| 1,311   | 252            | 700            | 7046                               | 900 | MISC                 | 12,000           |            |
| <b>29,396</b>                                     | <b>26,738</b>  | <b>55,063</b>  | <b>TOTAL OTHER</b>                 |     |                      | <b>61,000</b>    | <b>0</b>   |
| <b>347,977</b>                                    | <b>361,611</b> | <b>404,972</b> | <b>TOTAL BUDGETED EXPENSES</b>     |     |                      | <b>863,769</b>   | <b>0</b>   |
| 0   | 0              | 3,610          | 7046                               | 720 | DEPR-BLDG & IMPROVE  | 0                |            |
| 0   | 0              | 0              | 7046                               | 725 | DEPR-FIXED EQUIPMENT | 0                |            |
| 11,885  | 12,017         | 18,423         | 7046                               | 741 | DEPR-MAJ MOVABLE     | 21,759           |            |
| 0   | 0              | 0              | 7046                               | 742 | DEPR- MINOR EQUIP    | 0                |            |
| <b>11,885</b>                                     | <b>12,017</b>  | <b>22,033</b>  | <b>DEPRECIATION</b>                |     |                      | <b>21,759</b>    | <b>0</b>   |
| <b>359,862</b>                                    | <b>373,628</b> | <b>427,005</b> | <b>TOTAL EXPENSES FOR G/L</b>      |     |                      | <b>885,528</b>   | <b>0</b>   |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |     |                      | <b>(414,154)</b> |            |

**IONE AMBULANCE**  
**FY 2023 Operating Budget**

| Historical Data                                   |               |                | Budget for Fiscal Year 2022-2023   |     |                      |                 |            |
|---|---------------|----------------|------------------------------------|-----|----------------------|-----------------|------------|
| Actual  |               | Adopted Budget |                                    |     |                      | Proposed by     | Adopted by |
| FY 19-20  | FY 20-21      | FY 21-22       |                                    |     |                      | MCHD Board      | MCHD Board |
| 3,208   | (1,604)       | 0              | 4047                               | 020 | OP SELF PAY          | 0               |            |
| 0   | 1,604         | 0              | 4047                               | 022 | OP COMMERCIAL        | 0               |            |
| 0   | 0             | 0              | 4047                               | 023 | OP WORK COMP         | 0               |            |
| 1,582   | 1,684         | 4,421          | 4047                               | 024 | OP MEDICARE          | 1,838           |            |
| 0   | 0             | 0              | 4047                               | 025 | OP MEDICAID          | 1,838           |            |
| <b>4,790</b>                                      | <b>1,684</b>  | <b>4,421</b>   | <b>TOTAL REVENUE</b>               |     |                      | <b>3,676</b>    | <b>0</b>   |
| 4,559   | 4,802         | 5,142          | 7047                               | 101 | MGT                  | 1,500           |            |
| 1,055   | 824           | 1,496          | 7047                               | 180 | OTHER MED            | 4,000           |            |
| 448   | 450           | 526            | 7047                               | 200 | FICA                 | 470             |            |
| 6   | 6             | 7              | 7047                               | 211 | UNEMPLOY TAX         | 6               |            |
| 0   | 0             | 0              | 7047                               | 212 | DISABILITY INS       | 0               |            |
| 0   | 0             | 0              | 7047                               | 220 | PAID TIME OFF        | 0               |            |
| 1,342   | 1,415         | 1,436          | 7047                               | 230 | HEALTH INS           | 0               |            |
| 10  | 9             | 9              | 7047                               | 240 | LIFE/DISABILITY INS  | 9               |            |
| 273   | 281           | 325            | 7047                               | 250 | RETIREMENT           | 298             |            |
| 28  | 29            | 31             | 7047                               | 260 | WORKERS COMP INS     | 34              |            |
| 1   | 1             | 1              | 7047                               | 270 | WORKERS COMP TAXES   | 1               |            |
| <b>7,722</b>                                      | <b>7,815</b>  | <b>8,973</b>   | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                      | <b>6,319</b>    | <b>0</b>   |
| 0   | 0             | 0              | 7047                               | 410 | CHRGABLE SUPPLIES    | 0               |            |
| 0   | 0             | 0              | 7047                               | 470 | UNIFORMS             | 100             |            |
| 559   | 0             | 100            | 7047                               | 482 | MINOR MED EQUIP      | 100             |            |
| 406   | 2,594         | 500            | 7047                               | 500 | NOCHRG SUPPLIES      | 3,000           |            |
| 0   | 0             | 0              | 7047                               | 570 | ED TUITION/MATERIALS | 1,000           |            |
| 0   | 0             | 0              | 7047                               | 622 | R&M - MED EQUIP      | 100             |            |
| 0   | 101           | 1,000          | 7047                               | 628 | R&M - VEHICLES       | 1,000           |            |
| 1,224   | 1,651         | 1,200          | 7047                               | 680 | PURCH. SVCS          | 2,000           |            |
| 1,174   | 1,280         | 1,333          | 7047                               | 820 | INSURANCE            | 1,410           |            |
| 202   | 355           | 200            | 7047                               | 830 | TAXES & LICENSES     | 100             |            |
| 0   | 0             | 0              | 7047                               | 880 | TVL & MILEAGE - GEN  | 100             |            |
| 0   | 0             | 0              | 7047                               | 882 | TVL & MILEAGE - EDU  | 100             |            |
| 108   | 19            | 500            | 7047                               | 888 | VEHICLE GAS & OIL    | 100             |            |
| 152   | 1,365         | 100            | 7047                               | 900 | MISC                 | 500             |            |
| <b>3,823</b>                                      | <b>7,365</b>  | <b>4,933</b>   | <b>TOTAL OTHER</b>                 |     |                      | <b>9,610</b>    | <b>0</b>   |
|   |               |                | <b>TOTAL BUDGETED</b>              |     |                      |                 |            |
| <b>11,545</b>                                     | <b>15,180</b> | <b>13,906</b>  | <b>EXPENSES</b>                    |     |                      | <b>15,928</b>   | <b>0</b>   |
| 5,307   | 5,307         | 5,307          | 7047                               | 741 | DEPR-MAJ MOVEABLE    | 5,307           |            |
| 0   | 0             | 0              | 7047                               | 742 | DEPR-MINOR EQUIP     | 0               |            |
| <b>5,307</b>                                      | <b>5,307</b>  | <b>5,307</b>   | <b>DEPRECIATION</b>                |     |                      | <b>5,307</b>    |            |
|   |               |                | <b>TOTAL EXPENSES</b>              |     |                      |                 |            |
| <b>16,852</b>                                     | <b>20,487</b> | <b>19,213</b>  | <b>FOR G/L</b>                     |     |                      | <b>21,235</b>   | <b>0</b>   |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |               |                |                                    |     |                      | <b>(17,559)</b> |            |

