



**Board Meeting Agenda
September 25, 2023 at 6:30 p.m.**

In Person	Port of Morrow – Sand Hollow Room 2 East Marine Drive, Boardman, OR 97818
Zoom	https://us06web.zoom.us/j/84897225283?pwd=zPdAamekm6UI5J5qxxBygHci9j4rgc.1 Meeting ID: 848 9722 5283 Passcode: 798529

1. Call to Order

2. Public Comments

Maximum of 3 minutes per person/topic. Multiple items on the same topic need to be combined through one speaker. A maximum of 30 minutes may be allotted for public comment.

3. Approval of Meeting Minutes

- A. August 28, 2023 Regular Session
- B. September 8, 2023 Special Session

4. CEO Report & Dashboard – Emily Roberts

5. Financial Report – Nicole Mahoney

6. Consent Agenda

- A. EMS Stats – August 2023

7. New Business

- A. Surplus Microbiology Analyzer
- B. Trubridge Collections Contract
- C. Medical Staff Privileges

8. Old Business

9. Executive Session

- A. ORS 192.660(2)(f) to consider information or records that are exempt from public inspection pertaining to ongoing or anticipated litigation exempt from disclosure under ORS 192.345(1).

10. Adjourn

Promise of Excellence

Compassion: Being motivated with a desire to assist patients and staff with empathy and kindness and committed to going the extra mile to ensure patients and staff feel comfortable and welcomed.

Respect: Recognizing and valuing the dignity and uniqueness of everyone. Respect creates a work environment based on teamwork, encouragement, trust, concern, honesty, and responsive communication among all employees and our patients.

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Excellence: Creating standards of performance that surpass ordinary expectations. We want to make this the place where patients want to come, our providers want to practice, and people want to work!

Meeting	Board of Directors		
Date / Time	August 28, 2023 at 6:30 p.m.	Location	Pioneer Memorial Clinic Conference Room 130 Thompson Ave, Heppner, OR 97836
Chair	Marie Shimer, Board Chair	Recorder	Sam Van Laer
Board Members	Present: Marie Shimer, Diane Kilkenny, John Murray, Stephen Munkers, Trista Seastone		
Attendees	Staff: Emily Roberts, Nicole Mahoney, Sam Van Laer Guests: James (Zoom Username), Disclosures (Zoom Username) Press: Andrea Di Salvo, Heppner Gazette-Times		

<p>Mission Bring essential health services to our rural communities that meet the unique needs of the people we serve.</p>	<p>Vision Be the first choice for quality, compassionate care, and lead the way in promoting wellness and improving health in our communities.</p>	<p>Values Integrity, Compassion, Quality, Respect, Financial Responsibility</p>
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Agenda Item	Minutes
1. Call to Order	Diane Kilkenny called the meeting to order at 6:30 p.m.
2. Public Comments	None.
3. Approval of Meeting Minutes	MOTION: John Murray moved to approve the minutes for the July 31, 2023 regular session as presented. Trista Seastone seconded the motion. The motion passed unanimously by all Board members present.
4. CEO Report & Executive Team Dashboard	The Executive Team Dashboard was presented by Emily Roberts (see Board packet).
5. Financial Report	The Financial Report was presented by Nicole Mahoney (see Board packet).
6. Consent Agenda	Emily Roberts presented the Consent Agenda (see Board packet). MOTION: John Murray moved to approve the Consent Agenda as presented (see Board packet). Stephen Munkers seconded the motion. The motion passed unanimously by all Board members present.
7. New Business	
A. Tax Anticipation Note	Nicole Mahoney requested that the Board approve a tax anticipation note from the Bank of Eastern Oregon. There has been cashflow disruption from the implementation of Thrive causing delayed claims. Additionally, the District will likely not receive cash from the cost report settlement until January of 2024. The District would like to draw funds early with a line of credit that would be paid once the anticipated tax funds are received. There is a 0.25% loan origination fee with 6.8% interest on the loan up to 2.5 million.

	<p>MOTION: John Murray moved to approve the District to proceed with obtaining the tax anticipation note with the Bank of Eastern Oregon up to 2.5 million until the funds from the cost report are received. Trista Seastone seconded the motion. The motion passed unanimously by all Board members present.</p> <p>Nicole Mahoney reports that two signers will be required to sign these loan documents once available and requests a motion to name the signers.</p> <p>MOTION: John Murray moved to authorize the signing of the loan documents for the tax anticipation note by Emily Roberts and Diane Kilkenny. Stephen Munkers seconded the motion. The motion passed unanimously by all Board members present.</p>
<p>B. Resolution 146-0823</p>	<p>Nicole Mahoney presented the proposed Resolution 146-0823 (see Board packet) to add Sam Van Laer as an authorized check signer.</p> <p>MOTION: John Murray moved to approve Resolution 146-0823 with the caveat that the verbiage of “five” be changed to “four” on the first section to reflect the correct number of signers listed. Stephen Munkers seconded the motion. The motion passed unanimously by all Board members present.</p>
<p>C. Insurance Renewal</p>	<p>Emily Roberts presented the fee for the District’s 2023-24 liability insurance with Optima (see Board packet). There is an expected increase of 5%.</p> <p>MOTION: John Murray moved to approve the renewal of the District’s liability insurance carrier, Optima. Trista Seastone seconded the motion. The motion passed unanimously by all Board members present.</p>
<p>D. Medical Staff Privileging</p>	<p>Emily Roberts presented the appointment of William Everts, DO, to the Medical Staff pending approval by the Medical Executive Committee (see Board packet).</p> <p>MOTION: John Murray moved to approve the appointment of Dr. Everts to the Medical Staff. Stephen Munkers seconded the motion. The motion passed unanimously by all Board members present.</p>
<p>E. FY22-23 Accomplishments</p>	<p>Emily Roberts presented the District FY22-23 accomplishments (see Board packet).</p>
<p>8. Old Business</p>	<p>Stephen Munkers requested an update on the progress of the Adult Care Home for Boardman. Emily Roberts reports that the District is working on getting the architectural plans before the permitting process can begin. Additionally, these plans will be used for the requisition of grants for the project.</p> <p>John Murray reports that the ethics complaint against him for being on the Morrow County Health District Board of Directors and owning Murray’s Pharmacy was dismissed by the Oregon Ethics Commission on Friday.</p>

<p>9. Executive Session</p>	<p>Marie Shimer called to order Executive Sessions under ORS 192.660(2)(f) to consider information or records that are exempt from public inspection pertaining to ongoing or anticipated litigation exempt from disclosure under ORS 192.345(1) at 7:07 p.m. Shimer stated that the regular session would not reopen.</p> <p>The Executive Session adjourned at 7:15 p.m.</p>
<p>10. Adjourn</p>	<p>With no further business to come before the Board, regular session adjourned at 7:07 p.m.</p> <p>Minutes taken and submitted by Sam Van Laer. Approved _____.</p>

Promise of Excellence

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Meeting	Board of Directors		
Date / Time	September 8, 2023 at 1:00 p.m.	Location	Pioneer Memorial Clinic Conference Room, 130 Thompson Ave, Heppner, OR 97836
Chair	Marie Shimer, Board Chair	Recorder	Sam Van Laer
Board Members	Present: Marie Shimer, Diane Kilkenny, John Murray, Stephen Munkers, Trista Seastone		
Attendees	Staff: Emily Roberts, Nicole Mahoney, Sam Van Laer Guests: Troy Bundy Press: None		

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Agenda Item	Minutes
1. Call to Order	Marie Shimer called the meeting to order at 1:01 p.m.
2. Executive Session	Marie Shimer called to order Executive Session under ORS 192.660(2)(f) to consider information or records that are exempt from public inspection pertaining to ongoing or anticipated litigation exempt from disclosure under ORS 192.345(1) at 1:01 p.m. The Executive Session adjourned at 2:14 p.m.
3. Open Session	None.
4. Adjourn	With no further business to come before the Board, regular session adjourned at 2:14 p.m. Minutes taken and submitted by Sam Van Laer. Approved _____.

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DRAFT



MORROW COUNTY HEALTH DISTRICT

Excellence in Healthcare

September 2023

HUMAN RESOURCES	
Turnover Rate (Rolling 3 Months)	-
Vacancy Rate	-
Number of Open Positions	-
Newly Created Open Positions	-

FINANCIAL		
Days Cash on Hand	27	Goal ≥ 90
Days in AR	89	Goal ≤ 60

The average hospital turnover rate for 2020 was 19.5% (Statista).
 The annual total separations rate for health care and social assistance for 2021 was 39.4% (Bureau of Labor Statistics).

RURAL HEALTH CLINICS				
MEASURE	PMC	ICC	IMC	BIC
Third Next Available (Current Month)	5	6	11	N/A
Total Visits (Previous Month)	427	109	431	129

"Third Next Available" is an industry standard measurement of primary care access. It is defined as the average length of time in days between the day a patient makes a request for an appointment with a provider and the third available appointment for a new patient physical, routine exam, or return visit exam. Values shown are clinic averages.

CAHPS (PATIENT SATISFACTION SCORES)

Using any number from 0 to 10, where 0 is the worst provider possible and 10 is the best provider possible, what number would you use to rate this provider?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Boardman Immediate Care	25% N = 4	100% N = 2	No Data N = 0
Ione Community Clinic	92% N = 13	86% N = 14	87% N = 15
Irrigon Medical Clinic	81% N = 21	58% N = 36	75% N = 24
Pioneer Memorial Clinic	73% N = 41	77% N = 51	80% N = 45
NRC Average	84%		

Would you recommend this provider's office to your family and friends?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Boardman Immediate Care	25% N = 4	100% N = 2	No Data N = 0
Ione Community Clinic	100% N = 13	100% N = 13	100% N = 15
Irrigon Medical Clinic	85% N = 20	79% N = 34	83% N = 24
Pioneer Memorial Clinic	87% N = 39	88% N = 51	84% N = 44
NRC Average	91%		

Using any number from 0 to 10, where 0 is the worst facility possible and 10 is the best facility possible, what number would you use to rate this emergency department?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
ER Adult	71%	65%	85%
	N = 7	N = 20	N = 20
NRC Average	63%		
Bed Size 6 - 24 Average	77%		

Would you recommend this emergency department to your friends and family?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
ER Adult	75%	61%	77%
	N = 8	N = 18	N = 22
NRC Average	65%		
Bed Size 6 - 24 Average	76%		

Using any number from 0 to 10, where 0 is the worst facility possible and 10 is the best facility possible, what number would you use to rate this emergency department?

	Qtr 1 2023	Qtr 4 2022	Qtr 3 2022
ER Pediatric	100%	0%	75%
	N = 1	N = 1	N = 4
NRC Average	63%		

Would you recommend this emergency department to your friends and family?

	Qtr 1 2023	Qtr 4 2022	Qtr 3 2022
ER Pediatric	100%	0%	50%
	N = 1	N = 1	N = 4
NRC Average	69%		

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Inpatient	67%	67%	0%
	N = 6	N = 3	N = 2
NRC Average	71%		
Bed Size 6 - 24 Average	80%		

Would you recommend this hospital to your friends and family?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Inpatient	33%	33%	50%
	N = 6	N = 3	N = 2
NRC Average	72%		
Bed Size 6 - 24 Average	79%		

Using any number from 0 to 10, where 0 is the worst hospital possible and 10 is the best hospital possible, what number would you use to rate this hospital during your stay?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Hospital	100%	100%	0%
	N = 1	N = 1	N = 0
NRC Average	71%		
Bed Size 6 - 24 Average	81%		

Would you recommend this hospital to your friends and family?

	Qtr 2 2023	Qtr 1 2023	Qtr 4 2022
Hospital	0%	100%	0%
	N = 1	N = 1	N = 1
NRC Average	72%		
Bed Size 6 - 24 Average	80%		

Score is equal to or greater than the NRC Average
Score is less than the NRC Average, but may not be significantly
Score is significantly less than the NRC Average

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MORROW COUNTY HEALTH DISTRICT
 BALANCE SHEET
 FOR THE MONTH ENDING: 08/31/23

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH & INVESTMENTS			
CASH & INVESTMENTS	2,302,900.73	6,929,368.80	(4,626,468.07)
TOTAL CASH & INVESTMENTS	2,302,900.73	6,929,368.80	(4,626,468.07)
PATIENT ACCOUNTS RECEIVABLE			
A/R HOSPITAL SWING CLINIC	744,214.83	1,620,962.63	(876,747.80)
A/R HOME HEALTH & HOSPICE	182,823.77	254,844.49	(72,020.72)
A/R THRIVE	2,539,325.32	.00	2,539,325.32
GROSS PATIENT RECEIVABLES	3,466,363.92	1,875,807.12	1,590,556.80
LESS CLEARING ACCOUNTS	(50.00)	(50.00)	.00
LESS ALLOW FOR CONTRACTUAL	41,788.00	41,788.00	.00
LESS ALLOW FOR UNCOLLECTIBLE	270,503.00	270,503.00	.00
NET PATIENT ACCOUNTS RECEIVABLE	3,154,122.92	1,563,566.12	1,590,556.80
OTHER RECEIVABLES			
EMPLOYEE ADVANCES	(2,268.64)	.00	(2,268.64)
EMPLOYEE PURCHASES RECEIVABLE	.00	428.45	(428.45)
RECEIVABLE 340B SUNRX	60,266.64	35,950.88	24,315.76
TAXES RECEIVABLE - PRIOR YEAR	58,498.40	63,033.14	(4,534.74)
TAXES RECEIVABLE - CURRENT YR	596,414.32	511,584.83	84,829.49
OTHER RECEIVABLE	22,989.12	12,285.00	10,704.12
MC/MD RECEIVABLE	365,624.00	.00	365,624.00
ASSISTED LIVING RECEIVABLE	5,795.85	5,592.47	203.38
TOTAL OTHER RECEIVABLE	1,107,319.69	628,874.77	478,444.92
INVENTORY & PREPAID			
INVENTORY AND PREPAID	618,940.17	523,016.45	95,923.72
TOTAL INVENTORY & PREPAID	618,940.17	523,016.45	95,923.72
TOTAL CURRENT ASSETS	7,183,283.51	9,644,826.14	(2,461,542.63)
LONG TERM ASSETS			
LAND	135,700.55	135,700.55	.00
LAND IMPROVEMENTS	322,353.71	301,595.71	20,758.00
BUILDING & IMPROVEMENTS	5,979,588.17	5,869,836.49	109,751.68
EQUIPMENT	8,530,950.67	7,911,160.06	619,790.61
AMORTIZABLE LOAN COSTS	.00	.12	(.12)
CONSTRUCTION IN PROGRESS	447,400.67	619,873.30	(172,472.63)
LESS ACCUM DEPRECIATION	10,606,546.60	9,876,823.75	729,722.85
TOTAL LONG TERM ASSETS	4,809,447.17	4,961,342.48	(151,895.31)
TOTAL ASSETS	11,992,730.68	14,606,168.62	(2,613,437.94)

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MORROW COUNTY HEALTH DISTRICT
 BALANCE SHEET
 FOR THE MONTH ENDING: 08/31/23