**COUNTY EMS (LEXINGTON)**  
**FY 2023 Operating Budget**

| Historical Data |              |                | Budget for Fiscal Year 2022-23     |                          |              |
|-----------------|--------------|----------------|------------------------------------|--------------------------|--------------|
| Actual          |              | Adopted Budget | Proposed by                        |                          | Adopted by   |
| FY 19-20        | FY 20-21     | FY 21-22       | MCHD Board                         |                          | MCHD Board   |
| 4,559           | 4,802        | 5,142          | 7048                               | 101 MGT                  | 1,500        |
| 55              | 0            | 0              | 7048                               | 180 OTHER MED            | 1,000        |
| 371             | 387          | 411            | 7048                               | 200 FICA                 | 406          |
| 5               | 5            | 5              | 7048                               | 211 UNEMPLOY TAX         | 5            |
| 0               | 0            | 0              | 7048                               | 212 DISABILITY INS       | 0            |
| 0               | 0            | 0              | 7048                               | 220 PAID TIME OFF        | 0            |
| 1,340           | 1,414        | 1,436          | 7048                               | 230 HEALTH INS           | 0            |
| 10              | 9            | 9              | 7048                               | 240 LIFE/DISABILITY INS  | 9            |
| 275             | 284          | 325            | 7048                               | 250 RETIREMENT           | 306          |
| 22              | 24           | 25             | 7048                               | 260 WORKERS COMP INS     | 29           |
| 1               | 1            | 1              | 7048                               | 270 WORKERS COMP TAX     | 1            |
| <b>6,638</b>    | <b>6,925</b> | <b>7,355</b>   | <b>TOTAL SALARY &amp; BENEFITS</b> |                          | <b>3,257</b> |
| 0               | 0            | 0              | 7048                               | 410 CHRGABLE SUPPLIES    | 0            |
| 0               | 0            | 0              | 7048                               | 470 UNIFORMS             | 0            |
| 0               | 0            | 0              | 7048                               | 482 MINOR MED EQUIP      | 0            |
| 57              | 37           | 50             | 7048                               | 500 NOCHRG SUPPLIES      | 100          |
| 0               | 0            | 0              | 7048                               | 570 ED TUITION/MATERIALS | 500          |
| 0               | 0            | 0              | 7048                               | 622 R&M - MED EQUIP      | 0            |
| 0               | 0            | 0              | 7048                               | 628 R&M - VEHICLES       | 0            |
| 0               | 522          | 100            | 7048                               | 680 PURCH. SVCS          | 500          |
| 0               | 0            | 0              | 7048                               | 750 RENT                 | 0            |
| 0               | 0            | 0              | 7048                               | 770 UTILITIES            | 0            |
| 0               | 0            | 0              | 7048                               | 820 INSURANCE            | 0            |
| 0               | 105          | 100            | 7048                               | 830 TAXES & LICENSES     | 100          |
| 0               | 0            | 0              | 7048                               | 880 TVL & MILEAGE - GEN  | 0            |
| 0               | 0            | 0              | 7048                               | 882 TVL & MILEAGE - EDU  | 0            |
| 0               | 0            | 0              | 7048                               | 888 VEHICLE GAS & OIL    | 0            |
| 28              | 0            | 0              | 7048                               | 900 MISC                 | 0            |
| <b>85</b>       | <b>664</b>   | <b>250</b>     | <b>TOTAL OTHER</b>                 |                          | <b>1,200</b> |
|                 |              |                | <b>TOTAL BUDGETED EXPENSES</b>     |                          |              |
| <b>6,724</b>    | <b>7,588</b> | <b>7,605</b>   |                                    |                          | <b>4,457</b> |
| 0               | 0            | 0              | 7048                               | 741 DEPR - MAJ MOVABLE   | 0            |
| 0               | 0            | 0              | 7048                               | 742 DEPR - MINOR EQUIP   | 0            |
| <b>0</b>        | <b>0</b>     | <b>0</b>       | <b>DEPRECIATION</b>                |                          | <b>0</b>     |
|                 |              |                | <b>TOTAL EXPENSES FOR G/L</b>      |                          |              |
| <b>6,724</b>    | <b>7,588</b> | <b>7,605</b>   |                                    |                          | <b>4,457</b> |

**HEPPNER CLINIC**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |     |                     |                  |            |
|------------------|------------------|------------------|------------------------------------|-----|---------------------|------------------|------------|
| Actual           |                  | Adopted Budget   |                                    |     |                     | Proposed by      | Adopted by |
| FY 19-20         | FY 20-21         | FY 21-22         |                                    |     |                     | MCHD Board       | MCHD Board |
| 39,742           | 35,383           | 70,269           | 4070                               | 020 | OP SELF PAY         | 42,996           |            |
| 450,556          | 447,432          | 946,362          | 4070                               | 022 | OP COMMERCIAL       | 664,309          |            |
| 23,018           | 15,954           | 40,123           | 4070                               | 023 | OP WORK COMP        | 31,270           |            |
| 446,663          | 515,215          | 1,063,097        | 4070                               | 024 | OP MEDICARE         | 691,802          |            |
| 188,328          | 204,929          | 412,205          | 4070                               | 025 | OP MEDICAID         | 304,347          |            |
| <b>1,148,308</b> | <b>1,218,913</b> | <b>2,532,056</b> | <b>TOTAL REVENUE</b>               |     |                     | <b>1,734,724</b> | <b>0</b>   |
| 53,997           | 70,160           | 74,833           | 7070                               | 101 | MGT                 | 103,000          |            |
| 550,198          | 798,704          | 348,699          | 7070                               | 105 | PHYSICIANS          | 792,000          |            |
| 172,428          | 133,922          | 244,656          | 7070                               | 110 | PA / NURSE PRAC     | 105,000          |            |
| 0                | 0                | 0                | 7070                               | 120 | RN                  | 0                |            |
| 0                | 0                | 0                | 7070                               | 130 | LPN                 | 0                |            |
| 203,650          | 214,924          | 218,445          | 7070                               | 150 | CLERICAL            | 260,000          |            |
| 3,599            | 4,137            | 3,887            | 7070                               | 160 | ENVIRONMENTAL       | 5,972            |            |
| 213,031          | 241,296          | 297,941          | 7070                               | 180 | OTHER MED PERS      | 350,000          |            |
| 75,476           | 79,977           | 85,724           | 7070                               | 200 | FICA                | 108,515          |            |
| 1,197            | 1,593            | 1,259            | 7070                               | 211 | UNEMPLOY TAX        | 1,500            |            |
| 24,777           | 18,596           | 11,670           | 7070                               | 220 | PTO                 | 20,000           |            |
| 234,409          | 245,931          | 333,484          | 7070                               | 230 | HEALTH INS          | 427,119          |            |
| 3,082            | 2,916            | 3,133            | 7070                               | 240 | LIFE/DISABILITY INS | 2,950            |            |
| 57,447           | 59,451           | 67,234           | 7070                               | 250 | RETIREMENT          | 86,908           |            |
| 5,151            | 6,137            | 10,000           | 7070                               | 260 | WORKERS COMP INS    | 10,000           |            |
| 299              | 286              | 292              | 7070                               | 270 | WORKERS COMP TAX    | 223              |            |
| <b>1,598,740</b> | <b>1,878,029</b> | <b>1,701,258</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>2,273,187</b> | <b>0</b>   |
| 583              | 14,795           | 225,000          | 7070                               | 301 | PROFESSIONAL FEES   | 600              |            |
| 8,072            | 8,624            | 6,500            | 7070                               | 410 | CHRGABLE SUPPLIES   | 8,600            |            |
| 8,380            | 9,062            | 9,500            | 7070                               | 425 | DRUGS               | 10,791           |            |
| 10,449           | 9,406            | 11,760           | 7070                               | 460 | OFFICE SUPPLIES     | 10,000           |            |
| 449              | 3,765            | 5,000            | 7070                               | 482 | MINOR MED EQUIPMENT | 9,500            |            |
| 8,830            | 7,630            | 1,500            | 7070                               | 490 | MINOR OTHER EQUIP   | 1,000            |            |
| 10,246           | 7,779            | 10,000           | 7070                               | 500 | NOCHRG SUPPLIES     | 12,000           |            |
| 680              | 442              | 400              | 7070                               | 510 | OXYGEN/GAS          | 600              |            |
| 13,306           | 16,670           | 16,000           | 7070                               | 570 | EDU TUITION & MAT   | 22,000           |            |
| 867              | 301              | 500              | 7070                               | 621 | R&M - BUILDING      | 1,000            |            |
| 0                | 0                | 0                | 7070                               | 622 | R&M - MED EQUIP     | 500              |            |
| 0                | 442              | 0                | 7070                               | 627 | R&M - NON MED EQUIP | 500              |            |
| 3,461            | 1,265            | 5,000            | 7070                               | 663 | ADVERTISING         | 5,365            |            |
| 14,533           | 27,761           | 23,000           | 7070                               | 680 | PURCHASED SVCS      | 25,000           |            |
| 2,871            | 2,161            | 3,000            | 7070                               | 755 | PHONE               | 2,500            |            |
| 9,193            | 9,022            | 9,500            | 7070                               | 770 | UTILITIES           | 9,800            |            |
| 4,534            | 4,925            | 5,091            | 7070                               | 820 | INSURANCE           | 5,600            |            |
| 4,086            | 1,038            | 5,000            | 7070                               | 830 | TAXES & LICENSES    | 3,000            |            |
| 0                | 0                | 0                | 7070                               | 846 | INTEREST            | 0                |            |
| 1,470            | 3,060            | 5,000            | 7070                               | 860 | DUES & SUBS         | 3,000            |            |
| 2,867            | 5,689            | 13,700           | 7070                               | 880 | TVL - GENERAL       | 2,500            |            |
| 6,721            | 6,451            | 8,000            | 7070                               | 882 | TVL - EDU           | 6,500            |            |
| 129              | 15               | 200              | 7070                               | 898 | POSTAGE             | 200              |            |
| 10,908           | 6,519            | 11,000           | 7070                               | 900 | MISC                | 12,200           |            |
| <b>122,634</b>   | <b>146,821</b>   | <b>374,651</b>   | <b>TOTAL OTHER</b>                 |     |                     | <b>152,756</b>   | <b>0</b>   |
|                  |                  |                  | <b>TOTAL BUDGETED EXPENSES</b>     |     |                     |                  |            |
| <b>1,721,374</b> | <b>2,024,850</b> | <b>2,075,910</b> |                                    |     |                     | <b>2,425,943</b> | <b>0</b>   |