	Current Year	Prior Year	Net Change
LIABILITIES			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE			
ACCOUNTS PAYABLE	372,083.90	279,757.74	92,326.16
MISC PAYABLE	.00	(.04)	.04
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ACCOUNTS PAYABLE TOTAL	372,083.90	279,757.70	92,326.20
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ACCRUED WAGES & LIABILITIES			
ACCRUED WAGES & LIABILITIES	1,584,519.29	1,055,398.70	529,120.59
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TOTAL ACCRUED WAGES & LIABILITIES	1,584,519.29	1,055,398.70	529,120.59
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OTHER LIABILITIES			
ACCRUED INTEREST	2,560.21	3,052.04	(491.83)
SUSPENSE ACCOUNT	4,607.45	3,360.45	1,247.00
TCAA SUSPENSE	3,645.00	3,285.00	360.00
DEFERRED INCOME	1,505.82	1,505.82	.00
UNEARNED REVENUE FOR COVID 19	.00	1,108,671.42	(1,108,671.42)
MC/MD SETTLEMENT PAYABLE	.00	260,144.00	(260,144.00)
CONTINGENCY SETTLEMENT PAYABLE	200,000.00	200,000.00	.00
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TOTAL OTHER LIABILITIES	212,318.48	1,580,018.73	(1,367,700.25)
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TOTAL CURRENT LIABILITIES	2,168,921.67	2,915,175.13	(746,253.46)
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LONGTERM LIABILITIES			
BEO 2019 BOILERS LOAN	38,753.82	66,485.43	(27,731.61)
BEO 2018 BOARDMAN BLDG LOAN	85,765.58	103,184.46	(17,418.88)
BEO 2018 OMNICELL/US LOAN	.00	72,210.77	(72,210.77)
BEO 2020 AMBULANCE LOAN	50,102.42	80,131.51	(30,029.09)
MORROW CO 2018 BOARDMAN BLDG	46,860.67	56,850.95	(9,990.28)
BEO ENDO RM/MISC LOAN 2017	.00	3,275.06	(3,275.06)
MORROW CO 2013 IMC LOAN	.00	7,773.94	(7,773.94)
BEO IMC EXPANSION 2018	279,754.45	325,153.73	(45,399.28)
GEODC 2021 HOUSE LOAN	73,023.71	80,994.78	(7,971.07)
MORROW CO 2021 CHURCH LOAN	54,207.25	60,614.80	(6,407.55)
BEO 2008 HOSP REMODEL LOAN	.00	41,573.32	(41,573.32)
BEO REFINANCE LOAN	766,912.17	793,427.08	(26,514.91)
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TOTAL LONG TERM LIABILITIES	1,395,380.07	1,691,675.83	(296,295.76)
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EQUITY/FUND BALANCE			
GENERAL FUND UNRESTRICTED BAL	10,398,041.30	10,398,041.30	.00
EQUITY/FUND BAL PERIOD END	(1,969,612.36)	(398,723.64)	(1,570,888.72)
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TOTAL LIAB & EQUITY/FUND BAL	11,992,730.68	14,606,168.62	(2,613,437.94)
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09/20/23 07:22 PM

MORROW COUNTY HEALTH DISTRICT
 BALANCE SHEET
 FOR THE MONTH ENDING: 07/31/23

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH & INVESTMENTS			
CASH & INVESTMENTS	3,365,980.54	7,559,316.28	(4,193,335.74)
TOTAL CASH & INVESTMENTS	3,365,980.54	7,559,316.28	(4,193,335.74)
PATIENT ACCOUNTS RECEIVABLE			
A/R HOSPITAL SWING CLINIC	935,647.05	1,632,643.45	(696,996.40)
A/R HOME HEALTH & HOSPICE	190,462.16	229,498.15	(39,035.99)
A/R THRIVE	1,899,392.69	.00	1,899,392.69
GROSS PATIENT RECEIVABLES	3,025,501.90	1,862,141.60	1,163,360.30
LESS CLEARING ACCOUNTS	(50.00)	(50.00)	.00
LESS ALLOW FOR CONTRACTUAL	41,788.00	41,788.00	.00
LESS ALLOW FOR UNCOLLECTIBLE	270,503.00	270,503.00	.00
NET PATIENT ACCOUNTS RECEIVABLE	2,713,260.90	1,549,900.60	1,163,360.30
OTHER RECEIVABLES			
EMPLOYEE ADVANCES	(1,701.48)	25,526.66	(27,228.14)
RECEIVABLE 340B SUNRX	72,764.90	36,363.86	36,401.04
TAXES RECEIVABLE - PRIOR YEAR	61,692.14	63,728.30	(2,036.16)
TAXES RECEIVABLE - CURRENT YR	298,207.16	255,028.17	43,178.99
OTHER RECEIVABLE	22,111.62	65,407.50	(43,295.88)
MC/MD RECEIVABLE	365,624.00	.00	365,624.00
ASSISTED LIVING RECEIVABLE	14,138.11	4,369.91	9,768.20
TOTAL OTHER RECEIVABLE	832,836.45	450,424.40	382,412.05
INVENTORY & PREPAID			
INVENTORY AND PREPAID	616,533.11	501,317.71	115,215.40
TOTAL INVENTORY & PREPAID	616,533.11	501,317.71	115,215.40
TOTAL CURRENT ASSETS	7,528,611.00	10,060,958.99	(2,532,347.99)
LONG TERM ASSETS			
LAND	135,700.55	135,700.55	.00
LAND IMPROVEMENTS	322,353.71	301,595.71	20,758.00
BUILDING & IMPROVEMENTS	5,970,362.01	5,869,836.49	100,525.52
EQUIPMENT	8,375,907.15	7,884,776.36	491,130.79
AMORTIZABLE LOAN COSTS	.00	.12	(.12)
CONSTRUCTION IN PROGRESS	516,365.39	576,725.56	(60,360.17)
LESS ACCUM DEPRECIATION	10,543,110.66	9,820,097.13	723,013.53
TOTAL LONG TERM ASSETS	4,777,578.15	4,948,537.66	(170,959.51)
TOTAL ASSETS	12,306,189.15	15,009,496.65	(2,703,307.50)

UNAUDITED - SUBJECT TO CHANGE

09/20/23 07:22 PM

MORROW COUNTY HEALTH DISTRICT
 BALANCE SHEET
 FOR THE MONTH ENDING: 07/31/23

	Current Year	Prior Year	Net Change
LIABILITIES			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE			
ACCOUNTS PAYABLE	349,044.73	309,420.97	39,623.76
REFUNDS PAYABLE-HOSPITAL	24,272.10	.00	24,272.10
MISC PAYABLE	.00	(.04)	.04
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ACCOUNTS PAYABLE TOTAL	373,316.83	309,420.93	63,895.90
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ACCRUED WAGES & LIABILITIES			
ACCRUED WAGES & LIABILITIES	1,473,665.68	945,202.30	528,463.38
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TOTAL ACCRUED WAGES & LIABILITIES	1,473,665.68	945,202.30	528,463.38
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OTHER LIABILITIES			
ACCRUED INTEREST	2,560.21	3,052.04	(491.83)
SUSPENSE ACCOUNT	5,354.43	(50.00)	5,404.43
TCAA SUSPENSE	1,800.00	1,710.00	90.00
DEFERRED INCOME	1,505.82	1,505.82	.00
UNEARNED REVENUE FOR COVID 19	.00	1,108,671.42	(1,108,671.42)
MC/MD SETTLEMENT PAYABLE	.00	260,144.00	(260,144.00)
CONTINGENCY SETTLEMENT PAYABLE	200,000.00	200,000.00	.00
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TOTAL OTHER LIABILITIES	211,220.46	1,575,033.28	(1,363,812.82)
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TOTAL CURRENT LIABILITIES	2,058,202.97	2,829,656.51	(771,453.54)
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LONGTERM LIABILITIES			
BEO 2019 BOILERS LOAN	41,106.26	68,740.47	(27,634.21)
BEO 2018 BOARDMAN BLDG LOAN	87,238.35	104,598.25	(17,359.90)
BEO 2018 OMNICELL/US LOAN	41.55	78,620.24	(78,578.69)
BEO 2020 AMBULANCE LOAN	52,649.22	82,572.84	(29,923.62)
MORROW CO 2018 BOARDMAN BLDG	47,701.73	57,675.38	(9,973.65)
BEO ENDO RM/MISC LOAN 2017	.00	6,530.67	(6,530.67)
MORROW CO 2013 IMC LOAN	.00	8,633.41	(8,633.41)
BEO IMC EXPANSION 2018	283,595.90	328,822.33	(45,226.43)
GEODC 2021 HOUSE LOAN	73,708.71	81,642.06	(7,933.35)
MORROW CO 2021 CHURCH LOAN	54,748.09	61,143.00	(6,394.91)
BEO 2008 HOSP REMODEL LOAN	.00	45,545.23	(45,545.23)
BEO REFINANCE LOAN	769,113.22	795,535.00	(26,421.78)
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TOTAL LONG TERM LIABILITIES	1,409,903.03	1,720,058.88	(310,155.85)
	=====	=====	=====
EQUITY/FUND BALANCE			
GENERAL FUND UNRESTRICTED BAL	10,398,041.30	10,398,041.30	.00
EQUITY/FUND BAL PERIOD END	(1,559,958.15)	61,739.96	(1,621,698.11)
	-----	-----	-----
TOTAL LIAB & EQUITY/FUND BAL	12,306,189.15	15,009,496.65	(2,703,307.50)
	=====	=====	=====

UNAUDITED - SUBJECT TO CHANGE

MORROW COUNTY HEALTH DISTRICT
 OPERATING/INCOME STATEMENT
 FOR THE 1 MONTH ENDING: 07/31/23

09/20/23 07:22 PM

----- M O N T H -----			----- Y E A R T O D A T E -----			
ACTUAL	BUDGET	VARIANCE		ACTUAL	BUDGET	VARIANCE
			PATIENT SERVICES REVENUE			
4,103.03	86,862.34	(82,759.31)	INPATIENT ANCILLARY REVENUE	4,103.03	86,862.34	(82,759.31)
60,469.12	98,735.51	(38,266.39)	HOSPITAL INPATIENT REVENUE	60,469.12	98,735.51	(38,266.39)
649,208.25	907,192.63	(257,984.38)	OUTPATIENT REVENUE	649,208.25	907,192.63	(257,984.38)
250,539.43	438,490.99	(187,951.56)	CLINIC REVENUE	250,539.43	438,490.99	(187,951.56)
111,251.06	99,775.75	11,475.31	HOME HEALTH/HOSPICE REVENUE	111,251.06	99,775.75	11,475.31
-----	-----	-----		-----	-----	-----
1,075,570.89	1,631,057.22	(555,486.33)	GROSS PATIENT REVENUE	1,075,570.89	1,631,057.22	(555,486.33)
-----	-----	-----		-----	-----	-----
			LESS DEDUCTIONS FROM REVENUE			
(9,039.42)	.00	9,039.42	PROVISION FOR BAD DEBTS	(9,039.42)	.00	9,039.42
109,981.46	31,278.17	(78,703.29)	CONTRACTUAL & OTHER ADJUSTME	109,981.46	31,278.17	(78,703.29)
-----	-----	-----		-----	-----	-----
100,942.04	31,278.17	(69,663.87)	TOTAL REVENUE DEDUCTIONS	100,942.04	31,278.17	(69,663.87)
-----	-----	-----		-----	-----	-----
974,628.85	1,599,779.05	(625,150.20)	NET PATIENT REVENUE	974,628.85	1,599,779.05	(625,150.20)
298,207.16	298,207.17	(.01)	TAX REVENUE	298,207.16	298,207.17	(.01)
14,450.21	137,863.16	(123,412.95)	OTHER OPERATING REVENUE	14,450.21	137,863.16	(123,412.95)
-----	-----	-----		-----	-----	-----
1,287,286.22	2,035,849.38	(748,563.16)	TOTAL OPERATING REVENUE	1,287,286.22	2,035,849.38	(748,563.16)
=====	=====	=====		=====	=====	=====
			OPERATING EXPENSES			
1,127,931.80	1,044,627.88	(83,303.92)	SALARIES & WAGES	1,127,931.80	1,044,627.88	(83,303.92)
375,495.50	428,595.52	53,100.02	EMPLOYEE BENEFITS & TAXES	375,495.50	428,595.52	53,100.02
90,120.72	92,104.44	1,983.72	PROFESSIONAL FEES	90,120.72	92,104.44	1,983.72
122,222.80	146,160.91	23,938.11	SUPPLIES & MINOR EQUIPMENT	122,222.80	146,160.91	23,938.11
3,874.90	14,896.16	11,021.26	EDUCATION	3,874.90	14,896.16	11,021.26
12,254.42	17,975.20	5,720.78	REPAIRS & MAINTENANCE	12,254.42	17,975.20	5,720.78
21,963.22	11,896.10	(10,067.12)	RECRUITMENT & ADVERTISING	21,963.22	11,896.10	(10,067.12)
95,216.98	81,624.08	(13,592.90)	PURCHASED SERVICES	95,216.98	81,624.08	(13,592.90)
62,262.44	67,010.02	4,747.58	DEPRECIATION	62,262.44	67,010.02	4,747.58
17,451.53	18,603.40	1,151.87	UTILITIES PHONE & PROPANE	17,451.53	18,603.40	1,151.87
15,134.69	13,355.01	(1,779.68)	INSURANCE	15,134.69	13,355.01	(1,779.68)
1,427.00	2,066.91	639.91	TAXES & LICENSES	1,427.00	2,066.91	639.91
4,726.13	4,817.16	91.03	INTEREST	4,726.13	4,817.16	91.03
3,146.13	3,377.42	231.29	DUES & SUBSCRIPTIONS	3,146.13	3,377.42	231.29
14,236.33	15,806.26	1,569.93	TRAVEL	14,236.33	15,806.26	1,569.93
18,303.09	19,991.00	1,687.91	OTHER EXPENSES	18,303.09	19,991.00	1,687.91
-----	-----	-----		-----	-----	-----
1,985,767.68	1,982,907.47	(2,860.21)	TOTAL OPERATING EXPENSES	1,985,767.68	1,982,907.47	(2,860.21)
=====	=====	=====		=====	=====	=====
(698,481.46)	52,941.91	(751,423.37)	GAIN/LOSS FROM OPERATIONS	(698,481.46)	52,941.91	(751,423.37)
36,819.17	62,275.01	(25,455.84)	NON-OPERATING NET GAIN/LOSS	36,819.17	62,275.01	(25,455.84)
-----	-----	-----		-----	-----	-----
(661,662.29)	115,216.92	(776,879.21)	GAIN/LOSS	(661,662.29)	115,216.92	(776,879.21)
=====	=====	=====		=====	=====	=====

**MORROW COUNTY HEALTH DISTRICT
PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS
FISCAL YEAR 2023-2024**

	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
ACUTE (INPATIENT)													
ADMISSIONS	2	3											5
DISCHARGES	2	3											5
Admits- MEDICARE	2	2											4
MEDICAID	0	1											1
OTHER	0	0											0
SELF PAY	0	0											0
TOTAL	2	3	0	0	0	0	0	0	0	0	0	0	5
Dschgs -MEDICARE	2	2											4
MEDICAID	0	1											1
OTHER	0	0											0
SELF PAY	0	0											0
TOTAL	2	3	0	0	0	0	0	0	0	0	0	0	5
PATIENT DISCHARGE DAYS													
MEDICARE	2	4											6
MEDICARE ADVANTAGE	0	0											0
MEDICAID	0	0											0
MEDICAID MANAGED CARE	0	17											17
OTHER	0	0											0
SELF PAY	0	0											0
TOTAL	2	21	0	0	0	0	0	0	0	0	0	0	23
PATIENT ADMISSION DAYS													
Adults	2	21											23
Pediatric	0	0											0
TOTAL	2	21	0	0	0	0	0	0	0	0	0	0	23
AVG LENGTH OF STAY	1.0	7.0	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	4.6
AVG DAILY CENSUS	0.1	0.7	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1
DEATHS	0	0											0
SWING BED (Skilled)													
ADMISSIONS	1	7											8
DISCHARGES	0	5											5
Dschgs -MEDICARE	0	4											4
MEDICAID	0	0											0
OTHER	0	1											1
SELF PAY	0	0											0
TOTAL	0	5	0	0	0	0	0	0	0	0	0	0	5
PATIENT DISCHARGE DAYS													
MEDICARE	0	31											31
MEDICARE ADVANTAGE	0	7											7
MEDICAID	0	0											0
MEDICAID MANAGED CARE	0	0											0
OTHER	0	0											0
SELF PAY	0	0											0
TOTAL	0	38	0	0	0	0	0	0	0	0	0	0	38
PATIENT ADMISSION DAYS													
MEDICARE	4	34											38
MEDICAID	0	0											0
OTHER	0	0											0
SELF PAY	0	0											0
TOTAL	4	34	0	0	0	0	0	0	0	0	0	0	38
AVG DAILY CENSUS	0.13	1.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.10
SWING BED REVENUE	\$ 2,118	\$ 23,548											\$25,666
SWING \$ DAYS	4	34	0	0	0	0	0	0	0	0	0	0	38
DEATHS	0												0