**HEPPNER CLINIC**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  |      |     |   | Budget for Fiscal Year 2022-2023 |            |
|------------------|------------------|------------------|------|-----|---|----------------------------------|------------|
| Actual           |                  | Adopted Budget   |      |     |   | Proposed by                      | Adopted by |
| FY 19-20         | FY 20-21         | FY 21-22         |      |     |   | MCHD Board                       | MCHD Board |
| 1,230            | 2,060            | 1,281            | 7070 | 710 | DEPR-LAND IMPROV.                                 | 1,773                            |            |
| 5,322            | 5,740            | 5,740            | 7070 | 720 | DEPR-BLDG & IMPROV.                               | 5,740                            |            |
| 1,449            | 1,449            | 1,449            | 7070 | 725 | DEPR-FIXED EQUIP                                  | 4,657                            |            |
| 4,516            | 4,732            | 4,732            | 7070 | 741 | DEPR-MAJ MOVABLE                                  | 4,732                            |            |
| 0                | 0                | 0                | 7070 | 742 | DEPR-MINOR EQUIP                                  | 0                                |            |
| <b>12,517</b>    | <b>13,981</b>    | <b>13,202</b>    |      |     | <b>DEPRECIATION</b>                               | <b>16,902</b>                    | <b>0</b>   |
|                  |                  |                  |      |     | <b>TOTAL EXPENSES</b>                             |                                  |            |
| <b>1,733,890</b> | <b>2,038,831</b> | <b>2,089,112</b> |      |     | <b>FOR G/L</b>                                    | <b>2,442,845</b>                 | <b>0</b>   |
|                  |                  |                  |      |     | <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> | <b>(691,219)</b>                 |            |

**IRRIGON CLINIC**  
**FY 2023 Operating Budget**

| Historical Data  |                  |                  | Budget for Fiscal Year 2022-2023   |     |                     |                  |          |
|------------------|------------------|------------------|------------------------------------|-----|---------------------|------------------|----------|
| Actual           |                  | Adopted Budget   | Proposed by                        |     | Adopted by          |                  |          |
| FY 19-20         | FY 20-21         | FY 21-22         | MCHD Board                         |     | MCHD Board          |                  |          |
| 44,066           | 46,445           | 64,431           | 4085                               | 020 | OP SELF PAY         | 46,891           |          |
| 428,996          | 561,512          | 899,370          | 4085                               | 022 | OP COMMERCIAL       | 871,322          |          |
| 17,778           | 19,749           | 38,546           | 4085                               | 023 | OP WORK COMP        | 7,333            |          |
| 302,336          | 339,118          | 525,108          | 4085                               | 024 | OP MEDICARE         | 483,707          |          |
| 323,017          | 398,509          | 544,445          | 4085                               | 025 | OP MEDICAID         | 652,503          |          |
| <b>1,116,194</b> | <b>1,365,332</b> | <b>2,071,900</b> | <b>TOTAL REVENUE</b>               |     |                     | <b>2,061,756</b> | <b>0</b> |
| 67,555           | 67,514           | 73,540           | 7085                               | 101 | MANAGEMENT          | 103,000          |          |
| 199,947          | 33,426           | 214,400          | 7085                               | 105 | PHYSICIAN           | 187,500          |          |
| 367,589          | 408,633          | 281,647          | 7085                               | 110 | PA / FNP            | 335,245          |          |
| 0                | 0                | 0                | 7085                               | 120 | RN                  | 0                |          |
| 0                | 0                | 0                | 7085                               | 130 | LPN                 | 0                |          |
| 207,697          | 221,821          | 217,764          | 7085                               | 150 | CLERICAL            | 260,000          |          |
| 0                | 0                | 0                | 7085                               | 160 | ENVIRONMENTAL       | 0                |          |
| 243,190          | 275,652          | 272,373          | 7085                               | 180 | OTH MED PERS        | 352,000          |          |
| 77,158           | 75,916           | 78,620           | 7085                               | 200 | FICA                | 94,687           |          |
| 1,086            | 1,008            | 1,151            | 7085                               | 211 | UNEMPLOY TAX        | 924              |          |
| 9,733            | (18,700)         | 10,000           | 7085                               | 220 | PTO                 | 20,000           |          |
| 231,949          | 251,680          | 288,742          | 7085                               | 230 | HEALTH INS          | 356,616          |          |
| 3,177            | 3,153            | 3,605            | 7085                               | 240 | LIFE/DISABILITY INS | 3,296            |          |
| 52,596           | 50,134           | 61,663           | 7085                               | 250 | RETIREMENT          | 74,265           |          |
| 4,331            | 5,568            | 5,902            | 7085                               | 260 | WORKERS COMP INS    | 6,176            |          |
| 308              | 305              | 332              | 7085                               | 270 | WORKERS COMP TAX    | 274              |          |
| <b>1,466,316</b> | <b>1,376,111</b> | <b>1,509,739</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>1,793,983</b> | <b>0</b> |
| 2,077            | 3,617            | 5,000            | 7085                               | 301 | PROF FEES           | 4,000            |          |
| 4,107            | 13,238           | 6,000            | 7085                               | 410 | CHRGABLE SUPPLIES   | 8,800            |          |
| 14,503           | 10,756           | 15,000           | 7085                               | 425 | DRUGS               | 11,900           |          |
| 21,042           | 13,224           | 13,500           | 7085                               | 460 | OFFICE SUPPLIES     | 9,500            |          |
| 3,049            | 4,509            | 1,200            | 7085                               | 482 | MINOR MED EQUIP     | 8,720            |          |
| 14,921           | 21,908           | 750              | 7085                               | 490 | MINOR OTHER EQUIP   | 582              |          |
| 17,654           | 13,766           | 15,000           | 7085                               | 500 | NOCHRG SUPPLIES     | 15,358           |          |
| 11,230           | 2,755            | 6,500            | 7085                               | 570 | EDU TUITION/MAT     | 14,500           |          |
| 3,075            | 274              | 500              | 7085                               | 621 | R & M - BUILDING    | 2,700            |          |
| 0                | 0                | 2,500            | 7085                               | 622 | R & M MED EQUIP     | 2,500            |          |
| 627              | 11,488           | 500              | 7085                               | 627 | R & M NON MED EQUIP | 500              |          |
| 0                | 0                | 0                | 7085                               | 628 | R & M - VEHICLE     | 0                |          |
| 1,817            | 4,298            | 5,500            | 7085                               | 663 | ADVERTISING         | 5,000            |          |
| 26,345           | 34,200           | 41,500           | 7085                               | 680 | PURCH SVCS          | 48,750           |          |
| 18,795           | 30,670           | 16,000           | 7085                               | 755 | TELEPHONE           | 24,535           |          |
| 8,958            | 10,090           | 11,000           | 7085                               | 770 | UTILITIES           | 11,084           |          |
| 0                | 0                | 0                | 7085                               | 780 | GAS & OIL           | 0                |          |
| 4,800            | 5,187            | 5,000            | 7085                               | 820 | INS                 | 5,780            |          |
| 3,450            | 3,749            | 2,500            | 7085                               | 830 | TAXES & LICENSES    | 3,000            |          |