MORROW COUNTY HEALTH DISTRICT
PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS
FISCAL YEAR 2023-2024

	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
OBSERVATION													
ADMISSIONS	1	0											1
DISCHARGES	1	0											1
HOURS	24	0											24
REVENUE	\$ 3,471	\$ -											\$ 3,471
AVG LENGTH OF STAY (hours)	24.0	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	24.0
DEATHS	0	0			0	0	0	0	0	0	0	0	0
HOSPITAL RESPITE													
ADMISSIONS	1	0											1
DISCHARGES	1	0											1
PATIENT ADMISSION DAYS	6	0											6
DEATHS	1	0											1
SWING (Non-Skilled)													
ADMISSIONS	0	0											0
DISCHARGES	0	1											1
Dschgs -MEDICAID	0	0											0
SELF PAY	0	1											1
TOTAL	0	1	0	0	0	0	0	0	0	0	0	0	1
PATIENT DISCHARGE DAYS													
MEDICAID	0	0											0
SELF PAY	0	1											1
TOTAL	0	1	0	0	0	0	0	0	0	0	0	0	1
PATIENT ADMISSION DAYS													
MEDICAID	31	31											62
SELF PAY	93	63											156
TOTAL	124	94	0	0	0	0	0	0	0	0	0	0	218
AVG DAILY CENSUS	4.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6
SWING BED REVENUE	\$ 54,662	\$ 41,437											\$ 96,099
SWING \$ DAYS	124	94	0	0	0	0	0	0	0	0	0	0	218
DEATHS	0	1											1
SUMMARY STATS													
TOTAL/AVERAGE % OCCUPANCY	20.9%	22.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.7%
TOTAL OUTPATIENTS (Admits) w/ ER													
	477	515											992
TOTAL ER (Encounters)													
	93	85											178
LAB TESTS													
INPATIENT	20	136											156
OUTPATIENT	1421	1683											3104
TOTAL	1441	1819	0	0	0	0	0	0	0	0	0	0	3260
XRAY/ULTRASOUND TESTS													
INPATIENT	1	13											14
OUTPATIENT	70	69											139
TOTAL	71	82	0	0	0	0	0	0	0	0	0	0	153
CT SCANS													
	43	50											93
MRI SCANS													
	2	3											5
EKG TESTS													
	16	32											48
TREADMILL PROCEDURES													
	0	0											0
RESPIRATORY THERAPY													
INPATIENT	0	0											0
OUTPATIENT	-1	0											-1
TOTAL	-1	0	0	0	0	0	0	0	0	0	0	0	-1

MORROW COUNTY HEALTH DISTRICT
PIONEER MEMORIAL HOSPITAL & ANCILLARY STATS
FISCAL YEAR 2023-2024

	JULY	AUG	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUNE	YTD
PROVIDER VISITS													
HEPPNER CLINIC	267	427											694
IRRIGON CLINIC	361	431											792
BOARDMAN IMMEDIATE CARE	87	129											216
IONE CLINIC	111	109											220
ALL PROVIDER ENCOUNTERS AT HOSPITAL**	101	159											260
TOTAL	927	1255	0	0	0	0	0	0	0	0	0	0	2182
REVENUE OF HOSPITAL ENCOUNTERS	\$ 56,898	\$ 84,858											\$141,755
AMBULANCE													
HEPPNER AMBULANCE TRANSPORTS	28	27											55
BOARDMAN AMBULANCE TRANSPORTS	22	29											51
IRRIGON AMBULANCE TRANSPORTS	40	18											58
IONE AMBULANCE TRANSPORTS	0	0											0
TOTAL	90	74	0	0	0	0	0	0	0	0	0	0	164
HEPPNER AMB REVENUE	\$ 50,162	\$ 54,983											\$105,144
BOARDMAN AMB REVENUE	\$ 52,995	\$ 66,038											\$119,032
IRRIGON AMB REVENUE	\$ 83,117	\$ 40,000											\$123,117
IONE AMB REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$0
TOTAL	\$ 186,273	\$ 161,021	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$347,294
HOME HEALTH VISITS													
SKILLED NURSING VISITS	46	70											116
AIDE VISITS	17	9											26
MSW VISITS	0	0											0
OCCUPATIONAL THERAPY	9	13											22
PHYSICAL THERAPY	25	38											63
SPEECH THERAPY	2	4											6
IN HOME CARE VISITS-PRIVATE PAY	0	0											0
TOTAL	99	134	0	0	0	0	0	0	0	0	0	0	233
HOSPICE													
ADMITS	2	2											4
DISCHARGE	0	1											1
DEATHS	3	0											3
TOTAL HOSPICE DAYS	256	240											496
PHARMACY													
DRUG DOSES	723	1591											2,314
DRUG REVENUE	\$ 39,070	\$ 85,397											\$124,467

PIONEER MEMORIAL CLINIC - AUG 2023

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Dr. Schaffer	Patient Hours Available	8	8	8				8	8	7.5	7.5				8	8	7.5	8				8	8	8	8				8	8	7.5	7.5	149.5
	Patients Seen	16	16	12				15	14	12	7				15	9	4	9				15	11	8	8				7	13	9	14	214
	No Shows	0	0	1				0	0	0	0				0	1	0	1				2	1	0	1				0	0	0	0	7
	Patient Cancellations	0	0	0				0	0	1	1				2	1	1	0				2	0	0	1				0	0	0	0	9
	Clinic Cancellations	0	0	0				0	0	0	0				0	0	0	0				0	0	0	0				0	0	0	0	0
	Pts. Per Available Hour	2.0	2.0	1.5				1.9	1.8	1.6	0.9				1.9	1.1	0.5	1.1				1.9	1.4	1.0	1.0				0.9	1.6	1.2	1.9	1.4
	No Show Rate	0%	0%	8%				0%	0%	0%	0%				0%	9%	0%	10%				11%	8%	0%	10%				0%	0%	0%	0%	3%
	Patient Cancel Rate	0%	0%	0%				0%	0%	8%	13%				12%	9%	20%	0%				11%	0%	0%	10%				0%	0%	0%	0%	4%
Clinic Cancel Rate	0%	0%	0%				0%	0%	0%	0%				0%	0%	0%	0%				0%	0%	0%	0%				0%	0%	0%	0%	0%	

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Amanda Roy, PA	Patient Hours Available		7.5	7	8					7	7.5	8					8	8	8					8	7.5	7.5				7.5	7.5	107	
	Patients Seen		15	10	11					14	13	9					11	14	11					10	14	13				14	10	169	
	No Shows		1	0	1					0	0	0					0	0	1					2	0	0				0	0	5	
	Patient Cancellations		1	3	1					1	0	1					1	1	1					0	2	1				0	0	13	
	Clinic Cancellations		0	0	0					0	0	0					0	0	0					0	0	0				0	0	0	
	Pts. Per Available Hour		2.0	1.4	1.4					2.0	1.7	1.1					1.4	1.8	1.4					1.3	1.9	1.7				1.9	1.3	1.6	
	No Show Rate		6%	0%	8%					0%	0%	0%					0%	0%	8%					17%	0%	0%				0%	0%	3%	
	Patient Cancel Rate		6%	23%	8%					7%	0%	10%					8%	7%	8%					0%	13%	7%				0%	0%	7%	
Clinic Cancel Rate		0%	0%	0%					0%	0%	0%					0%	0%	0%					0%	0%	0%				0%	0%	0%		