**IRRIGON CLINIC**  
**FY 2023 Operating Budget**

| Historical Data                                   |                  |                  |                                |     |                      |  |                | Budget for Fiscal Year 2022-2023 |            |
|---|------------------|------------------|--------------------------------|-----|----------------------|--|----------------|----------------------------------|------------|
| Actual  |                  | Adopted Budget   |                                |     |                      |  |                | Proposed by                      | Adopted by |
| FY 19-20  | FY 20-21         | FY 21-22         |                                |     |                      |  |                | MCHD Board                       | MCHD Board |
| 20,370  | 18,421           | 16,324           | 7085                           | 846 | INTEREST             |  | 14,140         |                                  |            |
| 250   | 1,087            | 750              | 7085                           | 860 | DUES & SUBS          |  | 836            |                                  |            |
| 2,021   | 4,752            | 4,500            | 7085                           | 880 | TVL & MILEAGE - GEN  |  | 2,414          |                                  |            |
| 7,594   | 3,785            | 7,500            | 7085                           | 882 | TVL & MILEAGE - EDU  |  | 10,000         |                                  |            |
| 0   | 0                | 0                | 7085                           | 888 | VEHICLE GAS & OIL    |  | 0              |                                  |            |
| 215   | 430              | 250              | 7085                           | 898 | POSTAGE              |  | 258            |                                  |            |
| 17,760  | 4,465            | 10,000           | 7085                           | 900 | MISC.                |  | 11,200         |                                  |            |
| <b>204,659</b>                                    | <b>216,668</b>   | <b>187,274</b>   |                                |     | <b>TOTAL OTHER</b>   |  | <b>216,058</b> | <b>0</b>                         |            |
|   |                  |                  | <b>TOTAL BUDGETED EXPENSES</b> |     |                      |  |                | <b>2,010,041</b>                 | <b>0</b>   |
| <b>1,670,975</b>                                  | <b>1,592,780</b> | <b>1,697,013</b> |                                |     |                      |  |                |                                  |            |
| 14,687  | 14,687           | 14,687           | 7085                           | 710 | DEPR - LAND IMPROV   |  | 14,687         |                                  |            |
| 70,516  | 70,516           | 70,516           | 7085                           | 720 | DEPR - BLDG & IMPROV |  | 70,516         |                                  |            |
| 2,818   | 3,768            | 3,767            | 7085                           | 725 | DEPR - FIXED EQUIP   |  | 4,432          |                                  |            |
| 8,853   | 8,852            | 17,775           | 7085                           | 741 | DEPR - MAJ MOVE      |  | 0              |                                  |            |
| 4,615   | 4,310            | 4,615            | 7085                           | 742 | DEPR - MINOR EQUIP   |  | 948            |                                  |            |
| <b>101,489</b>                                    | <b>102,133</b>   | <b>111,360</b>   |                                |     | <b>DEPRECIATION</b>  |  | <b>90,583</b>  | <b>0</b>                         |            |
|   |                  |                  | <b>TOTAL EXPENSES FOR G/L</b>  |     |                      |  |                | <b>2,100,624</b>                 | <b>0</b>   |
| <b>1,772,464</b>                                  | <b>1,694,913</b> | <b>1,808,373</b> |                                |     |                      |  |                |                                  |            |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                  |                  |                                |     |                      |  | <b>51,715</b>  |                                  |            |

**IONE COMMUNITY CLINIC  
FY 2023 Operating Budget**

| Historical Data                                   |                |                | Budget for Fiscal Year 2022-2023   |     |                     |                |            |
|---|----------------|----------------|------------------------------------|-----|---------------------|----------------|------------|
| Actual  |                | Adopted Budget |                                    |     |                     | Proposed by    | Adopted by |
| FY 19-20  | FY 20-21       | FY 21-22       |                                    |     |                     | MCHD Board     | MCHD Board |
| 9,940   | 5,362          | 9,488          | 4090                               | 020 | OP SELF PAY         | 5,359          |            |
| 99,962  | 75,588         | 141,349        | 4090                               | 022 | OP COMMERCIAL       | 125,142        |            |
| 396   | 0              | 0              | 4090                               | 023 | OP WORK COMP        | 0              |            |
| 43,387  | 47,547         | 71,460         | 4090                               | 024 | OP MEDICARE         | 78,189         |            |
| 59,530  | 37,465         | 52,585         | 4090                               | 025 | OP MEDICAID         | 69,934         |            |
| <b>213,215</b>                                    | <b>165,962</b> | <b>274,882</b> | <b>TOTAL REVENUE</b>               |     |                     | <b>278,624</b> | <b>0</b>   |
| 7,731   | 6,065          | 10,000         | 7090                               | 101 | MGT                 | 5,000          |            |
| 0   | 0              | 6,000          | 7090                               | 105 | PHYSICIAN           | 6,000          |            |
| 64,731  | 52,790         | 54,703         | 7090                               | 110 | PA / FNP            | 75,000         |            |
| 44,451  | 46,420         | 51,252         | 7090                               | 150 | CLERICAL            | 50,466         |            |
| 24,205  | 18,651         | 20,669         | 7090                               | 180 | OTHER MED PERS      | 26,000         |            |
| 10,876  | 9,492          | 10,907         | 7090                               | 200 | FICA                | 12,428         |            |
| 142   | 124            | 134            | 7090                               | 211 | UNEMPLOY TAX        | 147            |            |
| 1,444   | 1,930          | 803            | 7090                               | 220 | PTO                 | 1,500          |            |
| 33,427  | 33,308         | 34,017         | 7090                               | 230 | HEALTH INS          | 32,415         |            |
| 312   | 308            | 367            | 7090                               | 240 | LIFE/DISABILITY INS | 262            |            |
| 5,970   | 4,746          | 8,194          | 7090                               | 250 | RETIREMENT          | 9,748          |            |
| 411   | 724            | 767            | 7090                               | 260 | WORKERS COMP INS    | 628            |            |
| 57  | 46             | 50             | 7090                               | 270 | WORKERS COMP TAX    | 45             |            |
| <b>193,758</b>                                    | <b>174,604</b> | <b>197,862</b> | <b>TOTAL SALARY &amp; BENEFITS</b> |     |                     | <b>219,638</b> | <b>0</b>   |
| 0   | 0              | 0              | 7090                               | 301 | PROFESSIONAL FEES   | 200            |            |
| 505   | 107            | 450            | 7090                               | 410 | CHARGEABLE SUPPLIES | 600            |            |
| 2,270   | 2,041          | 2,500          | 7090                               | 425 | DRUGS               | 2,541          |            |
| 3,259   | 1,883          | 5,000          | 7090                               | 460 | OFFICE SUPPLIES     | 3,000          |            |
| 606   | 18             | 3,600          | 7090                               | 482 | MINOR MED EQUIP     | 1,000          |            |
| 3,157   | 7,552          | 2,000          | 7090                               | 490 | MINOR OTHER EQUIP   | 2,000          |            |
| 3,948   | 3,067          | 4,000          | 7090                               | 500 | NOCHRG SUPPLIES     | 4,636          |            |
| 471   | 60             | 1,000          | 7090                               | 570 | EDU TUITION & MAT.  | 500            |            |
| 0   | 0              | 0              | 7090                               | 622 | R&M MED EQUIP       | 500            |            |
| 0   | 0              | 0              | 7090                               | 627 | R&M NON MED EQUIP   | 0              |            |
| 356   | 101            | 250            | 7090                               | 663 | ADVERTISING         | 250            |            |
| 536   | 916            | 1,500          | 7090                               | 680 | PURCHASED SERVICES  | 1,000          |            |
| 7,200   | 7,200          | 7,200          | 7090                               | 750 | RENT                | 7,200          |            |
| 5,664   | 8,411          | 6,000          | 7090                               | 755 | PHONE/INTERNET      | 7,795          |            |
| 1,701   | 1,852          | 2,000          | 7090                               | 770 | UTILITIES           | 1,984          |            |
| 118   | 121            | 126            | 7090                               | 820 | INSURANCE           | 132            |            |
| 0   | 290            | 0              | 7090                               | 830 | TAXES & LICENSES    | 0              |            |
| 0   | 0              | 500            | 7090                               | 860 | DUES & SUBS         | 0              |            |
| 0   | 1,185          | 300            | 7090                               | 880 | TVL & MILEAGE GEN   | 500            |            |
| 1,029   | 0              | 1,000          | 7090                               | 882 | TVL & MILEAGE EDU   | 500            |            |
| 0   | 33             | 100            | 7090                               | 898 | POSTAGE             | 93             |            |
| 5,596   | 971            | 4,000          | 7090                               | 900 | MISC                | 4,000          |            |
| <b>36,416</b>                                     | <b>35,809</b>  | <b>41,526</b>  | <b>TOTAL OTHER</b>                 |     |                     | <b>38,431</b>  | <b>0</b>   |
|   |                |                | <b>TOTAL BUDGETED</b>              |     |                     |                |            |
| <b>230,175</b>                                    | <b>210,412</b> | <b>239,389</b> | <b>EXPENSES</b>                    |     |                     | <b>258,069</b> | <b>0</b>   |
| 598   | 598            | 598            | 7090                               | 741 | DEPR- MAJ MOVEABLE  | 598            |            |
| 0   | 0              | 0              | 7090                               | 742 | DEPR-MINOR EQUIP    | 0              |            |
| <b>598</b>  | <b>598</b>     | <b>598</b>     | <b>DEPRECIATION</b>                |     |                     | <b>598</b>     | <b>0</b>   |
|   |                |                | <b>TOTAL EXPENSES</b>              |     |                     |                |            |
| <b>230,773</b>                                    | <b>211,011</b> | <b>239,987</b> | <b>FOR G/L</b>                     |     |                     | <b>258,667</b> | <b>0</b>   |
| <b>DEPT GAIN/LOSS (EXCLUSIVE OF DEPRECIATION)</b> |                |                |                                    |     |                     | <b>20,555</b>  |            |