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total	
Rebecca Humphries	Patient Hours Available	8	5							7	7	3			8	7	3.5	5.5						8	6.5	6				7	4	7	5	97.5
	Patients Seen	3	2							5	2	1			3	3	1	4						3	2	5				4	2	2	2	44
	No Shows	0	0							1	0	0			1	0	0	0						3	0	0				0	0	1	0	6
	Patient Cancellations	1	0							0	0	0			0	0	0	0						0	0	0				0	0	0	0	1
	Clinic Cancellations	0	0							0	0	0			0	0	0	0						0	0	0				0	0	0	0	0
	Pts. Per Available Hour	0.4	0.4							0.7	0.3	0.3				0.4	0.4	0.3	0.7						0.4	0.3	0.8			0.6	0.5	0.3	0.4	0.5
	No Show Rate	0%	0%							17%	0%	0%				25%	0%	0%	0%						50%	0%	0%			0%	0%	33%	0%	12%
	Patient Cancel Rate	25%	0%							0%	0%	0%				0%	0%	0%	0%						0%	0%	0%			0%	0%	0%	0%	2%
Clinic Cancel Rate	0%	0%							0%	0%	0%				0%	0%	0%	0%						0%	0%	0%			0%	0%	0%	0%	0%	

Occ. Health	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
MA Chargeable Visit	Patients Seen	0	0	0	0			0	0	0	0	0			0	0	0	0	0				0	0	0	0			0	0	0	0	0

PMC TOTALS	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
	Patient Hours Available	16	20.5	15	8			8	8	21.5	22	11			16	15	19	21.5	8				8	8	24	22	13.5		15	12	22	20	354
	Patients Seen	19	33	22	11			15	14	31	22	10			18	12	16	27	11				15	11	21	24	18		11	15	25	26	427
	No Shows	0	1	1	1			0	0	1	0	0			1	1	0	1	1				2	1	5	1	0		0	0	1	0	18
	Patient Cancellations	1	1	3	1			0	0	2	1	1			2	1	2	1	1				2	0	0	3	1		0	0	0	0	23
	Clinic Cancellations	0	0	0	0			0	0	0	0	0			0	0	0	0	0				0	0	0	0			0	0	0	0	0
	Pts. Per Available Hour	1.2	1.6	1.5	1.4			1.9	1.8	1.4	1.0	0.9			1.1	0.8	0.8	1.3	1.4				1.9	1.4	0.9	1.1	1.3		0.7	1.3	1.1	1.3	1.2
	No Show Rate	0%	3%	4%	8%			0%	0%	3%	0%	0%			5%	7%	0%	3%	8%				11%	8%	19%	4%	0%		0%	0%	4%	0%	4%
	Patient Cancel Rate	5%	3%	12%	8%			0%	0%	6%	4%	9%			10%	7%	11%	3%	8%				11%	0%	0%	11%	5%		0%	0%	0%	0%	5%
	Clinic Cancel Rate	0%	0%	0%	0%			0%	0%	0%	0%	0%			0%	0%	0%	0%	0%				0%	0%	0%	0%			0%	0%	0%	0%	0%

IONE COMMUNITY CLINIC - AUG 2023

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Eileen McElligott	Patient Hours Available	8		6.5				8	8		8				8	5		6.5							8				8	8		6.5	88.5
	Patients Seen	3		7				9	5		10				10	10		12							13				6	8		16	109
	No Shows	0		0				0	0		0				1	0		0							1				0	0		0	2
	Patient Cancellations	0		1				0	0		3				2	0		2							0				0	0		1	9
	Clinic Cancellations	0		0				0	0		0				0	0		0							0				0	0		0	0
	Pts. Per Available Hour	0.4		1.1				1.1	0.6		1.3				1.3	2.0		1.8							1.6				0.8	1.0		2.5	1.2
	No Show Rate	0%		0%				0%	0%		0%				8%	0%		0%							7%				0%	0%		0%	2%
	Patient Cancel Rate	0%		13%				0%	0%		23%				15%	0%		14%							0%				0%	0%		6%	8%
Clinic Cancel Rate	0%		0%				0%	0%		0%				0%	0%		0%							0%				0%	0%		0%	0%	

IRRIGON MEDICAL CLINIC - AUGUST 2023

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Jamie Reed, CSWA	Patient Hours Available	8	8	7					8	7.5	8					8	8	8	8			8	8	8	8					8	8	126.5	
	Patients Seen	3	4	5					3	4	4					6	5	3	5			1	3	3	3					4	8	64	
	No Shows	2	1	0					1	1	2					1	3	1	0			1	2	1	1					3	1	21	
	Patient Cancellations	0	1	0					0	0	0					0	0	1	0			0	2	0	1					2	1	8	
	Clinic Cancellations	0	0	0					0	0	0					0	0	0	0			0	0	0	0					0	0	0	
	Pts. Per Available Hour	0.4	0.5	0.7					0.4	0.5	0.5					0.8	0.6	0.4	0.6			0.1	0.4	0.4	0.4					0.5	1.0	0.5	
	No Show Rate	40%	17%	0%					25%	20%	33%					14%	38%	20%	0%			50%	29%	25%	20%					33%	10%	23%	
	Patient Cancel Rate	0%	17%	0%					0%	0%	0%					0%	0%	20%	0%			0%	29%	0%	20%					22%	10%	9%	
Clinic Cancel Rate	0%	0%	0%					0%	0%	0%					0%	0%	0%	0%			0%	0%	0%	0%					0%	0%	0%		

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Jon Watson, PA	Patient Hours Available	8	8	8											8	8	8	8					8	8	8	8				8	8	8	120
	Patients Seen	14	13	13											13	14	13	13					13	12	15	14				14	12	14	201
	No Shows	1	4	2											2	2	4	5					2	2	2	4				1	4	4	44
	Patient Cancellations	0	0	3											0	1	1	0					2	1	3	1				0	1	1	15
	Clinic Cancellations	0	0	0											0	0	0	0					0	0	0	0				0	0	0	0
	Pts. Per Available Hour	1.8	1.6	1.6											1.6	1.8	1.6	1.6					1.6	1.5	1.9	1.8				1.8	1.5	1.8	1.7
	No Show Rate	7%	24%	11%											13%	12%	22%	28%					12%	13%	10%	21%				7%	24%	21%	25%
	Patient Cancel Rate	0%	0%	17%											0%	6%	6%	0%					12%	7%	15%	5%				0%	6%	5%	6%
Clinic Cancel Rate	0%	0%	0%											0%	0%	0%	0%					0%	0%	0%	0%				0%	0%	0%	0%	

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Vicki Kent, FNP	Patient Hours Available			8	8						8	6						8	8						8	8					8	8	70
	Patients Seen			12	7						6	5						8	7						9	11					9	9	74
	No Shows			0	5						2	3						2	1						2	0					3	18	18
	Patient Cancellations			0	1						2	0						2	3						0	0					0	8	8
	Clinic Cancellations			0	0						0	2						0	0						0	0					0	2	2
	Pts. Per Available Hour			1.5	0.9						0.8	0.8						1.0	0.9							1.1	1.4				1.1	1.1	1.1
	No Show Rate			0%	38%						20%	30%						17%	9%							18%	0%				25%	18%	18%
	Patient Cancel Rate			0%	8%						20%	0%						17%	27%							0%	0%				0%	8%	8%
Clinic Cancel Rate			0%	0%						0%	20%						0%	0%							0%	0%				0%	2%	2%	

Provider	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
Justin Cameron, PA	Patient Hours Available								8	8							8	8	8				8	8	8	8				8	8	8	96
	Patients Seen								7	9							11	3	8				9	9	8	7				6	7	8	92
	No Shows								1	2							1	4	0				3	1	0	2				3	0	0	17
	Patient Cancellations								3	1							0	1	1				0	1	3	2				2	2	1	17
	Clinic Cancellations								0	0							0	0	0				0	0	0	0				0	0	0	0
	Pts. Per Available Hour								0.9	1.1							1.4	0.4	1.0					1.1	1.1	1.0	0.9				0.8	0.9	1.0
	No Show Rate								9%	17%							8%	50%	0%					25%	9%	0%	18%				27%	0%	0%
	Patient Cancel Rate								27%	8%							0%	13%	11%					0%	9%	27%	18%				18%	22%	11%
Clinic Cancel Rate								0%	0%							0%	0%	0%					0%	0%	0%	0%				0%	0%	0%	