In the matter of authorizing )  
the Morrow County )  
Treasurer )  
to invest funds )

**ORDER**

This matter having come before MCHD Board of Directors this 22nd day of June 2022, at a properly organized meeting, a quorum having been present and all notice and procedural requirements having been met, the MCHD Board of Directors does hereby make the following findings and issue the following ORDER:

That the Morrow County Treasurer is a "custodial officer" as defined by ORS 294.004 (2);

That the Morrow County Treasurer is authorized to invest funds of this body by virtue of ORS 294.035, 294.125, and other general authorization:

Therefore, it is hereby ordered that the Treasurer of Morrow County is authorized to invest the funds of this body, subject to all statutory guidelines and provisions, for the fiscal year 2022-2023:

It is further ORDERED that this ORDER be spread upon the minutes/journal of this body.

SO ORDERED THIS 22nd DAY OF June, 2022.

**PROPER AUTHORIZED SIGNATURES**

Board Chairman \_\_\_\_\_

\_\_\_\_\_

Board Member \_\_\_\_\_

\_\_\_\_\_



# MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

## PHYSICIAN ASSISTANT WAGE SCALE

| Years in Practice | Market Adjusted Base Annual Rate Effective 5/9/2021 | Annual Rate with COLA of 3% Effective 7/1/2021 |
|-------------------|---|--|
| 0                 | \$ 107,500.00                                       | \$ 110,725.00                                  |
| 2                 | \$ 109,650.00                                       | \$ 112,939.50                                  |
| 4                 | \$ 111,843.00                                       | \$ 115,198.29                                  |
| 6                 | \$ 114,079.86                                       | \$ 117,502.26                                  |
| 8                 | \$ 116,361.46                                       | \$ 119,852.30                                  |
| 10                | \$ 118,688.69                                       | \$ 122,249.35                                  |
| 12                | \$ 121,062.46                                       | \$ 124,694.33                                  |
| 14                | \$ 123,483.71                                       | \$ 127,188.22                                  |
| 16                | \$ 125,953.38                                       | \$ 129,731.98                                  |
| 18                | \$ 128,472.45                                       | \$ 132,326.62                                  |
| 20                | \$ 131,041.90                                       | \$ 134,973.16                                  |



**MORROW COUNTY  
HEALTH DISTRICT**  
Excellence in Healthcare

**NURSE PRACTITIONER  
WAGE SCALE**

| <b>Years in Practice</b> | <b>Annual Rate for 2022</b> |
|--------------------------|-----------------------------|
| 0 - 2                    | \$120,000.00                |
| 2 - 5                    | \$130,000.00                |
| 5 - 10                   | \$140,000.00                |
| 10+                      | \$150,000.00                |

**PHYSICIAN EMPLOYMENT AGREEMENT  
CONTRACT ADDENDUM**

This contract addendum accompanies the Physician Employment Agreement commencing July 1, 2021 by and between Morrow County Health District (District), a Special District in the State of Oregon, and Dr. Michael Metzler (Physician), a physician licensed in the State of Oregon.

Commencing July 1, 2022, Physician shall be compensated a sum of \$1,000 per month to serve as the District's Trauma Medical Director.

Specific duties include:

- Provider oversight of the trauma quality improvement process.
- Work with Trauma Program Manager and Trauma Peer Review Committee to identify events, develop corrective action plans, and ensure methods of monitoring, reevaluation, and benchmarking.
- Attend multidisciplinary Trauma Peer Review Committee meetings to review systemic and care provider issues, as well as propose improvements.
- Be actively involved in the development of the District's diversion protocol.
- In partnership with Trauma Program Manager, perform an annual assessment of the trauma panel providers in the form of Ongoing Professional Practice Evaluation (FPPE).
- Assist with review and oversight of the Emergency Department and Trauma Program policies and protocols.

Physician's time spent performing duties must be recorded on Physician's timesheet for Medicare reporting purposes, however, payment shall not be made on an hourly basis.

Compensation is payable on the District's usual employee paydays. All compensation to Physician shall be subject to normal payroll withholdings and deductions.

PHYSICIAN:

---

Michael Metzler, MD

Date

DISTRICT:

---

Emily Roberts, CEO

Date

**PHYSICIAN ASSISTANT SERVICES AGREEMENT  
BETWEEN  
MORROW COUNTY HEALTH DISTRICT  
AND  
JUSTIN CAMERON, PA-C**

This is an agreement between the MORROW COUNTY HEALTH DISTRICT (“District”) and Justin Cameron, PA-C (“Provider”). The District requires the services of medical professionals to adequately serve patients in the District area. The District wishes to employ Provider to provide such services. Provider is a Physician Assistant, who is licensed to practice in the state of Oregon, and is qualified to provide such services. This contract is subject to state licensure by Provider. In the event of failure to maintain licensure in Oregon, this contract becomes null and void.

Therefore, the parties agree as follows:

1. **Employment**: The District hereby employs Provider to provide Professional Services for patients of District, and Provider hereby accepts such employment, upon terms and conditions set forth herein. The Provider shall provide the following:

|                         |   |
|-------------------------|---|
| Pioneer Memorial Clinic | Occasionally may be asked to fill in based on need/volumes. |
|-------------------------|---|

|                        |   |
|------------------------|---|
| Irrigon Medical Clinic | Normal workweek is 4 days to be determined by Provider in consultation with District. |
|------------------------|---|

|                       |   |
|-----------------------|---|
| Ione Community Clinic | Occasionally may be asked to fill in based on need/volumes. |
|-----------------------|---|

Provider shall assume and discharge all of their responsibilities hereunder on an ethical and professional basis consistent with the policies and objectives of the District, the Medical Staff Bylaws, the requirements of Provider’s professional societies, and all applicable laws and regulations governing the services to be provided.

2. **Supervision**: In all matters concerning the performance and administration of this agreement, the District shall act through the CEO of

the District (“CEO”). In administrative matters, Provider shall conform to the policies prescribed by the District’s Board of Directors and the CEO and shall report to the CEO. In regard to medical matters, Provider shall conform to the policies and directions of the Board, the CEO, and the Medical Staff. In addition, Provider will work under the supervision of, and in collaboration with, a district-approved supervising physician.

3. **Paid Time Off and Continuing Education**: In each 12-month period of employment, Provider shall be entitled to paid time off and continuing education benefits as described in the attached ‘APP Paid Time Off & Continuing Education’ document.
4. **Oregon Registration**: During the term of this agreement, Provider shall maintain their license and national certification as a Physician Assistant in Oregon. District will pay any fees required to maintain Provider’s Oregon license and certification, including DEA licensing. Other fees may be covered upon approval from CEO. Failure on the part of Provider to keep their Oregon license current shall render this agreement null and void.
5. **Assistance with Collections**: All professional fees due or collected from Clinic patients for services rendered during the term of this Agreement shall be the property of the District. If necessary, Provider agrees to cooperate with the administration to facilitate the billing process. Patient discounted services or charity care are the sole responsibility of the Administration. Provider may make recommendations for patient discounted services.
6. **Compensation**: The District shall pay Provider compensation for their services hereunder in equal bi-weekly installments in accordance with the attached physician assistant compensation scale, which is subject to annual cost of living (COLA) increases each July.