Occ. Health	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
MA Chargeable Visit	Patients Seen	2	4	3	0			0	5	4	3	1			2	5	0	5	4			1	3	3	0	1			1	2	1	4	54

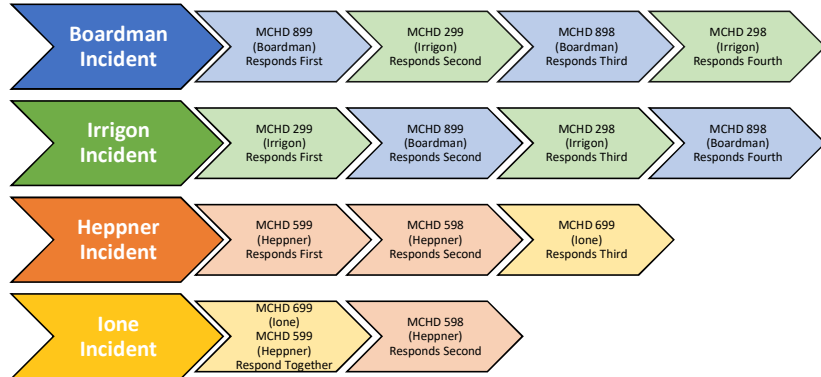
IMC TOTALS	Measure	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	Total
	Patient Hours Available	16	16	23	8				16	15.5	16	6			8	16	24	32	24			16	24	24	32	16			8	16	24	32	412.5
	Patients Seen	17	17	30	7				10	13	10	5			13	20	29	27	20			14	24	27	34	18			14	18	25	39	431
	No Shows	3	5	2	5				2	3	4	3			2	3	8	12	1			3	7	4	7	2			1	7	7	9	100
	Patient Cancellations	0	1	3	1				3	1	2	0			0	1	1	4	4			2	3	4	5	2			0	3	5	3	48
	Clinic Cancellations	0	0	0	0				0	0	0	2			0	0	0	0	0			0	0	0	0	0			0	0	0	0	2
	Pts. Per Available Hour	1.1	1.1	1.3	0.9				0.6	0.8	0.6	0.8			1.6	1.3	1.2	0.8	0.8			0.9	1.0	1.1	1.1	1.1			1.8	1.1	1.0	1.2	1.0
	No Show Rate	15%	22%	6%	38%				13%	18%	25%	30%			13%	13%	21%	28%	4%			16%	21%	11%	15%	9%			7%	25%	19%	18%	17%
	Patient Cancel Rate	0%	4%	9%	8%				20%	6%	13%	0%			0%	4%	3%	9%	16%			11%	9%	11%	11%	9%			0%	11%	14%	6%	8%
	Clinic Cancel Rate	0%	0%	0%	0%				0%	0%	0%	20%			0%	0%	0%	0%	0%			0%	0%	0%	0%	0%			0%	0%	0%	0%	0%

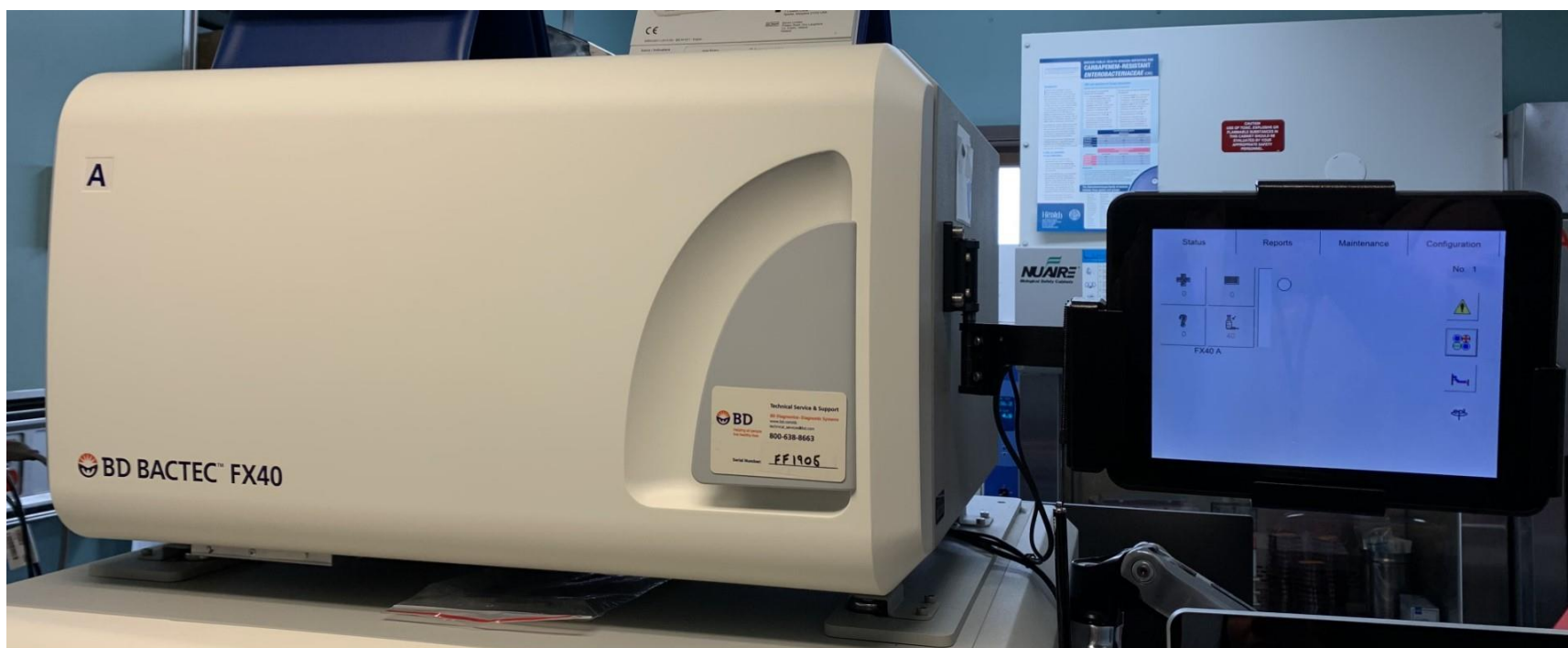
2023	BOARDMAN						IRRIGON						HEPPNER						IONE		
	899			898			299			298			599			598			699		
	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs	Dispatch to En Route	Response Time	Number of Runs
January	0.2	3.8	47	1.0	10.2	6	1.0	3.5	52	0.1	3.9	4	3.5	8.7	26	6.0	11.5	2	N/A	N/A	0
February	0.2	5.8	43	1.1	12.4	1	1.0	3.3	33	5.0	5.0	3	5.6	21.5	22	9.0	10.0	7	N/A	N/A	0
March	0.3	4.5	31	0.1	4.6	8	1.0	4.0	28	1.5	3.0	1	4.2	7.7	24	0.8	1.2	2	N/A	N/A	0
April	0.2	4.9	44	0.3	3.3	4	1.0	3.9	30	0.4	5.0	17	3.6	7.0	26	6.0	7.0	3	N/A	N/A	0
May	0.2	3.8	65	0.2	5.8	1	1.0	4.3	35	0.5	5.4	15	3.4	10.0	27	6.0	15.0	3	N/A	N/A	0
June	0.4	3.9	12	0.3	3.6	40	1.0	4.0	43	1.0	5.0	7	4.5	4.0	28	N/A	N/A	0	N/A	N/A	0
9-1-1 July	0.2	3.9	17	0.5	5.0	28	1.0	5.7	10	1.0	3.0	55	3.0	5.0	30	N/A	N/A	0	N/A	N/A	0
Transfers July	N/A	N/A	0	N/A	N/A	0	N/A	N/A	0	N/A	N/A	0	5.0	3.0	7	N/A	N/A	0	N/A	N/A	0
9-1-1 August	0.3	4.1	56	2.2	5.8	2	1.0	3.0	14	1.0	4.0	20	4.3	4.0	25	5.0	5.0	1	N/A	N/A	0
Transfers August	N/A	N/A	0	N/A	N/A	0	N/A	N/A	0	3.0	13.0	1	4.0	7.0	6	12.0	0.0	3	N/A	N/A	0
9-1-1 September																					
Transfers September																					
9-1-1 October																					
Transfers October																					
9-1-1 November																					
Transfers November																					
9-1-1 December																					
Transfers December																					
TOTAL			315			90			245			123			221			21			0

Dispatch to en route means the length of time between when the ambulance is dispatched to when the ambulance leaves the garage.