COLA increases are driven by the union contract and the present floor is 3% but it may be higher based on inflation. The rate may also change when a new union contract is negotiated.

Provider shall receive medical and dental and vision insurance coverage for provider, their spouse, and their dependents. Premiums will be paid by the District.

In addition, Provider shall receive all other benefits provided to non-union District employees including Life and Long Term disability insurance, Life Flight Family Membership and Tri-County Ambulance ground membership with premiums paid for by the District. Other benefits include, but are not limited to the Districts contribution to a 401(a) plan and having the option to make personal contributions to a 457 deferred compensation plan or a 403(b) tax-sheltered annuity plan, to provide for their retirement needs.

Provider shall receive a one-time sign-on bonus of \$10,000 and a one-time relocation bonus of \$10,000. The sign-on bonus is payable in Provider's first check for hours worked. The relocation bonus is payable upon reasonable proof of relocation.

7. **Space, Utilities, Supplies and Equipment:** All space, utilities, office furniture, equipment and supplies for Provider to provide medical services hereunder shall be furnished by the District.
8. **Non-Physician Personnel:** All personnel required for Provider to meet their responsibilities hereunder shall be employed by the District and shall be subject to established District policies. The District shall determine, in consultation with Provider, the necessity for employment of additional personnel, if any.
9. **Insurance:** As to all activities of Provider within the scope of their responsibilities hereunder, Provider will be included within the public liability and malpractice insurance coverage carried by the District for its officers and employees. If, at the District's discretion, existing plans and procedures relating to public liability and malpractice insurance coverage are revised during the term of this agreement, Provider shall be subject to such revised plans and procedures. Provider shall not be responsible for any fees in connection herewith; any such fee shall be the responsibility of the District. If the District switches to another carrier and tail coverage would be needed for Provider, all fees associated with the switch would be paid for by the District.
10. **Reports and Records:** Provider shall promptly, completely and accurately prepare and maintain or cause to be promptly, completely and accurately prepared and maintained all reports, claims, correspondence

and records including all medical records, as required by District related to Professional Services rendered by Provider at District, which reports, claims, correspondence records and medical records shall belong solely to District. Failure to comply may result in suspension or fines pursuant to district policies.

11. **Evaluations**: Provider's performance will be reviewed by District annually. District shall not be in breach of this Agreement if it fails to conduct the performance evaluation within the stated time periods.
12. **Term**: Unless otherwise terminated per this agreement, the term of this agreement shall be for the period beginning August 1, 2022 and shall expire three years later, July 31, 2025. The agreement may be renewed by consent of both parties.
13. **Termination**: This agreement may be terminated by either party without cause upon 120 days written notice. This agreement may be terminated for good cause at any time without notice. If either party is unable to fulfill its part of the agreement due to circumstances beyond its control, or if the District's annual tax base fails to provide sufficient funds to meet its obligations hereunder, this agreement may be terminated without obligation on the part of either party.
14. **Governing Law**: This agreement shall be governed by, and construed in accordance with, the laws of the state of Oregon. To the extent permitted by law, all disputes arising from this agreement shall be filed in the Circuit Court of Morrow County, Oregon, to the exclusion of all courts, which might have jurisdiction apart from this provision.
15. **Severability**: If any provision of this agreement or the application of any such provision shall be held invalid or unenforceable, the remainder of this agreement shall not be affected thereby.
16. **Attorney Fees**: In any litigation arising out of this agreement, the prevailing party shall be entitled to recover all reasonable expenses of litigation, including such attorney fees as the court may judge reasonable at trial and on any appeal.



17. **Assignment**: Neither party's rights and obligations pursuant to this agreement may be assigned or delegated without the other party's written consent.
18. **Entire Agreement**: As of the date of execution hereof, the provisions contained in this agreement set forth the entire agreement of the parties. No other document, agreement, understanding, or otherwise shall be of any effect with respect to the parties unless specifically made a written part of this agreement. The District's personnel policies shall apply to the extent they do not conflict with this agreement, but such policies are not contractual and may be amended from time-to-time by the District.
19. **Notices**: Any notice required or permitted under this agreement shall be given in writing and shall be deemed effectively given upon personal delivery or upon deposit with the United States Post Office, by certified mail, postage prepaid, addressed as follows:

If to: Justin Cameron

If to: Morrow County Health District  
Attention: CEO  
PO Box 9  
Heppner, Oregon 97836

Or at such other address as a party may designate by notice given in the manner provided herein

**IN WITNESS WHEREOF**, the parties have executed or caused to be executed this agreement on the dates set forth below.

---

Justin Cameron, PA-C

Date

---

Emily Roberts, CEO  
Morrow County Health District

Date

## **Agreement for Laboratory Consulting Services**

This Laboratory Consulting Services Agreement ("Agreement") is effective the \_\_\_\_ day of \_\_\_\_\_, 2022 (the "Effective Date") between **InCyte Pathology, Inc.**, Washington Corporation ("InCyte") and **Hospital** ("Hospital"). InCyte and Hospital are each a "Party" and together the "Parties."

In consideration of the mutual covenants contained herein, InCyte and Hospital agree as follows:

### **I. Services and Responsibilities**

- A. Services.** InCyte will provide a Laboratory Consultant who will be responsible for assisting the Hospital in assessing regulatory compliance in its high or moderate complexity laboratory. It is important to note the Laboratory Consultant will only make recommendations for any suggested changes following a consultation.

In addition, the Laboratory Consultant may provide in more detail the following:

- a. Help assess laboratory test performance specifications, including accuracy and precision of each test and test system.
- b. Help assess selection of test methodology.
- c. Assist in enrollment and participation in proficiency testing commensurate with services offered.
- d. Assist in establishing or updating of a quality control program to monitor ongoing test performance and ensure analytic performance is maintained.
- e. Assist by making recommendations to resolve technical problems.
- f. Help the laboratory ensure that patient results are not reported until corrective actions are taken and test systems are functioning properly.
- g. Identification of training needs and ensure personnel are properly trained.
- h. Help ensure testing personnel's performance is documented at 6 months and 12 months during the first year of employment and annually thereafter.
- i. Assess competency of personnel performing moderate complexity testing if delegated in writing by the laboratory director.

**B. Consultation: Telephone, Electronic and On-Site.**

The Laboratory Consultant will make on-site visits on a schedule agreed to by the Parties. Each on-site visit is estimated to be between one to two hours in duration. On-site visits will be scheduled to facilitate the greatest benefit to the Hospital's laboratory operations. In addition, the Laboratory Consultant will be available to the Hospital by telephone or electronic means to provide services. A written report of each consultation, whether on-site, telephonically or electronically, will be provided to the Administrator or Laboratory Manager following each consultation describing the items discussed or any action items.

**C. Scope of Responsibilities – Hospital**

The Hospital will be responsible for the following activities:

- a. Ensuring follow-through on action items
- b. Providing updated policies and procedures that accurately portray testing activities in the lab
- c. Daily oversight of accurate patient testing

- d. Providing competent and reliable testing personnel
- e. Provide an accurate testing menu
- f. Ensure safety procedures and policies are being practiced
- g. Quality Control is performed according to established protocols
- h. Instrument maintenance is performed according to manufacturer's protocols

**D. Compensation.**

The Hospital will pay to Incyte One hundred twenty dollars (**\$120**) per hour for the services provided hereunder. Incyte shall submit invoices to Hospital for expenses and services monthly, on or about the 5<sup>th</sup> of each month, for services rendered during the preceding month. Hospital shall promptly review invoices and notify Consultant in writing within five (5) days of the invoice date for any disputed items. Full payment of the monthly invoices is due within 15 day of the invoice date. This hourly rate applies to on-site visits, travel time, off-site time, and time to prepare a visit report. Hospital will be notified, in writing, prior to any increase in the consultation fees. In addition, the Hospital shall reimburse Incyte for all reasonable expenses incurred by Incyte in the performance of the services, and Incyte submits an invoice for such expenses in such detail as is reasonably required by the Hospital (including mileage, meals and incidentals).

**E. Term**

This Agreement shall commence on the Effective Date and will continue for one (1) year. At the end of the first year, this Agreement shall automatically renew for additional one (1) year terms. Either party may terminate this Agreement with or without cause upon fourteen (14) days written notice to the other party.