Response time means the length of time between the notification to the ambulance and the arrival of the ambulance at the incident scene.*

*Note that response times are not adjusted for miles traveled and these times include non-emergent transfers.





BD BACTEC FX40 (Blood Culture Analyzer)

SKU: 442296

Serial Number: FF1905



ROSTER APPOINTMENT OF TELEMEDICINE PROVIDERS

Pioneer Memorial Hospital has entered into an agreement with Oregon Health & Science University, hereinafter referred to as OHSU, to provide TeleStroke Services. Pioneer Memorial Hospital and its governing body in accordance with its Medical Staff Bylaws and 42 CFR 482.22(a)(3), desire to rely upon the credentialing and privileging decisions of OHSU to grant privileges for Practitioners to provide Telemedicine Services at Pioneer Memorial Hospital under an agreement executed by both parties on January 25, 2023.

In Exhibit 1.5, Practitioner Credentialing Agreement With Oregon Health & Science University, attached hereto, and is incorporated into the TELEMEDICINE COLLABORATION AGREEMENT BETWEEN PIONEER MEMORIAL HOSPITAL AND OREGON HEALTH & SCIENCE UNIVERSITY dated January 25, 2023, OHSU's governing body agreed to ensure that OHSU's credentialing and privileging process for Practitioners meets the requirements set forth at 42 CFR 482.12(a)(1) through (a)(9) and 42 CFR 482.22(a)(1) through (a)(4), as applicable and can therefore be relied upon by Pioneer Memorial Hospital's governing bodies. Agreed upon credentialing file information has been provided by OHSU.

The following physicians are hereby granted privileges to provide telemedicine services under the written agreement with OHSU for TeleStroke services, with OHSU as the distant-site Medicare approved hospital, to patients located at Pioneer Memorial Hospital, as allowed in a roster format:

Laursen, Rachel Kristen, MD

MCHD Board of Directors

Date: _____



MCHD Medical Staff

Date: 9.20.23



APPOINTMENT TO THE MEDICAL STAFF

NAME IN FULL: Jon Paul Watson DATE: 7/10/2023
 OFFICE ADDRESS: 220 N. Main St. Irrigon, OR TELEPHONE: 541-922-5880
 RESIDENCE ADDRESS: [REDACTED] TELEPHONE: [REDACTED]
 PRIVILEGES DESIRED: N/A

IN APPLYING FOR APPOINTMENT TO THE MEDICAL STAFF OF MORROW COUNTY HEALTH DISTRICT, I AGREE TO ABIDE BY IT'S BYLAWS AND BY SUCH RULES AND REGULATIONS AS IT MAY FROM TIME TO TIME ENACT. MOREOVER, I SPECIFICALLY PLEDGE THAT I WILL NOT RECEIVE FROM, OR PAY TO, ANOTHER PHYSICIAN EITHER DIRECTLY OR INDIRECTLY ANY PART OF A FEE RECEIVED FOR PROFESSIONAL SERVICES.

[Signature] 7/10/2023
 APPLICANT SIGNATURE DATE

[Signature] 9.20.23
 CHIEF OF STAFF SIGNATURE DATE

BOARD CHAIR SIGNATURE DATE

APPOINTMENT RECOMMENDED:
 APPOINTMENT NOT RECOMMENDED:
 APPOINTMENT DEFERRED:

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Ione Community Clinic	Morrow County Ambulance
P - (541) 676-9133 F - (541) 676-2901 TDD - (541) 676-2908	P - (541) 676-2946 F - (541) 676-9017	P - (541) 676-5504 F - (541) 676-9025	P - (541) 922-5880 F - (541) 922-5881	P - (541) 422-7128 F - (541) 422-7145	P - (541) 676-9133 F - (541) 676-2901



MORROW COUNTY HEALTH DISTRICT
Excellence in Healthcare

PO BOX 9
Heppner OR 97836
Tel: 541-676-9133
Toll free: 1-800-737-4113
www.morrowcountyhealthdistrict.org

APPOINTMENT TO THE MEDICAL STAFF

NAME IN FULL: Eileen McEnright

DATE: 7-11-2023

OFFICE ADDRESS: 265W Third St.

TELEPHONE: 541-422-7128

RESIDENCE ADDRESS:



TELEPHONE:



PRIVILEGES DESIRED: _____

IN APPLYING FOR APPOINTMENT TO THE MEDICAL STAFF OF MORROW COUNTY HEALTH DISTRICT, I AGREE TO ABIDE BY IT'S BYLAWS AND BY SUCH RULES AND REGULATIONS AS IT MAY FROM TIME TO TIME ENACT. MOREOVER, I SPECIFICALLY PLEDGE THAT I WILL NOT RECEIVE FROM, OR PAY TO, ANOTHER PHYSICIAN EITHER DIRECTLY OR INDIRECTLY ANY PART OF A FEE RECEIVED FOR PROFESSIONAL SERVICES.

Eileen McEnright
APPLICANT SIGNATURE

7/11/2023
DATE

Philly W. [Signature]
CHIEF OF STAFF SIGNATURE

9-20-23
DATE

BOARD CHAIR SIGNATURE

DATE

APPOINTMENT RECOMMENDED:

APPOINTMENT NOT RECOMMENDED:

APPOINTMENT DEFERRED:

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Ione Community Clinic	Morrow County Ambulance
P - (541) 676-9133 F - (541) 676-2901 TDD - (541) 676-2908	P - (541) 676-2946 F - (541) 676-9017	P - (541) 676-5504 F - (541) 676-9025	P - (541) 922-5880 F - (541) 922-5881	P - (541) 422-7128 F - (541) 422-7145	P - (541) 676-9133 F - (541) 676-2901



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APPOINTMENT TO THE MEDICAL STAFF

NAME IN FULL: Tomas King, MD

DATE: _____

OFFICE ADDRESS: PO Box 3405, Spokane WA 99220

TELEPHONE: 509-892-2700

RESIDENCE ADDRESS: [REDACTED]

TELEPHONE: _____

PRIVILEGES DESIRED: Active

IN APPLYING FOR APPOINTMENT TO THE MEDICAL STAFF OF MORROW COUNTY HEALTH DISTRICT, I AGREE TO ABIDE BY IT'S BYLAWS AND BY SUCH RULES AND REGULATIONS AS IT MAY FROM TIME TO TIME ENACT. MOREOVER, I SPECIFICALLY PLEDGE THAT I WILL NOT RECEIVE FROM, OR PAY TO, ANOTHER PHYSICIAN EITHER DIRECTLY OR INDIRECTLY ANY PART OF A FEE RECEIVED FOR PROFESSIONAL SERVICES.

DocuSigned by:
Tomas W. King, MD
APPLICANT SIGNATURE

7/17/2023
DATE

[Handwritten Signature]
CHIEF OF STAFF SIGNATURE

9.20.23
DATE

BOARD CHAIR SIGNATURE _____ DATE _____

APPOINTMENT RECOMMENDED:

APPOINTMENT NOT RECOMMENDED:

APPOINTMENT DEFERRED:

Pioneer Memorial Hospital & Nursing Facility	Pioneer Memorial Home Health & Hospice	Pioneer Memorial Clinic	Irrigon Medical Clinic	Ione Community Clinic	Morrow County Ambulance
P - (541) 676-9133 F - (541) 676-2901 TDD - (541) 676-2908	P - (541) 676-2946 F - (541) 676-9017	P - (541) 676-5504 F - (541) 676-9025	P - (541) 922-5880 F - (541) 922-5881	P - (541) 422-7128 F - (541) 422-7145	P - (541) 676-9133 F - (541) 676-2901