**F. Insurance and Indemnification**

The Hospital shall provide insurance policies covering InCyte and the Laboratory Consultant against claims arising out of the provision of administrative duties of InCyte and the Laboratory Consultant pursuant to the terms of this agreement. This insurance must provide coverage for duties performed on behalf of the Hospital. The Hospital shall indemnify and hold harmless InCyte and the Laboratory Consultant from any loss of any kind, including attorney's fees, not covered by insurance, and arising by reason of InCyte and the Laboratory Consultant's provision of services pursuant to this agreement.

**G. Confidentiality of Patient Records**

Incyte agrees to hold all individually identifiable patient health information ("Protected Health Information") that may be shared, transferred, transmitted, or otherwise obtained pursuant to this Agreement strictly confidential, and provide all reasonable protections to prevent the unauthorized use or disclosure of such information, including, but not limited to the protection afforded by applicable federal, state and local laws and/or regulations regarding the security and the confidentiality of patient health care information. Incyte further agrees to make every reasonable effort to comply with any regulations, standards, or rules promulgated pursuant to the authority of the Health Insurance Portability and Accountability Act of 1996 ("HIPAA") and Washington state laws. Incyte may use and disclose Protected Health Information when necessary for Incyte's proper management and administration (if such use or disclosure is necessary), or to carry out the Incyte's specific legal responsibilities pursuant to this Agreement.

**H. Independent Contractor**

Incyte will perform the services as an independent contractor of the Hospital and this Agreement will not be construed to create a partnership, joint venture, or employment relationship between Incyte and the Hospital. No employee or agent of Incyte will represent himself or herself to be an employee or agent of Hospital or enter into any agreement on Hospital's behalf or in Hospital's name. Incyte will retain full control over the manner in which the services are performed and Incyte's employees and agents will not be entitled to workers' compensation, retirement, insurance or other benefits afforded to employees of Hospital.

**I. Entire Agreement; Amendment; Waiver**

This Agreement, with incorporated attachments and exhibits, will constitute the entire agreement between the Parties hereto and may not be modified or amended, except by a written instrument signed by each of the parties hereto expressing such modification or amendment. A failure on the part of either Party to exercise or a delay in exercising any right, power or remedy hereunder will not operate as a waiver thereof, except where a time limit is expressly specified herein. No single or partial exercise of any right, power or remedy hereunder will preclude any other further exercise of any right, power or remedy. This Agreement contains all covenants, representations and warranties made by the Parties hereto. Further, this Agreement completely supersedes all prior discussions, negotiations, agreements, contracts and understandings, whether oral or written, relating to this content of this Agreement.

**J. Severability**

If any provision of this Agreement is held invalid, illegal or unenforceable in any jurisdiction, for any reason, then, to the fullest extent permitted by law (a) all other provisions hereof will remain in full force and effect in such jurisdiction and will be liberally construed in order to carry out the intent of the parties hereto as nearly as may be possible, (b) such invalidity, illegality, or unenforceability will not affect the validity, legality, or enforceability of any other provision hereof, and (c) any court or arbitrator having jurisdiction thereover will have the power to reform such provision to the extent necessary for such provision to be enforceable under applicable law.

**K. Notices**

Any notice required or permitted to be given hereunder shall be written, and may be delivered personally to the addressee or sent to it by email or fax or by United States registered or certified mail, postage prepaid and return receipt requested, and shall be addressed or delivered to each of the Parties at the addresses set forth below or such other address as may hereafter be designated by a Party by written notice thereof to the other Party.

**L. Heading**

The headings of sections in this Agreement are for reference only and shall not affect the meaning of this Agreement.

**M. Remedies and Applicable Law**

The Parties agree that damages may be inadequate to compensate for the unique losses to be suffered in the event of a breach hereof, and that the damaged Party will be entitled, in addition to any other remedy it may have under this Agreement or at law, to seek and obtain injunctive and other equitable relief, including specific performance of the terms of this Agreement without the necessity of posting bond. This Agreement will be governed in all respects by, and construed and enforced in accordance to the laws of the State of Washington and venue for any action shall lie in Spokane County, Washington, without regard to any rules governing conflicts of laws.

EXECUTED AND ACKNOWLEDGED THIS \_\_\_\_th DAY OF \_\_\_\_\_, 2022.

INCYTE PATHOLOGY, INC.

HOSPITAL

Signed: \_\_\_\_\_

Signed: \_\_\_\_\_

Stanley Leung, CEO  
InCyte Pathology, Inc.  
13103 E Mansfield Ave  
Spokane Valley, WA 99216

\_\_\_\_\_  
Pioneer Memorial Hospital  
564 E Pioneer Dr  
Heppner, OR 97812

## Privileges for Radiology Specialists of the Northwest (RSN)

**New Appointments of Radiologists from Radiology Specialists of the Northwest approved by MCHD medical staff on 6/23/22:**

1. Alexander Boscanin, MD
2. David Cheng, MD
3. Mark Gibson, MD
4. Ly Huynh, MD
5. Ronald Kizziar, MD
6. Lyudmila Morozova, MD
7. Brian Mumford, MD
8. Mikhail Nekhline, MD
9. Hayley Oligane, DO
10. Sarah Rogers, MD
11. James Tsai, MD
12. Stacy Yamasaki, MD
13. Hasnain Hasham, MD
14. Richard Koesel, MD
15. James Hasenauer, MD
16. Debra Arnold MD
17. Jonathan Carnell, MD
18. Henry Chow, MD
19. Matthew Orth, DO



Elk Creek Construction LLC CCB#239510  
P.O. Box 433  
Stanfield, OR 97875 US  
austin.elkcreek@gmail.com

# Estimate

## ADDRESS

Morrow County Health District

ESTIMATE # 0246

DATE 04/26/2022

| DATE | ACTIVITY        | DESCRIPTION   | QTY | RATE      | AMOUNT    |
|------|-----------------|---|-----|-----------|-----------|
|      | <b>Services</b> | framing, drywall, doors,<br>insulation and tape mud and<br>texture in offices | 1   | 15,595.30 | 15,595.30 |

This price does not include flooring, my labor price for flooring is 2.75 a squ ft material will be on top of that depending on what type of flooring you decide to go with.

|              |                    |
|--------------|--------------------|
| SUBTOTAL     | 15,595.30          |
| TAX          | 0.00               |
| <b>TOTAL</b> | <b>\$15,595.30</b> |

Accepted By

Accepted Date

POLICY 3.1: DUTIES OF THE CHAIR

A. DUTIES OF THE CHAIR

1. The Chair of the Board shall preside at meetings of the Board of Directors. The Chair shall perform all of the duties prescribed by the Oregon Revised Statutes.
2. The Chair shall consult with the CEO of the Board regarding the preparation of each Board meeting agenda.
3. The Chair shall have the same right as other members of the Board to discuss and to vote on questions before the Board.
4. The Chair may call Special Meetings of the Board as described by the Oregon Public Meetings Law and Policy 4.4.
5. The Chair of the Board shall sign official District documents on behalf of the Board when authorized to do so by a majority of the Board.

POLICY 3.2: DUTIES OF THE VICE CHAIR

A. DUTIES OF THE VICE CHAIR

1. In the Chair's absence, or during any disability of the Chair, the Vice Chair shall have the powers and duties of the Chair of the Board as prescribed in Policy 3.1. The Secretary shall have such other powers and duties as a majority of the Board may from time to time determine.
2. The Vice Chair shall cause accurate minutes of each Board meeting to be taken, transcribed and distributed to each Board Member in a timely manner for review prior to approval. The Vice Chair shall maintain properly authenticated official minutes in chronological order. Any of the foregoing responsibilities may be delegated to staff members under the supervision of the Vice Chair.

POLICY 3.3: DUTIES OF THE TREASURER/CFO

A. DUTIES OF THE TREASURER/CFO

1. All duties of the treasurer will be delegated to the Chief Financial Officer.
-



June 27, 2022

**To:** Morrow County Health District Board of Directors

**From:** Morrow County Health District Leadership Team

**Re:** FY 2021-2022 Accomplishments

In the spirit of acknowledging and celebrating the hard work of all District personnel, the District’s leadership team wishes to present this list of FY 2021-22 accomplishments. This list is by no means exhaustive and is focused primarily on those accomplishments that are outside of normal workflows and/or which may not be highly visible to the board.

## CLINICAL SERVICES

- Pioneer Memorial Hospital provided more skilled swing bed services in FY 2021-22 than the prior year.
- Radiology received a new digital portable x-ray machine purchased with COVID funds.
- St. Alphonsus’ mobile mammography services returned to Heppner and Irrigon.



*Eileen McElligott, FNP*



*Clair Harris, ICC Coordinator*

- Lone Community Clinic consistently received above average CAHPS (patient satisfaction) scores.

- Pioneer Memorial Hospital maintained low emergency department wait times despite an increase in the number of emergency department visits.
- The EMS department upgraded the defibrillators in the Irrigon and Boardman ambulances.
- The radiology department was able to upgrade to full digital imaging in the x-ray room with no charge to the District.
- The business office set the District up with the State of Oregon to participate in the Hospital Presumptive Eligibility (HPE) program, which allows the District to make a temporary Oregon Health Plan coverage decision at the time of service for a person with no coverage.
- The District’s primary care clinics established new processes to more seamlessly provide telehealth services.
- Central supply was able to obtain a small supply of infant formula to be provided to community members on an emergency basis from any District location.

- The District placed a new ambulance in to service in Heppner and provided a second ambulance to serve Irrigon and the surrounding area.



## COMMUNITY ACTIVITIES

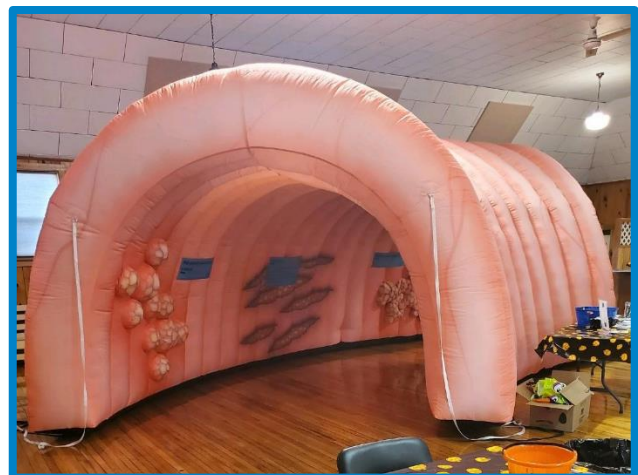


- Irrigon Medical Clinic was named Business of the Year by the Irrigon Chamber of Commerce!



- Pioneer Memorial Home Health & Hospice arranged a fun and engaging fundraiser as part of Lexington's May Day celebration!

- Lone Community Clinic hosted a health fair with participation by Advantage Dental, Community Counseling Solutions, Morrow County Public Health, and Pioneer Memorial Physical Therapy. Over 125 people attended!





- The human resources department participated in the Port of Morrow Career Fair, which was a great experience for all involved and resulted in the successful recruitment of a new phlebotomist!

- Pioneer Memorial Home Health & Hospice provided a 13-week grief group free of charge to the community.



- The District's Vitality Committee hosted community Halloween events at each location, which received great feedback from staff and the community!



- The District had fantastic representation from multiple departments during Heppner’s St. Patrick’s Day festivities!



- District personnel represented the District at Lone’s Independence Day parade, Morrow County Fair & Rodeo, Boardman’s Harvest Festival, Irrigon’s Watermelon Festival, Heppner’s Christmas Scavenger Hunt, Boardman Children’s Fair, and more!

## ORGANIZATIONAL CULTURE

- The Vitality Committee hosted its first annual Employee Family Fun Day at Boardman Rec. Center!
- The District hosted its first Zoom-enhanced annual holiday party with participation at all locations.



- The District’s Service Excellence Advisors (Kelsie Worden, LeAnn Wright, Mark Kearns, Staci Hedman, Lori Jones, Heather Smith, Tamie Norris) provided training in person and created a training video to orient District employees to the District’s new service excellence initiative.

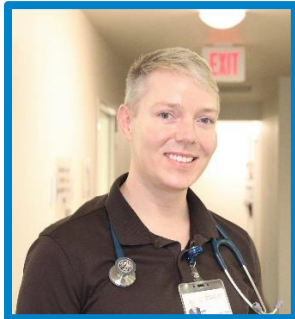
- A Service Excellence Council was established to oversight the District’s service excellence initiative and to facilitate service related improvements District-wide.

- A service recovery policy was created and implemented to empower employees to address patient concerns immediately.
- New communication mechanisms were established, including a weekly CEO update, a monthly all staff meeting, and a monthly e-mail to all staff containing the board meeting packet and minutes.
- The business office (with support from the DO IT Champion, Jackie Alleman) led the charge for the District in implementing DO ITs (Departmentally Organized Improvement Tactics) and 1% Wins.
- Department heads have worked hard to break down silos by organizing cross-training, establishing work groups for process improvements, and enhancing communication between departments.

## PERSONNEL



- Diana Sharp, Heather Smith, and Donna Sherman all completed degree programs to advance their laboratory careers!



- Jon Watson, PA renewed his contract at Irrigon Medical Clinic for an additional 3 years!
- Vicki Kent, FNP re-joined the staff at Irrigon Medical Clinic!
- Todd Schmidt completed a Master's program to advance his career in healthcare leadership!
- Three new providers (Dr. Seals, Eileen McElligott, and Joyce Barklow) were added to the hospice provider pool – they have been fantastic additions to the team!
- Dr. Schaffer and Amanda Roy, PA both signed on to join Pioneer Memorial Clinic!
- The lab was able to reduce call time by introducing a swing shift, which was a benefit to both employees and the District.
- The human resources department recruited, hired, and onboarded 26 employees in the first half of 2022!
- The District completed two wage surveys to ensure that the District compensates employees in a fair and competitive manner.

- The radiology department added two radiology techs to the call pool to reduce the call burden on fulltime staff.
- Boardman ambulance rolled out a new staffing model, which involved bringing on an additional 6 full-time employed EMTs.



## FACILITIES



- Improvements were made to the District’s duplex in Heppner, including a new deck and a renovation of the downstairs apartment with the upstairs apartment slated for renovations later this summer. The duplex is used to house on call and student personnel.
- All hospital beds at Pioneer Memorial Hospital were upgraded.
- The environmental services department maintained above average CAHPS (patient satisfaction) scores!

## FINANCIAL

- The District obtained a \$150,000 grant from EOCCO to implement a new electronic medical record.
- Applied for and obtained Phase 4 COVID Provider Relief Funding for Morrow County Health District and Willow Creek Terrace.

- Refinanced the former USDA loan at a lower interest rate with Bank of Eastern Oregon to save on audit and interest expenses.
- Days in Accounts Receivable have been excellent for the entire year with two months in a row below 50!
- Recorded clean audits for all FY 2021 audit work concluded in FY 2022, including financial audits for the District and Willow Creek Terrace and the COVID Provider Relief Funding Single Audit.
- The business office made improvements to electronic claims billing and electronic cash posting processes such that approximately 90% of payments from insurance companies through EFT (electronic funds transfer) can be posted electronically instead of manually and there is now automated secondary claims billing.

## OPERATIONS

- The District launched a brand new website with improved usability for the District and the community.
- The maintenance department launched a new program (Limble) for managing work tickets and preventative maintenance.
- The medical records department implemented new technology to allow records to be faxed via e-mail, which has significantly improved workflows.
- Central supply was able to maintain adequate COVID supplies at all times and was able to successfully mitigate supply shortages.
- The dietary department set up coffee service in the lobby of Pioneer Memorial Hospital to improve the experience for patients and visitors.
- The radiology department implemented a reports distribution program to provide results to providers more quickly.
- The District was able to minimize some of the negative impacts of the COVID public health emergency, including not losing any personnel due to the vaccine mandate and re-opening lobbies while maintaining screening safeguards.
- KnowBe4, an information security awareness program, was implemented District-wide, which resulted in measurable improvement in employees' security practices.
- The radiology department had excellent results (no findings) on an Oregon Health Authority survey covering the last two years.
- Pioneer Memorial Home Health & Hospice revised their emergency preparedness / disaster plan, which was a huge undertaking.
- The District's Safety Committee has made great strides, including adding representation from every location, reducing the number of slips, trips, and falls this year, and creating and implementing a heat safety program.
- Lone Community Clinic had an excellent mock Rural Health Clinic survey.
- Pioneer Memorial Home Health & Hospice implemented a new training program to better meet the needs of staff providing in home services.

